



#### Algerian dialogue

Trying to prevent a tragedy

Page 11



#### Accounts overdue

How exporters can deal with late payment

Page 6



#### Dear Santa

What businesses should want for Christmas

Page 10



#### Trying to square the circle

Page 12

# FINANCIAL TIMES

Europe's Business Newspaper

TUESDAY DECEMBER 21 1993

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## Abu Dhabi action against BCCI would cut payouts

The government of Abu Dhabi is considering suing the collapsed Bank of Credit and Commerce International in a move that would substantially reduce payouts to the bank's other hundreds of thousands of creditors. It is also preparing legal claims against the network of more than 20 independent intermediary banks through which it alleges \$2.6bn of its money was misappropriated by BCCI. The Department of Private Affairs in Abu Dhabi, the bank's majority shareholder, launched a \$7bn civil action in the local courts against 13 of BCCI's former executives. Page 12

**Unilever** Anglo-Dutch food and consumer products group, is to become France's largest ice-cream producer by taking control of Oriz-Milko, a family-run frozen foods manufacturer, in a deal valued at \$220m (\$327m). Page 13; Lex, Page 12

**Russia breaks diamond deal** Russia, desperate for cash, is selling diamonds directly to dealers in Antwerp in breach of its agreement with De Beers, the South African group which controls more than 80 per cent of the world's uncut market. Page 12; Record sales, Page 20

**UK recovery hopes brighten** Prospects for economic expansion in the UK next year grew with news of a big improvement in company finances and an upward revision of growth in the third quarter. Page 4

**Volvo agrees new board** Leading Volvo shareholders who forced the Swedish carmaker earlier this month to abandon its planned merger with Renault of France have agreed the composition of a new board of directors. Page 13; Sweden survey, Section III

**Eleventh-hour talks in South Africa** South Africa's rightwing Freedom Alliance was in talks with the government and the African National Congress last night aimed at securing the alliance's agreement to the post-apartheid constitution before parliament votes it into law tomorrow. Page 3

**Tele-Communications** largest US cable television operator, is about to sell its European programming interests to Flextech, UK cable and satellite television group. Page 18

**Dasa in Pratt & Whitney link** Deutsche Aerospace (Dasa), aerospace arm of Germany's Daimler-Benz group, is reinforcing its partnership in the aircraft engine business through a cross-equity investment between its MTU engine subsidiary and Pratt & Whitney, US aero-engine maker owned by United Technologies. Page 13

**Hong Kong tunnel builder raises capital** The Western Harbour Tunnel Company, which is to build Hong Kong's third harbour tunnel, signed an agreement with 22 international banks to raise HK\$5.2bn (\$673m) over 15 years for construction costs. Page 20

**Ivory & Sime boosts profits** Buoyant world stock markets around the world helped UK investment management group Ivory & Sime increase interim pre-tax profits by 22 per cent to £2.77m (\$4.12m). Page 19; World stocks, Page 23

**Egypt hangs six militants** Egypt hanged six Muslim militants for murder and conspiracy to overthrow the government, bringing the number of militants executed in Egypt this year to 25.

**Australia and US reach air deal** Australia and the US have agreed a three-year aviation pact which will give two airlines from each country equal access to the valuable north Pacific route, from the US via Asia to Australia. Page 3

**Boost for North Sea oil production** The steady rise in North Sea oil and gas production, which has been a factor behind falling international oil prices, will be boosted further this week when the East Brae field off Scotland comes on stream. Page 4

**Firebombs in London** An incendiary device went off in a pub in Victoria, central London, forcing the evacuation of hundreds of peak-hour passengers from the Victoria coach station. Another device ignited at a postal sorting office near London's financial district. There were no injuries.

**Ulster peace hopes foiled** Hopes of peace in Northern Ireland were weakened when Sinn Féin president Gerry Adams called for all IRA prisoners to be released. Page 4

**Telecoms regulator faces action** OfTel, UK telecommunications regulator, is being taken to court by Mercury, main competitor to British Telecom. Mercury claims OfTel has not offered it reasonable terms for the carriage of its traffic by BT. Page 4

## Bonn warns concessions to France may harm political reform in EU Gatt splits in UK and Germany

By Lionel Barber in Brussels

High-level divisions exist within the UK and German governments over last-minute concessions made to France last week in order to win final agreement for the Gatt world trade deal.

Mr Kenneth Clarke, the chancellor of the exchequer, is understood to have complained to Mr Douglas Hurd, the UK foreign secretary, on the eve of the Gatt deal, about British support for measures which will make it easier for the European Commission to retaliate against unfair trading.

German reservations also surfaced at a meeting of European Union foreign ministers in Brussels yesterday. A senior Bonn government official complained that new European trade defence mechanisms agreed last week could harm economic and political reform in central and eastern Europe.

The high-level doubts underline the dilemma facing the German government as it balances the interests of its closest western ally, France, with those of its neighbours to the east. They also mirror divisions within the British cabinet.

Mr Clarke is understood to have wanted Mr John Major, the UK prime minister, to lobby Chancellor Helmut Kohl of Germany to resist French demands on the grounds that they risked

compromising the principle of free trade inside the European Union.

Mr Hurd declined to intervene on the grounds that Mr Kohl was likely to meet most of France's demands, according to informed officials. He also said that the commission would show restraint on trade retaliation because responsibility lay primarily with Sir Leon Brittan, the senior UK commissioner and a free-trader by instinct, the officials said.

The measures agreed by EU foreign ministers last Wednesday mean that the commission can take action more easily against dumping and subsidised exports.

In Brussels yesterday, Mrs Ursula Seiler-Albring, German minister of state for foreign affairs, indicated the debate in Bonn about the wisdom of agreeing stronger trade defence mechanisms is far from over. She pressed for tougher wording in the minutes agreed last Wednesday which removed the final European hurdle to the Gatt accord. According to Belgian and German officials, she identified the agreement on "safeguard" measures as the most troublesome.

The reason is that it overturned the long-standing principle that retaliation could be blocked by a minority of free-trading countries led by the UK and Germany and could harm the East Europeans, diplomats said.

The final British position on trade weapons last week reflected the divisions within the cabinet. The UK supported measures to allow the commission's preliminary decisions to use anti-dumping or anti-subsidies to become definitive by a simple majority vote. But it recorded a strong dissent on safeguard clauses applying to the emerging democracies in the east.

France was widely seen as a winner in the Gatt deal after it won EU support for revisions in the 1991 Blair House agreement with the US limiting subsidised food exports. It also succeeded in resisting US demands for more access to TV and broadcasting markets in Europe.

## Hungry gorillas win the Christmas toy battle

By Richard Tomkins in New York

Christmas is traditionally the season for gender-typing but US toy-makers are this year showing renewed determination to test the tolerance of the more politically aware.

Girls can expect to unwrap not only the usual Barbie dolls, furry animals and miniature turrets. They may even dip into their Christmas stockings and find a product called Mommy's Having A Baby - a doll which gives birth to a 4 1/2 inch offspring through a Velcro opening in a maternity dress.

"Rub Mommy's soft tummy and you can actually feel the baby," says the toy shop catalogue. "See baby move... even decide when Mommy's ready to have baby. With birth certificate, diaper, bottle and more."

The manufacturer, Tyco Toys, says the Mommy doll addresses children's natural curiosity about childbirth and pregnancy in a sensitive way. But some women have pointed out that is not only politically, but anatomically, incorrect: a female doctor in Massachusetts has said the product might lead children to believe all babies are born by Velcro caesarean.

Other ideologically suspect products this year include Electronic Dream Phone, a game in which girls dial different numbers to find out which boys have a crush on them. "One of 24 incredible guys really likes you. Now you just have to find out who by calling his friends for clues," says the blurb.

This task accomplished, girls can progress to another game called Perfect Wedding, in which they plan for the big event: "The first to complete her plans and walk down the aisle wins."

For boys, the gender-typing seems to consist mainly of satisfying their perceived appetite for violent confrontation with powerful assault weapons, like this year's top-selling Nerf Arrows - blasts six soft arrows over 30ft - or the Motorized Thunderstrike - the ultimate battery-operated air blaster.

Best-selling toy of the season.

Continued on Page 12

## OECD urges rate cuts to promote European growth

By Peter Norman, Economics Editor in Paris

Continental European countries must take every opportunity to lower interest rates to stimulate their economies and to fight unemployment, the Organisation for Economic Co-operation and Development urged yesterday.

Mr Kumiharu Shigehara, the head of the OECD's economics and statistics department, told a press conference that insufficient growth had been fuelling a continuing rise in unemployment in Europe that is expected to result in 22m Europeans, or 11.5 per cent of the region's labour force, being unemployed next year.

He acknowledged that Germany had lowered interest rates steadily since September 1992, and that other members of the European exchange rate mechanism had also lowered rates. "Nevertheless, short-term interest rates in these countries are high relative to inflation. Prospects for a decline in German inflation appear favourable and any room for easing monetary conditions further without undermining the credibility of policy should be used fully."

The OECD's half-yearly economic outlook forecasts divergent conditions in leading industrialised countries next year.

The US, Canada and Britain are recovering and are expected to grow faster, but the OECD believes Japan is still weak and a recovery may only begin in the first quarter next year.

The OECD expects that Germany's economy will contract at an annual rate of 0.6 per cent in the first half of next year as weak exports hold down output. From mid-1994, the organisation expects German inflation to decline rapidly and employment to recover, with real growth of about 0.8 per cent next year.

The OECD says problems may arise for Germany's ERM partners if German inflation does not fall as expected. Countries such as France - where growth is forecast at only 1.1 per cent next year - could find they were having to keep interest rates above levels needed to support domestic economic recovery and create jobs.

The outlook says "the weakness of activity in most of these [ERM] countries and the low rates of inflation create a case for taking greater advantage of the scope for monetary easing created by the wider bands" agreed in August.

Details, Yen strengthens, Page 4  
Editorial Comment, Page 13



Israeli foreign minister Shimon Peres checks the time as prime minister Yitzhak Rabin looks on at a welcoming ceremony in Jerusalem for Danish premier Poul Rasmussen. Yesterday Mr Rabin said talks in Norway on the Middle East peace accord had been inconclusive. Report, Page 3

## Franc lifted by French trade figures

By Alice Rawsthorn in Paris

The French franc yesterday strengthened on the money markets to reach FF3.409 against the D-Mark, its highest level since the summer's European currency crisis.

Yesterday's gains, which were fuelled by the D-Mark's weakness and a healthy current account surplus for France in September, marked a continuation of the franc's recent strong performance which has taken it back above its old floor rate of FF3.406 to the D-Mark before the extension of the European exchange rate mechanism trading bands.

The Paris bourse also benefited from the announcement by the finance ministry of a FF9.9bn (\$1.02bn) current account surplus for September and of a FF56.53bn surplus for the first nine months of the year (against FF4.02bn for the same period of 1992). The CAC-40 index rose by 1.32 per cent during the day to close at 2,223.47.

Economists said that investors' sentiment towards France had improved in recent weeks.

Continued on Page 13  
Currencies, Section II

## Nikkei's 3.6% fall blamed on split in Japanese coalition

By Robert Thomson in Tokyo

Policy differences in Japan's seven-party coalition government and rumours of a snap election were blamed for a 3.6 per cent fall in Tokyo stock prices yesterday, the largest drop in the Nikkei average this year.

Prime minister Morihiro Hosokawa has delayed compiling the budget for the next fiscal year as the Social Democratic party, the largest group in the coalition, opposes tax changes proposed by Mr Hosokawa and other members of the coalition.

Confidence was also shaken by the absence yesterday of Mr Ichiro Ozawa, the power broker behind the coalition. Mr Ozawa, who is said to be suffering from influenza, has been in poor health in the past year and there were fears that a prolonged illness would lead to the collapse of the coalition.

The fall in stock prices came amid relatively thin trading and followed several weeks of jumps in the market. This, in part, has reflected the moods of the coalition partners, whose differences over political reform, trade and taxation policy are becoming more obvious.

Mr Masayoshi Takemura, the chief cabinet secretary, said the

government was watching the stock market closely and regarded the Nikkei average as an important indicator of the economy's health. He suggested that Mr Hosokawa would announce fresh policies later this week in an attempt to stimulate growth.

The government is considering a cut in income taxes, though Mr Hosokawa favours an increase in the country's 3 per cent value added tax to compensate for the reduction. However, the SDP insists that it would oppose such a tax rise and could withdraw from the coalition over the issue.

It is feared that unless the government cuts income taxes, personal consumption will fall sharply over the next couple of months. The Ministry of Labour said yesterday that employees in large companies received a 0.3 per cent cut in their winter bonuses this year, the first fall since 1975.

The trimming of the winter bonus follows a 0.9 per cent decrease in the summer bonus, the first fall in both payments since the ministry began conducting its survey in 1985. Workers in the car industry had their winter bonus cut by 4.5 per cent and those in the service sector saw a 4.3 per cent fall.



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STOCK MARKET INDICES		STERLING	
FT-SE 100	3,384.9 (+27.5)	New York Composite	2,187.5
Yield	3.5	Daily	1.4875
FT-SE Eurotrack 100	1,437.37 (+18.03)	London	1.4856 (1.491)
FT-A All-Share	1,622.36 (+0.75)	Daily	2.545 (2.542)
Nikkei	17,404.24 (-647.61)	DM	2.545 (2.542)
New York Composite	2,187.5 (+0.84)	FF	8.675 (8.69)
Dow Jones Ind Ave	3,750.73 (-0.84)	SP	2.1725 (2.1675)
S&P Composite	465.96 (-0.52)	Y	164.25 (same)
US LUNCHTIME RATES		2 weeks	81.5 (81.6)
Federal Funds	3 1/4%	DOLLAR	
3-mo Treas Bils Yld	3.085%	New York Composite	2,187.5
Long Bond	9.1	DM	1.71075
Yield	5.287%	FF	8.675
LONDON MONEY		SP	1.4577
3-mo interbank	5 1/2% (same)	Y	110.536
Life long gilt bid	Dec 120 1/2 (Dec 120 1/2)	London	1.7135 (1.7045)
NORTH SEA OIL (Argus)		DM	5.84 (5.8275)
Brent 154 (Feb)	\$13.57 (13.61)	FF	1.4825 (1.4845)
Gold		Y	110.55 (110.1)
New York Dealer (Dec)	\$389.3 (387.4)	S Index	67.3 (67.0)
London	\$389.5 (388.2)	Tokyo Ose	Y 110.27

Austria	S&P 100	Germany	DAX 100	UK	FTSE 100	US	S&P 500
Belgium	Brussels	France	CAC 40	Japan	Nikkei	Canada	TSX 300
Denmark	Copenhagen	Italy	MIB 30	Spain	IBEX 35	Sweden	OMX 20
Finland	Helsinki	Netherlands	AEX 100	Switzerland	SIX 20	South Africa	JSE 30
France	Paris	Portugal	BVLX 100	Taiwan	TSE 200	USA	Dow Jones
Germany	Frankfurt	Spain	IBEX 35	Thailand	SET 50	UK	FTSE 100
Greece	Athens	Sweden	OMX 20	USA	Dow Jones	USA	Dow Jones
Hong Kong	Hong Kong	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
India	Bombay	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
Italy	Milan	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
Japan	Tokyo	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
South Africa	Johannesburg	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
Spain	Madrid	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
Sweden	Stockholm	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
Switzerland	Zurich	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
Taiwan	Taipei	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
Thailand	Bangkok	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
USA	New York	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
UK	London	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones
USA	New York	USA	Dow Jones	USA	Dow Jones	USA	Dow Jones

هنگام الاصل



## NEWS: INTERNATIONAL

# German poll results scare main parties

By Judy Dempsey in Berlin

Despite failing to clinch the city of Potsdam in the run-off in Brandenburg's local government elections, the Party of Democratic Socialism, successors to the East German Communist party, have made their point. The established parties are worried.

They have reason. Of the 85 mayoral councils in the cities and towns, 30 will be headed by the PDS. That corresponds roughly to their total share of the vote. The PDS gained 21.2 per cent, 13 points behind the Social Democrats who govern the state of Brandenburg, and one point ahead of Chancellor Helmut Kohl's Christian Democrats.

Mr Rolf Kutzmütz, the self-declared informer for the Stasi secret police in the *ancien régime* who last Sunday lost Potsdam to Mr Horst Gramlich, the SPD's incumbent, was victorious in defeat. "The PDS has sent a signal. From now on it will be very difficult to exclude the PDS from decision-making," he said.

Now that it has managed to bounce back in Brandenburg after unification, the question is whether the PDS can convert local gains to state and federal gains in next year's elections.

It will be difficult. The PDS's real power bases in eastern

Germany are in Brandenburg and east Berlin. It could well concentrate its energy in those two regions to win three direct mandates which would be enough to secure representation in the Bundestag, or lower house.

Its progress in forthcoming elections will also depend on what kind of campaign the established parties run. The Christian Social Union, the Bavarian-based sister party of the CDU, has already argued that the PDS is a worse threat than the far right. Mr Theo Waigel, the finance minister, said at the weekend the PDS posed a threat to democracy.

Yet recent statistics on the membership structure for some of the PDS party organisations - and the far right - clearly show that it is hardline former Communist party members who are seeking refuge in the far right, rather than among the ranks of the PDS.

Identifying the nature of East German interest is possible. For instance the Green/Bundnis 90 alliance, a loose collection of the 1989 democratic parties, is aware that it cannot keep pushing environmental issues when enterprises in the east are being closed because of pollution.

The SPD knows that if it has its eye on a grand coalition, it must tap into local interests in the east.

# EU retaliates in Austrian subsidy row

By Andrew Hill and Reuter in Brussels

European Union foreign ministers agreed yesterday to withdraw tariff concessions on imports from the Austrian subsidiaries of Grundig and General Motors in a row over state subsidies.

The decision follows a series of complaints about state subsidies to Austrian-based exporters, and could sour

negotiations over Austrian accession to the Union.

The European Commission recommended withdrawal of favourable tariffs for two motor plants and a television factory in Austria last July, claiming they had received Ecu80m (\$91.2m) of illegal state aid.

Brussels argues the companies are in direct competition with EU manufacturers, and that the aid would not be

accepted for similar projects carried out in comparable areas of the Union.

The withdrawal of tariff concessions is likely to be equivalent to imposing import duties of 14 per cent on Grundig television sets, manufactured near Vienna. Diplomats said yesterday that 4.9 per cent duties would be levied on cylinder heads and gearboxes made by General Motors Austria at Aspern.

However, a third Austrian company, Steyr, escaped duties on its heavy vehicles following negotiation of a subsidy-cutting deal with Vienna last week.

The diplomats said Germany, Luxembourg and the Netherlands had voted against imposition of the duties, while Greece had abstained.

The Commission claimed General Motors had received state aid amounting to 15 per

cent of an Ecu324m investment in its Aspern plant, while Grundig had received 10 per cent state aid to sweeten an Ecu72.5m investment in rationalisation of its TV production line.

Last year the EU narrowly avoided a row over import duties on Austrian-made Chrysler vans, after Brussels and Vienna reached a compromise on reducing state aid to the US manufacturer. Chrysler

had threatened legal action against the Union.

The 1972 free-trade agreement between Austria and the EU outlawed subsidies which distort competition in the Union. It will be superseded by the European Economic Area on January 1, which allows for similar safeguards. It was unclear last night whether the tariffs would have to be renegotiated, as the Austrians have argued in the past.



A Spanish fisherman carrying a drift net containing dead fish at a protest outside the European Union headquarters in Brussels yesterday. The Spaniards were urging a meeting of fisheries ministers to ban French tuna vessels from using the nets. But the EU ministers also heard complaints against the Spaniards from Ireland and the UK who demanded extra curbs on Spain's fishing fleet.

## Protest over law against non-EU films

By Tom Burns in Madrid

A government attempt to keep out US films yesterday prompted Spain's cinema theatre owners to lock out film-goers.

The unprecedented protest, which closed down all the country's 1,897 cinemas for 24 hours, followed emergency legislation that aims to protect the domestic film sector by forcing exhibitors to screen one production originating from the European Union for every two produced outside the EU.

The new law was hurriedly drafted in the mistaken belief

that the Gatt agreement would include the audiovisual industry in the trade liberalisation measures. The legislation, which was approved by the cabinet as a decree law just five days before the December 15 Gatt deadline, is due to be ratified by MPs tomorrow.

If the law stands and is rigorously implemented it is likely to keep the cinema public, which prefers Hollywood productions, at home and drive many exhibitors who depend on US films for the bulk of their profits, out of business.

The law states that distributors seeking a dubbing licence

for a non-EU film must satisfy the authorities they have earned Pta20m (\$143,000) from screening a Spanish or EU-produced film.

The regulations for obtaining a second non-EU licence are convoluted: the distributors must have earned a minimum of Pta50m from screening the EU film in question in more than 10 cinemas in population centres of more than 45,000 and they must also have previously dubbed the EU film into one of Spain's minority languages such as Catalan or Basque.

Under the previous guidelines distributors got licences to dub four foreign films for every one Spanish production they marketed. US films account for nearly half the 900 films shown in Spain during 1992, to 62.5m customers representing 77 per cent of the film-going public and for 75 per cent of the Pta36.3bn total box office takings.

The Spanish film industry, which the government subsidises and now seeks to protect further, is on the whole meagre and of low quality. Of the 320 new productions released in Spain last year, only 32 were Spanish and of these only nine grossed more than Pta100m.

"Five years in the Matignon, never. Two years, yes. After that, we will see," he told the newspaper.

Since assuming office in April, Mr Balladur has wielded far more power than the average French prime minister - partly because of his own success in areas such as Gatt and partly because of representing a huge parliamentary majority in the face of a politically weakened Socialist president.

To carry on under a president of the same party or coalition would reduce Mr Balladur's role.

But yesterday's row - which was also caused by the UDF's growing preference for Mr Balladur over its nominal leader, Mr Giscard d'Estaing - raises the question of whether Mr Balladur has not shown his hand too early. President François Mitterrand's poor state of health means that a snap presidential poll before May 1995 cannot be ruled out.

# Balladur's success causes row

By David Buchan in Paris

The growing tension that Mr Edouard Balladur's rising popularity is causing his rivals was highlighted yesterday after two ministers of the centre-right UDF party triggered a political row by endorsing the Gaullist RPR prime minister for president.

Mr Jean-Louis Debré, deputy secretary general of the RPR and a diehard backer of Mr Jacques Chirac for the Elysée, yesterday criticised Mr François Lottard, the defence minister, and Mrs Simone Veil, the social affairs minister, for "missing a fine occasion to shut up" when in separate TV interviews on Sunday they praised Mr Balladur's presidential potential.

Mr Debré said the ministerial pair "would have done better to have followed Mr Balladur's instructions not to speak now of the presidential election", due in spring 1995. But Mr Bal-



Balladur, endorsed by two ministers from Giscard's party, had himself fuelled speculation about his hopes by saying in an interview, published yesterday in Le Figaro newspaper, that he could not envisage staying in the prime minister's Matignon residence for a full parliamentary term.

"Five years in the Matignon, never. Two years, yes. After that, we will see," he told the newspaper.

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## NEWS IN BRIEF

### Ukraine SS-24 arms deactivated

Ukraine announced yesterday that 17 of its 46 modern SS-24 strategic nuclear weapons had been deactivated, Jiji Barshay in Kiev and agencies report.

Mr Valery Shmarov, deputy prime minister, said the warheads had been moved away from the launchers. "We are prepared to remove all SS-24s from military alert, but only if conditions discussed at these talks [with Russia and the US] are fulfilled." Ukraine has set financial compensation, dismantlement aid and security guarantees as conditions for giving up its nuclear arsenal of over 1,600 warheads.

### US and Hungary in diesel venture

Detroit Diesel, the US engine producer, has agreed to form a joint venture with Raba, the Hungarian engineering company, to assemble Detroit Diesel engines in Győr, Hungary, writes Andrew Baxter. The new company, Raba Detroit Diesel Hungary, will assemble Detroit Diesel Series 50 and Series 60 engines.

### Blast hits Lebanon party HQ

A bomb exploded in the headquarters of Lebanon's largest Christian political party yesterday and officials said there were several casualties. AP reports from Beirut.

### Nato deputy chief appointed

Mr Sergio Silivo Balanzino, Italy's ambassador to Canada, has been appointed deputy secretary general of Nato, the alliance said yesterday. Reuter reports from Brussels. It said Mr Balanzino would start his new job on February 1. He will replace fellow countryman Mr Amedeo de Franchis, who is to take up a senior position in the Italian Foreign Ministry.

### Antall successor brings firm hand to Hungary

Mr Peter Boross, Hungary's acting premier since the illness and death of Mr József Antall, goes before parliament in Budapest today to be confirmed as the country's new prime minister.

The smoothness of the succession has defied the doom-mongering speculation typical of Hungary. Commentators pondered every potential catastrophe from wrenching leadership struggle to constitutional crisis, from swing to the right to state of emergency, early elections to delayed elections.

Instead, the governing conservative Hungarian Democratic Forum took just a day after Mr Antall's death to designate Mr Boross, the interior minister, as successor. Although the conservative coalition's majority is formally just in single figures, parliamentary

approval for Mr Boross today appears assured. Eastern Europe's longest-serving government is still well placed to complete a full term in office.

Hungary has passed the initial test. But Mr Antall personified Hungary's political stability and so the question arises of how much will survive him.

Mr Boross, aged 65 and a former catering company executive, has never been elected and only joined the Forum in 1991. He may therefore feel the need to secure his political base by appealing to the Forum's right-wing activists.

He is an altogether rarer politician than his predecessor and his confrontational rhetoric has made him a bogeyman for opposition liberals and socialists. Even one of his former colleagues admits: "Boross scares people."

for a strong centralised state to ensure governability and strong armed forces to maintain the security of Hungary and the 3.5m ethnic Hungarians across the borders.

His uncompromising conservatism and rhetoric have made him a bogeyman for opposition liberals and socialists. Even one of his former colleagues admits: "Boross scares people."

The conservatism of Mr Boross is of the uncompromising variety. When Amnesty International issued a critical report on human rights in Hungary, the then interior minister labelled the authors "over-sensitive liberal philanthropists that you find in every country."

So much for words. As for actions, opposition politicians note a coincidence, although they cannot prove

# UN appeal for end to Bosnia arms embargo

By Michael Littlejohns, UN Correspondent, in New York

The UN General Assembly last night appealed to the Security Council to lift the arms embargo against Bosnia Hercegovina, a step long proposed by the US.

The resolution, which is only a recommendation and which the Council is free to ignore, was adopted as Bosnia agreed to drop charges that Britain, by supporting the embargo, violated the Genocide Convention.

Bosnia had prepared a case for submission to the World Court on the grounds that Britain, as the most ardent objector to lifting sanctions, was primarily responsible for their retention.

It was evident from a joint UK-Bosnian statement which was issued shortly before the Assembly vote, that a strong inducement not to proceed with the case was Britain's pledge to ensure the delivery of humanitarian aid as well as a renewed commitment to a

negotiated political settlement.

The Assembly resolution, adopted by 109 votes to none with 57 abstentions, called for an end to the "working status" of Belgrade's UN delegation.

In 30 operative paragraphs, it also called on the Security Council to ensure that Belgrade halted all military aid to the Bosnian Serbs and demanded an end to the siege of Sarajevo and other UN-designated "safe areas".

Also proposed was the urgent reconvening of the London conference on former Yugoslavia to try to work out a settlement.

The Security Council was called upon to ensure that the proposals in the "Geneva peace package" conformed with the UN Charter, its previous resolutions and the London conference principles.

Bosnia has repeatedly charged that the plan prepared by Lord Owen and Mr Thorvald Stoltenberg, the international mediators, violated the Charter and Council decisions.

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## NEWS: OECD ANNUAL REPORT

# OECD jobless total may hit 35m in 1994

By Peter Norman,  
Economics Editor

As many as 35m people could be jobless in the industrialised world next year and the modest growth in prospect holds out little hope of a rapid fall in unemployment, the Organisation for Economic Co-operation and Development reports in the latest half-yearly Economic Outlook.

The Paris-based body, which is owned by governments to promote international economic co-operation, says an increasingly solid expansion is under way in North America while moderate, if unspectacular, recoveries are continuing in the UK, Australia, New Zealand and some smaller European countries. Activity in member countries should also be supported by strong growth outside the OECD, especially in Asia.

But in continental Europe, the recovery that was expected last spring is "not yet apparent", while economic activity in Japan has renewed its decline.

## GDP forecast to grow by 2.1% next year

The OECD expects gross domestic product of the industrialised countries will grow by 2.1 per cent next year after only 1.1 per cent in 1993 and will accelerate to 2.7 per cent in 1995. It is a measure of the frustrations and exaggerated hopes of the past two years that its forecasts for the period immediately ahead are roughly the same as those in its Outlook of December 1991.

One bright spot is the fall in inflation to 4 per cent or less in 20 of the organisation's member states. This trend is forecast to continue with inflation in the area, excluding Turkey, expected to fall to 2% per cent by 1995. This, if sustained, "will help to establish an economic environment more conducive to sustainable increases in productive investment, output and employment than has

OECD ECONOMIC OUTLOOK			
Summary of Projections*			
(Seasonally adjusted at annual rates)			
	1993	1994	1995
Real GDP (% change**)			
US	2.8	3.1	2.7
Japan	-0.5	0.5	2.3
Germany	-1.5	0.8	2.2
OECD Europe	-0.2	1.5	2.6
Total OECD	1.1	2.1	2.7
World Trade (% change**)	2.6	5.4	6.4
Inflation (GDP deflator (% change**))			
US	2.8	2.4	2.3
Japan	1.0	0.7	0.7
Germany	4.0	2.9	2.0
OECD Europe*	3.2	3.0	2.6
Total OECD*	2.5	2.3	2.2
Unemployment (% of labour force)			
US	6.9	6.5	6.2
Japan	2.5	2.9	2.6
Germany	9.9	10.1	10.3
OECD Europe	10.7	11.4	11.5
Total OECD	8.2	8.5	8.4
Budget Balances* (% of GDP)			
US	-3.8	-2.7	-2.1
Japan	-1.0	-2.0	-2.4
Germany	-4.0	-3.5	-2.7
OECD Europe	-6.8	-6.3	-5.8
Total OECD	-4.6	-4.2	-3.6
Current Balances (% of GDP)			
US	-1.7	-2.0	-2.1
Japan	3.3	3.1	3.0
Germany	-1.1	-0.8	-0.7
OECD Europe	-0.1	-0.1	0.0
Total OECD	0.0	-0.1	0.0

\*Seasonal adjustment: no change in policies; no change in exchange rates from Nov 2 1992, to 5% in 1993, 10% in 1994, 15% in 1995 and 20% in 1996. \*\*From previous period. \*Excluding Turkey, where inflation projected at 62%, 70% and 65%.

Source: OECD Economic Outlook 54.

existed since the early 1980s." In the short term, however, the employment outlook is bleak, especially on the European continent. The OECD expects the European jobless rate will rise to 11.5 per cent in 1994, up from 10.7 per cent in 1993, when 16.5m Europeans were unemployed.

The marked economic variations among the OECD's 24 member states require significantly different policy responses. However, the organisation urges all countries to press on with structural reform to make economies more efficient.

In particular, it urges the

increased use of market mechanisms to improve quality of public spending. Otherwise, it sees little scope for fiscal policy to support activity because most countries are having to deal with excessive deficits.

In Europe, for example, there is "virtually no room for any fiscal stimulus". Indeed, some heavily indebted countries including Italy, Belgium and Greece, should do more to cut their budget deficits.

It recommends caution even in Japan, perhaps the only member country able to contemplate a fiscal boost. Tax cuts should be temporary and designed to achieve other desirable goals.

For example, a cut in Japan's direct taxes now could be offset later by a phased introduction of higher indirect taxes which would improve government revenues.

The gathering US recovery suggests "this is the one major country where additional support to activity is not an immediate concern". Instead, the OECD reminds Washington that more action will be needed to reduce its structural budget deficit.

It hints strongly that the Federal Reserve will have to tighten monetary policy soon to lock in low inflation and projects a steady rise in US three-month interest rates to 4.7 per cent in the second half of next year and 5.1 per cent in late 1995, from 3 per cent at present.

Interest rates will be crucial to developments in Europe. The OECD argues that falling rates have underpinned recovery in the English-speaking countries and prescribes the same medicine for the European continent but not for the UK.

Yesterday Mr Kumiharu Shigehara, the OECD's chief economist, said that monetary easing must play the central role in supporting economic recovery on the European continent. "At this stage, prospects for a decline in German inflation appear favourable, and any room for easing monetary conditions further without undermining the credibility of policy should be used fully," he said.

However the OECD outlook recognises that problems could arise if German inflation remains high. To cope with this, other European countries should take steps to bolster their own counter-inflation credibility, possibly by setting inflation targets or giving their central banks greater independence.

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## UK expected to see growth of 2.9% next year

By Peter Norman,  
Economics Editor

The recent UK budget will have a negative impact on demand in the short term and could reduce Britain's growth rate by about a quarter of a percentage point both in 1994 and 1995, the OECD believes.

Mr Kumiharu Shigehara, the OECD's chief economist, said that the tax increases and spending cuts were nonetheless a welcome move towards cutting the UK's budget deficit.

The recent fall in interest rates would partly offset the negative effects on growth of the fiscal tightening, he said. On the basis of a tentative assessment, the OECD believes that the budget measures announced by Mr Kenneth Clarke, the chancellor, will have no adverse effect on inflation.

In its economic outlook, published yesterday, the OECD says that recovery in Britain is "well under way" and forecasts sustained modest economic growth with low inflation for the next two years.

The outlook, which was completed before the November 30 budget, forecasts that UK economic growth will quicken to 2.9 per cent next year and in 1995 from 2 per cent this year while unemployment should fall slowly to 9.5 per cent in 1995 from 10 per cent at present.

It says Britain's short-run inflation outlook is benign, largely because of the legacy of the longest post-war recession. However, underlying inflation, as measured by the retail price index minus mortgage interest payments, may remain above the mid-point of the government's 1-4 per cent target range.

The organisation says the effects of the substantial easing of monetary policy since sterling's exit from the European exchange rate mechanism have yet to be fully felt.

Because UK interest rates have fallen sharply since September 1992, the OECD expects little change in UK short-term rates in the next two years.

It projects that they will average 5.5 per cent next year after 6 per cent in 1993, before rising slightly to 6.7 per cent in 1995.

The OECD believes there is still considerable slack in the UK economy. It estimates that the output gap - measuring the difference between real gross domestic product and its potential - was 5.5 per cent last year, second to Canada's 5.9 per cent in the Group of Seven leading industrial countries and well above the US and German output gaps of 0.7 per cent and 0.6 per cent respectively.



Kumiharu Shigehara: need to ease monetary conditions

## Yen's rise means slow recovery

By Peter Norman,  
Economics Editor

The steep appreciation of the yen since mid-1992 is a shock which will have far-reaching effects on the Japanese economy and elsewhere for many years, the OECD report says. The yen's effective appreciation of nearly 30 per cent since the first half of last year, coming on top of over-inflation and asset price inflation, means any recovery in Japanese economic activity is expected to be slow "with 1994 likely to register, at best, very weak growth".

In the longer term, the OECD believes the yen's rise could reduce the level of Japan's current account surplus by nearly \$60bn or 1.5 per cent of gross domestic product in 1997. The OECD says the US

current account could benefit to the tune of \$18bn a year by 1997 from Japan's loss of competitiveness and market share, while the current account position of the four largest European economies could improve by \$24bn altogether.

The OECD says the yen's rise is likely to hit production in Japan next year so that output by late 1995 could be 2 per cent lower than it would have been with an unchanged exchange rate. Competitive pressures on wages and profit margins could lower domestic prices by 5 per cent during this period.

The OECD expects a 0.7 per cent drop in Japan's merchandise export volumes next year. It reports that many businesses are finding it unattractive to supply customers with products made in Japan.

lems. New issues such as the interaction between trade and measures to protect the environment had emerged since the start of the round and were creating friction.

Fresh threats to the multilateral trading system had also emerged during the past years of recession and slow growth in the industrialised world and there had been a perceptible drift towards managed trade measures, he said.

Although he did not name the US, which has sought numerical goals for reducing Japan's trade surplus, Mr Shigehara criticised moves towards bilateral "results-

oriented" approaches to trade aimed at guaranteeing market shares or setting specific changes in bilateral trade balances.

Another problem was the emergence of an environment in which vested interests were protected at the expense of the consumer and which ultimately damaged the industries that were being protected by taking from them the incentive to innovate.

Mr Shigehara said government measures - and in particular the 24 industrialised member states of the OECD - should resist these wider threats to the global trading system by building on the Uruguay Round agreement.

The round could start having a positive psychological impact on the global economy next year. However, it still had to be ratified so that its beneficial effects would be felt only gradually.

The OECD has estimated that the trade liberalisation measures agreed in the round could boost world welfare by \$270bn (£181bn) at current prices by 2002. Yesterday, Mr Shigehara said that this figure, which would be equivalent to about 1 per cent of likely global income, was "probably an underestimate".

## NEWS: UK

# Jolt for Ulster peace hopes

By David Owen  
and Tim Cooney

Hopes of peace in Northern Ireland were jolted yesterday when Mr Gerry Adams, the Sinn Féin president, called for all IRA prisoners to be released from jail as part of a negotiated settlement.

His demand angered Protestant leaders. One Ulster Unionist MP immediately warned that his party's "tentative approval" of the Major-Reynolds peace initiative could be withdrawn.

The row blew up after Downing Street again ruled out a special amnesty for IRA prisoners. Officials acknowledged,

however, that all prisoners could have their sentences reviewed under standard procedures which took account of their likelihood to reoffend.

As two bombs exploded starting fires in central London, Mr Dick Spring, the Irish foreign minister, put a more positive gloss on events, saying the fact that the paramilitaries were considering the implications of the peace process was "very encouraging".

Speaking in Brussels where EU foreign ministers yesterday endorsed the Downing Street declaration, Mr Spring reiterated Dublin's view that "the whole question of prisoners" would have to be looked at if a

permanent cessation of violence was achieved.

Seeking to exploit a suggestion by Mr Albert Reynolds, the Irish prime minister, that London might be ready to consider the future of IRA prisoners, Mr Adams said a settlement would "remove the symptoms as well as the causes of the conflict".

"As part of this it is obvious that all prisoners must be released," he said.

In a strongly-worded statement, the Sinn Féin president also criticised Mr Reynolds' weekend warning that the IRA faced a tough security clamp-down if it did not respond positively to the peace initiative.

He said: "The issuing of ultimatums by London and Dublin while we are considering their document is most unhelpful. We have been around for too long now for this kind of Lloyd Georgean approach."

Mr Ken Maginnis, the Ulster Unionist security spokesman, warned the two governments not to "hand hostages to fortune" to the IRA.

Separately, Mr John Hume, SDLP leader, said Sinn Féin's response to the declaration would come next month. Speaking after resuming his talks with the Sinn Féin president, Mr Hume said Mr Adams remained "totally committed" to the peace process.

## Britain in brief



## Boost for North Sea production

The steady rise in North Sea oil and gas production which has been a big factor behind falling international oil prices will be boosted even further this week when the East Brae field off Scotland comes onstream.

The first oil should flow today or tomorrow, according to Marathon Oil, the operator of the field. East Brae has a capacity of 100,000 barrels per day, although the initial production rate will be about 20,000 b/d. Investment in the field totals \$387m.

Output from the UK sector of the North Sea rose to 2.43m b/d in November, compared with 2.13m b/d a year earlier. Production will rise even further next year as new fields such as East Brae approach their peak production rates.

## Bids freedom on lottery

Applicants for the licence to run the UK's multi-billion pound National Lottery are to be given the freedom to make as much information about their bids public as they want to.

The move towards potentially greater openness represents a change of heart by Mr Peter Davis, director general of the National Lottery.

Last month's draft rules set out very rigid conditions of confidentiality for all applicants. They would, the draft documents said, "be required formally to agree" that neither they, nor the director general, be allowed to publish anything other than the names and addresses of the applicants without the approval of the other.

## BOC goes to National Grid

BOC, the industrial gases company, is to save £300,000 a year on its electricity bill after becoming the first industrial

company since electricity privatisation to draw a new major power supply direct from the National Grid.

The deal for the company's £45m production and distribution complex at Brinsford, near Rotherham, means that BOC will not need to use or pay for the distribution network of Yorkshire Electricity, the local power distributor.

## ITN wins deal on German poll

Independent Television News has won the contract to provide the computer graphics and results processing for coverage of next year's regional and national elections in Germany on the RTL satellite channel. The contract was won in opposition to German suppliers.

## 'Block planned' over EU code

The department of transport is attempting to block European Union inspired reviews of the environmental impact of large road and rail schemes, according to a leaked letter from Mr John MacGregor, transport secretary, to Mr Tim Yeo, environment minister.

Friends of the Earth, the environmental group, which has obtained a copy of the letter, said last night, it would take High Court action against the government if Mr MacGregor succeeded in blocking the environmental reviews. The department of transport said it could not comment.

## Swaps appeal lost by council

Islington Borough Council in north London last week lost its appeal against a High Court decision earlier this year that it should repay £1.1m received from WestDeutsche Landesbank, under interest rate swap agreements.

A spokeswoman said the council was "consulting with counsel on whether to appeal". The case was the first in a series of test cases following a House of Lords' ruling that local authorities had no power to enter interest-rate swap agreements. The Lords' decision left 80 banks facing losses of £50m, some of which they are seeking to recover through restitution - reclaiming the interest paid to councils under the invalid swap agreements.

# Globe rises as a fitting monument

By Antony Thorncroft

"It's business as usual. The Globe will open in April 1996, just as Sam would have wished".

That was the predictably defiant word from the Shakespeare Globe Trust yesterday as it came to terms with the death at the weekend of Sam Wanamaker, the American actor who had devoted the last 24 years of his life to building a new Globe Theatre on London's Bankside.

The site is within yards of the location of the Elizabethan Globe, the theatre which Shakespeare part-owned and which saw the first performances of many of his plays.

Wanamaker, 74, had been suffering from cancer for many years. He died just as the £20m project, which had caused him so many disappointments and setbacks, was starting to rise on the south bank of the Thames.

Wanamaker was winning over his opponents. The original hostility of Southwark Council to the scheme has turned to support, and business, foreign as well as British, is backing him with cash, as well as help in kind - the brick maker, has given bricks for the construction, and SmithKline Beecham had supplied twelve oak trees as timber.

The Globe Trust has now raised £10m, and only another £2m is needed to ensure that the theatre, with a capacity of 1,500, is completed. But a fur-



Sam Wanamaker on the site of the reconstruction of Shakespeare's Globe

ther £2m is wanted to round off the one acre site and make the project's financial future more certain. The Globe would find it hard to break even on box office revenue from its summer season: the planned pub and restaurant, a 300-seat studio theatre, the Inigo Jones, a Shakespeare museum and library; plus some offices, should ensure its financial viability.

The theatrical Establishment in the UK, which sees little need for the Globe when two subsidised theatres often presenting Shakespeare, the Royal

National and the RSC at the Barbican, are both a mile or less away, has still to be won round. Wanamaker also failed to attract financial aid from the government, although the Globe Trust has hopes of gaining Lottery money.

The future of the Globe is very much in the hands of the chairman of the Trust, Mr Michael Perry, chairman of Unilever. Along with Mr John Hignett, of Glaxo, which has given over £100,000 towards the project, he has helped to rally commercial interests behind the idea.

A new chief executive will be chosen soon. It could be a businessman, or an actor.

The recent discovery of the actual remains of both the original Globe and the Rose Theatre has increased interest in the area. A Southwark underground station on the line to Canary Wharf will bring an audience close to the Globe, and there is a good chance that the new Tate Gallery of Modern Art will be built alongside it. Sam Wanamaker must have died with his ingrained faith in the justification of his life's work intact.

## Conclusion of Uruguay Round is only half the battle

# Trade rows need to be tackled

By Peter Norman in Paris

The Organisation for Economic Co-operation and Development yesterday urged governments to use the momentum for trade liberalisation created by last week's Uruguay Round agreement to tackle other trade disputes and difficulties.

Mr Kumiharu Shigehara, the OECD's chief economist, told a press conference that the successful conclusion of the Uruguay Round did not mean that all trade problems were solved. He pointed out that the final agreement either did not cover or only partially covered a number of long-standing prob-

lems. New issues such as the interaction between trade and measures to protect the environment had emerged since the start of the round and were creating friction.

Fresh threats to the multilateral trading system had also emerged during the past years of recession and slow growth in the industrialised world and there had been a perceptible drift towards managed trade measures, he said.

Although he did not name the US, which has sought numerical goals for reducing Japan's trade surplus, Mr Shigehara criticised moves towards bilateral "results-

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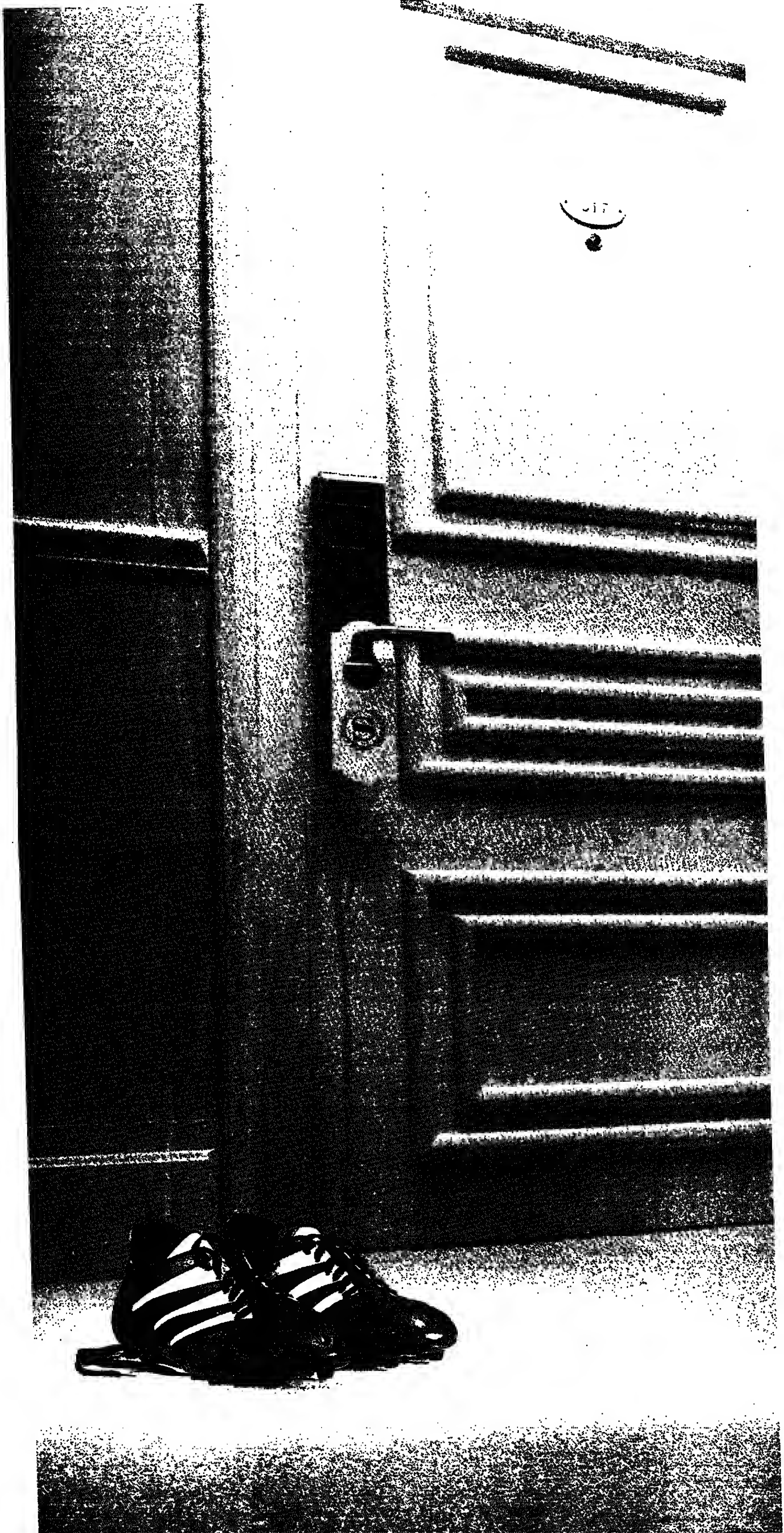
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## TECHNOLOGY

Europe's green seal  
Della Bradshaw looks at recycling toner cartridges

The latest vending machine to appear in the office blocks of New York will not be selling cups of coffee or chocolate bars but replacement toner cartridges for the office's laser printers.

Most importantly, the machine will only release a replacement cartridge if a used one is inserted into the appropriate slot so that it can be recycled.

In the US the recycling of used toner cartridges is already a \$500m (£335m) business, with some 5,000 companies involved in the recycling. That said, only 32 per cent of replacement cartridges are recycled.

In Europe even fewer cartridges are recycled. More than 90 per cent of replacement cartridges bought contain no recycled parts. But with estimates that by 1994-5 there will be more replacement cartridges sold in Europe than in the US - 37m as opposed to 36m - European companies are beginning to take a growing interest.

As many European business consumers know to their cost, the potentially huge growth in the market has encouraged those wanting to make a fast buck - with little heed for quality - to leap into the market.

With that in mind, a group of European cartridge recyclers will be getting together this month to set up the Federation of European Cartridge Recyclers and Suppliers (FEERS).

The aim of the FEERS is to test and monitor the quality of recycled cartridges and to give those companies passing the rigorous screening procedures the right to stamp the FEERS logo on their packaging.

Recycling involves replacing both the used toner and any other parts which are worn.

Steve Weedon, founding president of the FEERS, believes this stamp of approval will give businesses the confidence to buy recycled cartridges.

With recycled cartridges costing 30 per cent less than new ones - typically £45 rather than £70 in the UK - and the added bonus that the recycled products are 'green', Weedon believes that quality assurance will give the final fillip.

"It's an easy decision for companies to take. They've got a good product at a good price and it's green,"

High-tech toys may seem a contradiction to many people, but toy manufacturers keep trying. Barbies with holographed ball gowns, teddy bears which converse with television characters and interactive Sesame Street CDs are a few of the futuristic playthings which have made their way onto store shelves this Christmas.

Although novelties like these can offer a big payback at the cash register, they can also be risky for manufacturers. High technology often implies high cost, and toys are a low-cost industry. "Most parents won't spend that much on a toy," says John Handy, vice-president in charge of design for Mattel toys, a leading US toy maker. The vast majority of toys retail in the \$5 to \$30 range, so we have to spin our magic with relatively low-cost technology.

Many manufacturers stumble on this point. The toy company, Worlds of Wonder, for instance, thought it had hit the jackpot when it developed the "Julie Doll". "Julie" used advanced voice recognition techniques. For instance, if a child expressed fatigue, the doll would recognise the word "tired" and respond "I'm tired too, let's go to bed." Although an enchanting plaything, the project was scrapped by exorbitant production costs.

To make matters worse, children can be exacting customers. "Children lose interest easily, so the toys have to be extremely entertaining," Handy continues. "They also have to be sturdy, able to withstand a lot of play, and they have to meet very strict safety standards. Materials must be non-toxic, and incapable of inflicting damage to small children."

To meet the considerable challenge of designing high-tech toys, manufacturers have developed various strategies. Yes! Entertainment Corporation, a US toy maker, follows the maxim: "Keep it simple."

Yes! is putting out a product called TV Teddy, which interacts with personalities on the television screen. Consumers receive video tapes when they purchase the stuffed bear. The star of one of the tapes is Anthony, a kindly gentleman with an affection for attics.

TV Teddy works through a radio signal sent out from the TV screen. "We've encoded extra audio information into a standard TV signal," explains Lawrence McRackeen, director of engineering for the group. "Most video information contains a visual track and an audio track. Our third audio track is picked up by the teddy bear."

The technology is deceptively simple, yet the company says it can be adapted to a number of different products. "The most important thing is that there's no limit to



Child's play: TV Teddy uses a radio signal to talk to characters on video

## Teddy gets interactive

Manufacturers are seeking to produce cost-effective high-tech toys, writes Victoria Griffith

what Teddy can say," says chairman and chief executive officer Donald Kingsboro. "Is this the most sophisticated interactive technology around? No. But the point is that it's available now, and it's cheap."

Over the next few years, the company plans to launch what it calls a "new generation of multi-media toys". TV Teddy will soon be able to interact with regularly scheduled network programmes. Yes! has signed an agreement to have the stuffed bear interact with an ABC Children's special sometime in early 1994, and says similar deals are in the pipeline.

"The next step is to have the child interact with the programme directly," says Kingsboro. "We may provide a hand-held piece of plastic which kids could enter answers on during children's game shows. Or promote a 'draw on the screen' concept. Maybe not directly on the screen, because not many parents

want their children that close to the set. But on a hand-held video picture which would also appear on the television screen."

"Interactive" is a buzz word for toys this season, and Yes! is not the only company capitalising on the new craze. Philips, the Dutch electronics group, hopes for Christmas success with interactive CD/videos for children.

Philips has a very different formula than Yes! for keeping costs down. "Our philosophy is that if the parents buy the hardware for themselves, they'll invest in extra software for the kids," said David McElhatton, president of the games division for Philips.

In October, Philips began putting out a sophisticated product which connects CDs to audio capabilities with video technology. Dubbed "CD-i" for "compact disc-interactive", Philips' new CDs hold video games, and feature-length films.

The technology is designed to give viewers more control over viewing and listening habits. For instance, a work-out tape can be programmed individually to play the music the consumer wants and the specific exercises the consumer wants. Music CDs can be modified to exclude songs the listener does not like, and Philips claims its videos and films are far more durable than anything available in tape form.

Despite the technology's obvious appeal to adults, Philips says nearly 30 per cent of its software sales in CD-i are in children's entertainment. The group is even selling large volumes of its hardware in toy stores like FAO Schwarz. Children are offered a wide variety of video games to choose from, with popular characters like the Sesame Street muppets and the Berenstain Bears.

US toy manufacturers Hasbro and Mattel are treading yet another path to cost-effective high-tech toys. Mattel has applied its colour-changing technology to as many toys as possible in an attempt to lower development costs. The manufacturer incorporates a temperature-sensitive paint into everything from dolls to paints.

Li'l Miss Candi Stripes, for instance, sports a white bathing suit that turns pink in cold water. Her blonde hair and lips also turn pink and orange in the cold. Mattel has just expanded its colour-changing repertoire with a new product, Solar Gak, a dough-like substance, which changes colour when exposed to ultraviolet light (ie the sun).

Keeping an eye on the shrinking cost of various technologies is also important, say toy manufacturers. Computer chips, for instance, were once prohibitively expensive, but have now become so cheap that they can be widely used in children's products.

Hasbro has capitalised on low-cost, high-memory chips to produce Talking Barney, a stuffed green dinosaur which says 500 different phrases at random. "Before, six or seven sayings were considered a lot," says Sharon Hartley, vice president of marketing for Playskool, the Hasbro division that makes Talking Barney. "But additional memory has become so cheap now that we've been able to use it in a number of toys."

With the cost of technology diminishing rapidly, toy manufacturers say their products will soon use technologies once thought too expensive even for the adult consumer market. "We have to keep an eye on the technology market, because it can help us provide that element of magic which is so important in play," says Hartley. "And as these technologies get cheaper, they should become increasingly easy for the toy market to tap."

## Geof Wheelwright on Microsoft's plans for PCs in the house

## Homing in on a new market

Microsoft wants to get into your home. The world's largest personal computer software company has announced an ambitious strategy to accelerate its participation in the home computer market and to change the way computers are used in the home.

The company has launched a new brand to handle this task - Microsoft Home - and says that the home computer products to be sold under the brand already contribute \$200m (£134.2m) in annual revenues to Microsoft. The company's chairman and co-founder Bill Gates predicts dramatic further growth in this sector.

He cites a recent survey by the Connecticut-based Interco Corporation - which revealed that more than 27 per cent of US homes already have at least one PC, and that 31 per cent plan to buy one. In homes where children are of school age the percentage jumps to 62 per cent. These figures also show that 5.5m homes plan to buy a PC in the next year.

All this is fertile ground for Microsoft, which has until now only toyed with the home market through a diverse range of products. The company currently has some 35 software titles for home users, but plans to expand that to more than 100 within the next year.

Microsoft has formed partnerships with banks, educational institutions and even parent-teacher associations to develop and promote new applications for home computers.

In the short term, the most important of these will be what Microsoft calls "entertainment" packages - which teach children new skills, introduce them to new ideas and help them to absorb information by playing games and creating stories and pictures. Such software includes electronic encyclopaedias, reference works about everything from dinosaurs to Beethoven, and children's creativity applications.

A vital technological key to the success of these developments is Compact Disc Read Only Memory (CD-ROM). This is a storage medium based on the

same compact disc technology as used in stereo equipment, but storing huge amounts of computer data (up to 600Mb - or about 400 times the amount available on the average computer floppy disc). It allows software producers a low-cost way of offering "multimedia" applications that can hold hundreds of pictures, film clips, spoken words and music.

Gates estimates that within 18 months, all popular makes of computer will be shipped with CD-ROM drives and sound capabilities and predicts that more than one million similarly equipped PCs will have been sold by the end of this year.

Gates predicts that home computers will be more than just study aids for children and has negotiated agreements with several financial services companies to offer home banking services. Users will gain access to the services through the Microsoft Money financial management software package.

All these products and services, however, are a prelude to the realisation of a much broader vision of home computing that Gates has often outlined.

Microsoft is a strong proponent of the development of interactive television and the so-called "digital highway" under discussion in the US. Gates suggests that as more homes use computers, and hook up to digital information links, it will be only a matter of time before the computer, telephone, television and on-line information services converge into a single system for handling all home entertainment, education, information and communication needs.

Microsoft could, however, face an uphill battle. To start with, none of its ideas on home computing are particularly new.

Microsoft also faces competition. California-based Intel, for example, has also made an agreement with the many US banks that have links to Visa.

And telecommunications giant AT&T has announced that it, too, is entering the home software business, with plans to license home shopping software.

## MANAGEMENT: THE GROWING BUSINESS

## Sharp gear change

Chris Tighe on how Nissan suppliers are using training to fight hard times

In the canteen of Nissan Yamato Engineering's steel pressings plant on the edge of Sunderland, a curious scene greets visitors.

At one end, the cooks are preparing lunch but the pepper pots and water jugs on the tables have been pushed aside, to clear space for graphs and charts. Poring over the paperwork are teams of overalled shopfloor workers.

Normally, these Wearside employees would be at home asleep, recovering from the nightshift, or producing steel pressings and welded assemblies, mostly for transportation every 15 minutes, under the just in time production system, to the adjacent Nissan car plant.

Instead, for six weeks at a time, they are studying Total Productive Maintenance and Data Analysis Problem Solving.

The reason for this sudden change of gear is the sharp downturn in the Continental European car market. This has forced Nissan Motor Manufacturing (UK), on which NYEL is totally dependent, to halve output from November 1993 to the end of February 1994 at its 2900m Sunderland plant.

The nightshift has been suspended and Nissan's 2,400 production staff put onto alternate weeks on day shift for the four months. An "agreed separation programme" has been launched, offering volunteers six months pay to leave. So far over 350 have gone but Nissan will not say yet how many more it expects to shed.

The original 1993 production target was 270,000. Output levels for 1994 are expected to be between 200,000 and 240,000 cars but the final figure will not be certain until the new year.

Nissan's immediate problems, and uncertainty over next year's production target, are a painful headache for the eight synchronous and just in time suppliers set up nearby since the mid-1980s to serve the car plant.

Its 1994 output target and the detailed breakdown between models and specifications provide vital planning information for these factories whose output goes mainly - in some cases solely - to Nissan.

Most had intended to diversify their customer base but the European downturn hit before the majority of the factories, mostly under five years old, had tied up many other deals. A number are at present actively seeking new customers, but the downturn throughout the automotive industry has depressed prospects.

For most, stockpiling is not an option because they are intimately locked into Nissan's production cycle; for example, a carpet is fitted into a Sunderland-made car precisely 42 minutes after the nearby Sommer Industrie carpet plant



Nissan Yamato workers get to grips with a project in the company canteen

receives the order. Nor are redundancies an easy option for suppliers imbued with the culture of continuous improvement - or Kaizen as the Japanese call it. Their carefully selected workforces have been encouraged to unstinting effort by the expectation of secure employment.

Moreover, sacrificing expensively trained, high quality employees could prove shortsighted if, as the motor trade hopes, the European market picks up before too long.

Even so, the philosophy of job security is under severe strain; exhaust system maker Calsonic has shed 37 people, a quarter of its workforce, and brake and fuel line supplier Bundy a dozen, from a workforce of 53. Car seat supplier Ikeda Hoover, which employs 490, is to make between 20 and 90 people

redundant, and Nissan Yamato, 80 per cent Nissan owned, has launched its own agreed separation programme.

But, more unusually, the suppliers have been minimising or preventing redundancies by launching ambitious attempts to win long-term advantage from adversity. Capitalising on the extra employee time available due to the production downturn, they have brought forward training programmes, stepped up brainstorming on quality and submitted their line layouts and production methods to exhaustive analysis.

"Our philosophy is to strengthen the organisation; although it's a difficult position at the moment, we firmly believe there's a very good long term future for ourselves and

NMUK," says Phil Manning, personnel manager at Hashimoto's Boldon plant, a synchronous supplier to Nissan of metal and plastic body fitting parts. Output at Hashimoto has virtually halved but, so far, all 285 employees remain.

Sommer Industrie is committed to retaining its 105 employees at least until the end of February. Those not needed for production are working on improvements to organisation, quality, costs and delivery.

The sheer size of the Nissan workforce means half its production employees must stay at home each week at present; the plant cannot accommodate them all at once.

But the suppliers, with their smaller workforces, have opted to bring all their employees into work each day so those not on production work undertake purposeful improvement activities.

Even the basic logistics can be difficult at NYEL, where 160 of the 580 employees are normally on nightshift, a temporary additional car park had to be built, costing several thousand pounds.

The 8am start has been staggered, with employees arriving from 6am to avoid traffic congestion. And the canteen is doubling up as a training area since none of the meeting rooms is big enough.

"It's a four-month opportunity for us," says NYEL general manager Mr Brian Cobb. "Things are going to pick up and we want to be ready for them." But he adds: "I hope it doesn't last too long."

As well as bringing forward training in subjects like transfer press technology, NYEL is stepping up training for shopfloor workers in maintenance techniques and reviewing production line layout. Moving equipment in one cell has saved about five square metres; significant when multiplied.

NYEL has volunteers for its agreed separation programme. Some are young bachelors tempted by the chance of a lump sum to clear off debts. Others are family men who have calculated that, without the 16.6 per cent shift bonus for night work, they would be better off unemployed than on the production staff's £11,600 basic rate.

For many, the intensive training weeks are a welcome break from repetitive production work, although tinged with anxiety. "A lot of people are pleased in some respects to get off production but they're concerned what the final outcome will be," says Andy Seddon, a Kaizen technician.

As yet, it is unclear what 1994 will bring these men and their workmates, although NYEL is adamant there will be no enforced redundancies.

"Like the rest of the supply group, we're just waiting to see," says Mr Cobb.

## Coming to terms with Europe's late payers

Exporters need a strategy for collecting overdue bills says Richard Gourlay, while David Waller reports on how a statutory system works in practice

The arrival of the single European market - and more recently sterling's exit from the exchange rate mechanism - has encouraged more British companies to think of exporting to the Continent.

But what awaits the British exporter across the Channel? One answer is even longer delays before payment than they currently endure in the UK.

This may surprise smaller British companies who believe they already wait an inordinate length of time at home and are lobbying the government for a statutory right to interest on overdue bills.

But Italian companies, for example, settle their bills on average after 130 days - compared with payment terms in the UK of 60-90 days. French companies, Europe's second slowest payers, settle after 121 days, according to the Association of British Factors and Discounters.

Both countries' payment records have deteriorated over the past year and even the Germans, usually considered among Europe's promptest payers, are making their suppliers wait longer.

By contrast, UK companies paid their bills this year in 89 days compared with 62 days last year, says the ABFD.

Exporters to Scandinavia, Switzerland and the Netherlands are most likely to be paid on time.

According to the ABFD some continental European customers offer to pay on time only if their suppliers accept discounts. In Spain and Italy these discounts have reached as high as 20 per cent.

There are, however, ways in which the exporters, usually the slowest to collect, can reduce the risk of late payment. Finding the right distributor is essential, although smaller companies with limited management resources inevitably find it difficult to discover who is likely to pay on time and who is not.

One solution is to use a factoring service to help vet distributors' credit-worthiness and manage the sales ledger.

Eighteen months ago late payment by Italian customers was hampering the rapid expansion of Mira Instruments, a small Luton-based manufacturer of surgical instruments which exports most of its production. The company turned to Alex Lawrie, a Lloyds Bank subsidiary, which immediately helped Mira to change some of its distributors and rapidly improved its cash flow.

Alex Lawrie also formalised credit controls and introduced a discipline Mira previously lacked. "We have learnt about the realistic establishment of credit limits," says Peter Richardson, managing director. "Anyone can ship product

and not get paid for it." Foreign customers are now allowed a tightly controlled amount of credit. "You have to be ruthless. As much as this might hurt your business it is better not to supply than not to get paid."

Factors argue that their services are particularly useful to companies like Mira Instruments which are growing rapidly and need to increase cash flow.

A factoring facility is "dynamic" in that it allows a company to raise more cash as its sales ledger grows - it will typically be advanced up to 80 per cent of the value of its invoices, depending on their credit-worthiness. An overdraft limit, by contrast, will generally not grow as sales increase.

Factoring does not have the best of names. It is still frequently seen as a service required only by banks' poorest credit risks. But Michael Hulme, managing director of Naturaldata, a Lancaster-based company which writes software to help companies control the cost of factoring, says it is particularly suited to exporters.

"Sales-based companies are often not very good at managing credit control," Hulme says. "Factoring companies help on the credit control side."

RG

## Flaws in the German model

British businesses clamouring for a statutory right to interest on overdue bills often look to Germany as a model.

But since the recession set in there it is more common to hear the German experience cited by UK opponents of legislation as an example of why it would not work.

In Germany suppliers have recourse in the courts against late payers, and can charge a legally-specified rate of interest on overdue accounts. Under commercial law the supplier may charge interest of 5 per cent on overdue amounts once it has issued three reminders (the last one typically a formal warning of late payment) or when payment has not been made by a mutually agreed date.

The problem is the practice. "The 5 per cent level was fixed a long time ago and is not commercially realistic," says Carl August Hartmann, at Dr Kieckhefer & Partner. "It is further payment designed to compensate for interest payments that you yourself are obliged to pay at commercial rates as a result of the customer's late payment."

In practice few companies exercise their legal rights - to do so would be deemed a hostile gesture which would jeopardise normal commercial relations with a customer. As a result the late payment problem has got worse during the economic downturn, and is partly responsible for the increase in corporate insolvencies in Germany

this year to a new post-war peak. In an effort to make UK legislation workable, campaigners may argue that the interest claimed against a customer - possibly a punitive one - should be accrued until the day the company ceases to be a supplier. At that point the claim would be presented.

Unreformed late-paying customers might also be required to include any late payment interest that they might one day be called to pay as a contingent liability on their balance sheets. The accounts of some of the UK's largest companies would therefore make interesting reading.

DW



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Solicitors for Devo International plc

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Venue of Tender submission: Room 804, Pozsonyi u. 56, Budapest, State Property Agency

The Tender document, listing the detailed terms and conditions of bidding, and the information memorandum are available from the central Information Office of the SPA and its regional Information Offices for HUF 10,000.

Additional information may be obtained from Mr J6nos Rag6ny Tel: (36)-1-269-8600 (Hungarian speaking)

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## BUSINESS AND THE LAW

## Sex, equality and pensions



EUROPEAN COURT

The European Court last week confirmed that the equal treatment principles established in its 1990 Barber judgment for contracted-out private pensions, also apply to private company pension schemes.

The Court said the Rome treaty principle of equal pay for equal work in the context of retirement age discrimination was not restricted to contracted-out private pension schemes.

Company pension schemes, where the pension payments qualify as remuneration for employment under the treaty rules on equal treatment of men and women, are also covered.

Moreover, enforceability in the national courts of the treaty rule on equal treatment was not affected by a 1986 directive on implementation of the equal treatment principle which member countries were obliged to implement only from January 1 1993.

But the equal pay principle was enforceable only in the context of company pension schemes from May 17 1990, the date of the Barber decision. The exception was for employees, or those claiming through them, who had commenced legal proceedings or an equivalent claim before then.

The Court's ruling came in response to questions referred by the Bonn Arbeitsgericht about a dispute between Mr Moroni and the Collo company for which he worked between 1968 and 1983.

During this period he belonged to the company pension scheme, the rules of which said men could not take their pension before 65 while women could do so at 60.

German law on private pension schemes provides that when employees leave a company before retirement age they are entitled to maintain the pension rights accumulated at that time until 65, if male, and 60, if female.

The amount of pension is calculated by applying to the full pension entitlement at retirement age a coefficient equal to the ratio between the employee's age and pensionable age. Since the years to retirement for women would be less than for men, the pension reduction for men would be

greater than for women.

Mr Moroni claimed before the national court his pension rights should begin at 60 and be set on the same basis as a woman in the same circumstances.

The ECJ explained its Barber ruling made it clear discrimination on the basis of sex in the context of contracted-out private pensions infringed the treaty prohibition on pay discrimination between men and women.

The alignment of the retirement ages on those of the state pension law made no difference. The principle behind the Barber decision was that the concept of pay in the treaty rule covered all payments present or future by an employer to an employee directly or indirectly by reason of the employment.

Payment after termination of employment was not excluded. Against this background, the ECJ said that the principles applied in Barber were not limited to UK contracted-out pensions. Provided a pension scheme was outside the social security system and did not benefit from public finance, it would be subject to the principle of equal pay when it involved an agreement between employer and employee and was supplementary to a state pension.

The ECJ rejected any suggestion that a directive could restrict the enforceability of the treaty rule on equal treatment. In line with previous case law, the treaty rule applies directly to all discrimination which can be established by reference only to the criteria of equivalent work and equal pay laid down by the treaty.

Finally, the Court confirmed its decision of 8 October 1993 in the Ten Over case as to the temporal effect of Barber. It said equal treatment in respect of company pension rights could only be invoked for pension payments relating to employment periods after May 17 1990, the date of the Barber judgment, subject to the exception for prior claims.

This is the second judgment since Barber. A third is due on December 22 in Neath v Steeper. But no date is fixed for judgment in the Collo case.

*C-10/91, Moroni v Collo, ECJ FC, 14 December 1993.*

BRICK COURT CHAMBERS, BRUSSELS.

## Hiroshi Oda on changes to Japan's commercial code that facilitate shareholders' actions against directors

Recent changes to the Japanese commercial code making it easier for shareholders to take legal action against directors and officers and a spate of such "derivative actions" arising out of the 1991 Japanese securities houses scandal have raised fears among Japanese companies of a flood of litigation.

Although derivative actions were introduced in Japan in 1950 they have seldom been used. The stamp duty payable to initiate litigation was very high and, if the shareholder won, only the company benefited. Also, the cost of being involved in litigation, which could last for more than 10 years, was prohibitive.

Notwithstanding these difficulties, there have been some notable cases. In September directors of Mitsui Mining were ordered to pay ¥3.5bn (¥21.4m) to the company by the Japanese supreme court for their part in an illegal purchase of its own shares in 1978. The company had been sued by a shareholder over a loss it made by purchasing shares from a big shareholder who had objected to its plans to merge with another mining company. Mitsui had paid a price 25-30 per cent higher than the market price and assigned them to its own subsidiary companies for a price below the market price.

Another case, still pending before the supreme court, involves the restructuring of Janome, a sewing machine manufacturer. Two shareholders accuse the main bank involved in the restructuring of ensuring its own interests as a creditor at the company's expense through directors seconded from the bank.

And there have been a number of derivative actions arising out of the 1991 securities scandal in which Japan's big four securities houses secretly paid compensation to favoured clients for trading losses.

In a case involving compensation of lost paid by Nomura Securities to favoured customers, the district court of Kyoto rejected shareholders' claims that directors had acted in good faith and had not exercised care as good managers. The court said directors would not be liable unless there had been a

careless error in their perception of facts or the decision-making process was excessively irrational. It could be 10 years before this case is finally decided.

Amendments to the commercial code, which came into force in October, should make it easier to bring derivative actions. The main change concerns the amount of stamp duty payable to initiate an action.

Stamp duty is calculated on the size of the claim. Last year a shareholder of Nikko Securities initiated a derivative action over compensation paid to favoured customers. The contested amount was

¥47bn and the stamp duty ¥235m, or 0.5 per cent. The shareholder argued, however, that the stamp duty should be calculated on a different basis. The claim was not a proprietary one because, if he won, the contested amount would be paid to the company and not to him.

The Japanese law on the costs of civil litigation provides that for non-proprietary claims the contested amount is deemed to be ¥950,000. The district court rejected his argument but the Tokyo appellate court accepted it.

The latest amendment to the commercial code expressly provides that derivative actions will be treated as non-proprietary and the stamp duty will be set at ¥3,500, or making it much easier for shareholders to bring claims.

This change has long been opposed by companies which feared increased liability and a flood of actions against directors. The change eventually came out of the Structural Impediments Initiative trade talks between Japan and the US. The Americans argued shareholders' rights were not properly protected in Japan and that Japanese management was almost free from control by shareholders.

Japanese companies are, indeed, relatively free from shareholder control. A majority of shares are held by stable corporate shareholders which tend not to complain about the performance of a company because of Japan's system of mutual shareholding.

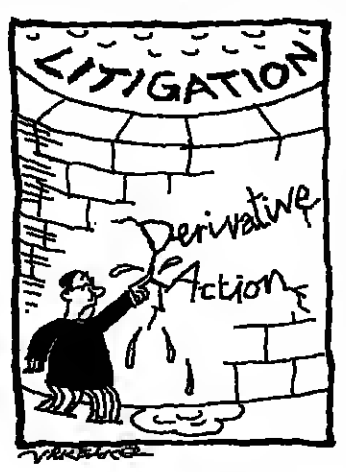
The standard of care required of directors was also rather low compared to the US. In recent years, some foreign investors, especially institutional investors, have been horrified to find after buying Japanese shares how little control they have over management.

Most of the changes to the commercial code are part of the effort to meet their concerns. It is now, for example, mandatory for big companies to have at least one external auditor, the equivalent of the English non-executive director. Sumitomo Corporation has recently appointed a former prosecutor general as its external auditor.

Companies are nervous of the changes to the code, particularly the steps taken to make it easier to bring derivative actions. They fear shareholders may initiate actions just to embarrass the company or for the purpose of extortion. They worry that directors may become more timid in making decisions.

The code has a potential safeguard against frivolous or vexatious actions, empowering the courts to order the plaintiff to place a deposit if the defendant requests one. Others believe that, because derivative actions are time-consuming and do not bring any direct financial benefit to the plaintiff, their number will not increase dramatically. Yet many companies are investigating whether they can insure their directors against derivative actions.

The author is Sir Ernest Satou Professor of Japanese Law, University College London.



LITIGATION

## DTI leaves it late in the day

Eleventh-hour changes by the Department of Trade and Industry to UK commercial agency rules designed to bring them into line with the rest of the European Union from January 1, provoked widespread criticism from British companies.

UK companies which had been advised to sack their commercial agents and renegotiate their agency agreements or incur a cost of between £5,000 and £80,000 for each cancellation after January 1, were given just 10 days to make the necessary adjustments.

Their anger is understandable given that the EU directive on commercial agents was adopted seven years ago and the DTI first consulted British companies on its implementation back in 1987.

But as the future dies down it appears the impact of the changes may not be as great as first feared, particularly in relation to the method chosen

by companies for compensating sacked agents. Those companies which renegotiated their agreements on the basis of the June draft of UK regulations may find they have made the right choice after all.

The UK draft regulations are designed to give self-employed commercial agents greater protection, making it harder for companies to terminate agreements and guaranteeing agents compensation if sacked.

The regulations provide that compensation should be paid for damage suffered by an agent as a result of the termination of an agreement. But after industry complaints that the clause left companies open to the possibility of paying unlimited damages, the government made a last-minute change to allow businesses to cap compensation. Instead of paying damages companies can agree to indemnify the agent for a sum equivalent to a maximum of one year's commission.

The change has been welcomed by companies because of the greater flexibility it affords in negotiating new agreements. But many lawyers believe in most cases companies would be better off paying compensation rather

than indemnifying the agent. According to City solicitors Baker & McKenzie, any attempt to fix the indemnity at less than one year's compensation would be open to review by the English courts on the grounds that it does not adequately indemnify the agent as the UK regulations require. Companies should therefore be prepared to pay up to a year's commission before opting for an indemnity.

In addition, choosing the indemnity option would not prevent an agent from seeking damages. Where the termination of an agreement amounts to a breach of contract by the company the agent may be able to recover damages on top of an indemnity.

By contrast any compensation paid to an agent must be linked to actual damage. Damages will be deemed to have occurred where the agent is deprived of commission to which he is entitled for services rendered under the terms of the contract, and the company has received his benefits from the agent's activities and where the agent has not been able to depreciate

## Companies' anger is understandable given that the DTI first raised the question in 1987

his costs and expenses.

According to Baker & McKenzie, in cases where a company allows a fixed-term agency agreement to expire without renewal or even where the company terminates the contract in accordance with its terms, compensation should only be payable if the agent has undepreciated costs and expenses. Baker & McKenzie says careful drafting of an agreement should ensure that an agent is obliged to depreciate his costs early on, and prevent him from incurring further expenses.

The compensation payable by companies following termination of an agreement should, therefore, be minimal and certainly less than an indemnity equivalent to a maximum of one year's commission. Only in the rare circumstances where the certainty offered by an indemnity is crucial will it be the preferable option from a company's point of view.

Robert Rice

## COMPANY NOTICES

## Glover International Sales, Inc.

a U.S. Virgin Islands corporation, is available to arrange leases of U.S. manufactured widebody aircraft to be used predominantly outside the U.S. If interested, please contact the company at:

Glover International Sales, Inc.  
c/o CITCO St. Thomas Inc.  
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## APPOINTMENTS ADVERTISING

Appears every in the UK edition, every Wednesday & Thursday and in the international edition every Friday

## CONTRACTS &amp; TENDERS

## SECRETARIAT OF STATE OF URBAN DEVELOPMENT SANITATION COMPANY OF PARANA - SANEPAR INVITATION FOR BIDS

INTERNATIONAL BIDDING Nº 108/93  
PURCHASE PROCEDURE Nº 1176/93

- 01 SANEPAR - Sanitation Company of Parana will receive sealed bids from eligible bidders, from eligible country members of the World Bank (IBRD), from Taiwan and China, for the supply of EXPANSION JOINTS, HINDERO DISMOUNT JOINT, "CRESSER" JOINT, VALVES, MULTI-START JOINT, DRAFT BELL, STOPPAGE JOINT, RUBBER LINK, METER, "FO" or "FOFO" PLUG, SCREWS AND WACHERS, MANOMETERS, PIPES AND UNIONS, GALVANIZED-IRON, GALVANIZED-STEEL, STEEL PIPES AND UNIONS, GALVANIZED-IRON, GALVANIZED-STEEL, STEEL PIPES AND UNIONS, MOTOR PUMP ASSEMBLY, STEEL-SEATING CLAMP, AXIAL FAN, AIR COMPRESSOR, AIR OUCT, PILLAR CRANE, BOOY PROTECTION BRIDGE AND ELECTRO-CAST RACK, COMPACT HANO-OPERATED TACKLE, AUTOMATIC AIR GATE, TRAVELLING CLANE AND ELECTRIC TACKLE, HYDRO-PNEUMATIC RESERVOIR, MANDMETER, AUTONOMOUS AIR MASK, "1" CYLINDER, HOIST BEAM, EXHAUST, GAUGER/INJECTOR, HYDRO-EJECTOR, destined to be sanitation unit of cities in the State of Parana.
- 02 The sources of funds to purchase the goods and/or services resulting from this International Bidding will be provided by the Programa Estadual de Desenvolvimento Urbano - PEUD (State Program for Urban Development) - SPUD.
- 03 Interested Bidders may obtain further information, up to 5 (five) days before the deadline for the submission of the Bids, at SANEPAR located at Rua Amazonas Gonçalves, 1383, 80230-060 Curitiba, State of Parana, Brazil. Telephone: (041) 2224998 and 2245141, Telex 4139052 and Facsimile (041) 2327323.
- 04 A complete set of the Bidding Documents may be purchased by any interested bidder, at SANEPAR, from the date of the issue of this International Bidding. The Bidding documents shall be received at the address mentioned in this item 3.
- 05 All the bids must be submitted in one single envelope, shall be submitted at SANEPAR up to 09:00AM, March 1st, 1994, at the location stated in item 3. This envelope will be opened at the beginning of the session, in the presence of bidder's representatives whom choose to attend.
- 06 This International Invitation for Bids and the awards resulting therefrom will be governed by the "Guidelines for the Procurement of Goods and Services of the World Bank", issued by the IBRD in May 1985, according to the Loan Agreement Nº 3100-AR, between IBRD and the State of Parana.

Curitiba, December 8th, 1993  
STENIO SALES JACOB  
President of SANEPAR

## LEGAL NOTICES

NOTICE OF 1993  
IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
IN RE THE MATTER OF  
COSMAC GROUP PLC  
IN THE MATTER OF THE  
COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was presented to the High Court of Justice for the confirmation of the cancellation of share premium account of the said Company.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before Mr Justice Neill at the Royal Courts of Justice, Strand, London WC2A 2LL on Wednesday the 12th day of January 1994.

ANY CREDITOR or shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said cancellation of the share premium account should appear at the time of the hearing in person or by Counsel for that purpose.

A copy of the Petition will be furnished to any such person requesting the same by the undersigned solicitors on payment of the usual costs.

Dated this 21st day of December 1993  
ASHER & MORRIS LLP  
Solicitors for the said Company

15 Abchurch Lane  
London EC4N 3DF  
LONDON EC4N 3DF  
Reference: SAN-93/010K  
Solicitors for the said Company

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## PEOPLE

## McKillop takes over from Friend at Zeneca



McKillop

Changes are afoot in one of Zeneca's three divisions. While Alan Pink, chief executive of agrochemicals and seeds, and Rodney Brown, chief executive of pharmaceuticals, are still with ICI's former biotechnology operations, David Friend, chief executive of Zeneca Pharmaceuticals, is taking early retirement.

Friend, 59, is being replaced by David McKillop, Zeneca's Scottish deputy chief executive and international research and development director. McKillop (left), only 50, has a formidable academic record, gaining the top first in his year at Glasgow, a PhD, and a

period at Centre de Mechanique Ondulatoire which is associated with the Sorbonne. He is well respected within the industry.

The Scot emerged from the bowels of ICI into the media spotlight after Hanson, the Anglo-American group, took a stake in the company. Media attention was heightened by ICI's split, which left the pharmaceutical division as the group's most important earner. Initially media-shy, he has been a quick learner and has proved increasingly adept at communicating his enthusiasm for the group's development

through CWS Retail.

Green, 48, joined the CWS in 1990 as food trade manager of the south-eastern retail business. He had previously held positions with Hillards, the supermarket chain later taken over by Tesco, and with Booker, the wholesale and cash-and-carry group.

He moved to CWS head office in Manchester last year to take on the job of centralising the buying and marketing activities across the society in the wake of its regional mergers. Green also played a significant role in creating the Co-operative Retail Trading Group, a buying partnership which harnesses nearly 60 per cent of national Co-op buying power.

Co-operative Wholesale Society, whose retail turnover has grown from £200m to £2bn in three years, has created a new post of chief general manager, to be filled by Allan Green, currently general manager, national buying and marketing.

CWS has expanded its retailing activities beyond its traditional areas of Scotland, Northern Ireland and the south east through a series of mergers with regional societies - including the large Nottingham and North-Eastern societies - and has overtaken the Co-operative Retail Society as the UK's largest co-operative retailer.

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## Green: growing with CWS

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period at Centre de Mechanique Ondulatoire which is associated with the Sorbonne.



## 'La Vestale' opens la Scala season

After the ill-received *Don Carlo* that opened the 1992-93 season at La Scala, Riccardo Muti, artistic director of the great Milanese house, decided to inaugurate the current operatic year with a safer, because much less familiar work: Giuseppe Spontini's *La Vestale*, last given at La Scala 39 years ago.

This revival was to be an ultra-serious occasion: the opera would be given in the original French (though the cast was almost entirely Anglophone), the cuts would all be opened, and the substantial ballets would be performed complete. Liliana Cavani, who staged the successful *Mimi Turpin* two years ago, was called on to produce the opera, which would be designed by Margherita Palli (scenes) and Gabriella Pescucci (costumes).

Because of the political scandals that have rocked Milan, and thanks, no doubt also to the recession, the opening night was less be-furred and be-jewelled than usual, but the TV cameras were there to record the occasion and to transmit the enthusiasm of the few celebrities in the audience. The critics were also generally favourable, but anyone accustomed to reading between their lines caught a distinct whiff of boredom. On the second night, the audience was still polite, but icy. Not a single number was applauded. There was extended applause at the end, but there were also a fair number of empty seats.

Some members of the audience could recall the *Vestale* of 1954, in Italian, with dances and other music cut; but staged by Luciano Visconti (his debut in opera) and sung by the reformed Maria Callas, at the zenith of her career. That evening was as unforgettable as the *Mimi Turpin* is forgettable. Callas's every inflection, every gesture had meaning and power.

For his Julia Miller chose a young American soprano, Karen Hoffmann, of considerable vocal force, but without any dramatic profundity. Above all, she showed no feeling for declamation; her French words, often smudged, seemed to have little meaning for her. She dutifully went through the motions - love, despair, anguish, joy - but she conveyed no depth or truth of feeling. There was never any sense of vulnerability or of masochism.

Muti often drew beautiful sounds from his orchestra, and he deftly pointed out many enchanting instrumental subtleties. This is a period he loves and he has obviously absorbed and feels every note of the score (except perhaps for the almost silly ballet music); but at La Scala he did not communicate his conviction to the cast, not even to the usually responsive chorus. At times, stage and pit were simply not together, and even when they were, the emotion was all in the orchestra.

Only Anthony Michaels-Moore made sense of his words and produced eloquent, varied, engaging song. Denyce Graves, that superlative Carmen, was a vocally correct but perfunctory Grand Vestale; Patrick Raftery, a cipher in the role of Cinna; and Dimitri Kavrakos, an inadequate High Priest.

Part of the fault undoubtedly lay with the visual presentation. Cavani, this time, was uninspired and repetitious. Again and again, Nicholas would make a move towards Julia, and every time Cinna would mechanically grab his arms or shoulders to restrain him. In the second act, for her long, crucial monologue, a superb and presumably private self-examination, Julia was never alone; a few intrusive sister-Vestals were always fussing around her. The action was set not in 3rd century Rome but more or less in 1897, the year of the opera's presentation. It is Napoleonic Rome, then, and this might be all right for the sets, but the costumes - especially for the High Priest, who looks like a 33rd-degree Mason - are distracting, and the Vestals, instead of wearing the traditional white, are in drab buff and maroon, some of them with hideous bonnets.

The ridiculous ballet devised by Amedeo Amodio was obviously meant as a vehicle for Carla Fracci (she appeared in the Visconti *Vestale* two generations ago). It was cruel of La Scala to offer her this role, and it was unwise of her to accept it.

William Weaver

## Driven to abstraction

William Packer on the work of Fiona Rae

Fiona Rae is that now rare creature, a young painter of some interest sent out into the unforgiving world by the much-vaunted fine-art school of the Goldsmiths' College. She graduated in 1987, since when her work has been included in major exhibitions at home and abroad, notably the third *British Art Show*, and the *Aperçu* for young artists at the Venice Biennale of 1990. She has had solo exhibitions in Glasgow, London and Basel, and her work is represented in public collections such as that of the Tate and the Arts Council. In 1991 she was nominated for the Turner Prize. She is still barely 30 years old.

Her paintings are large, bright and abstract, with any particular reference either veiled or incidental, cut off from any source in experience of the real world. The pictorial space is ambiguous and disrupted, the colour-ground laid on as an impersonal, uninflected, often hard-edged area of paint. Should it be blue, as it so often is, it carries with it the immediate connotation of an infinite, cosmic space; any other colour, and it becomes a solid screen that closes down the space, close and parallel to the picture-plane. Within this pictorial arena, moving across and against this theatrical backdrop, the more loosely graphic and expressive gestures and motifs make their way, from incident to incident.

Rae carries all this off with considerable technical sophistication and aplomb. Here is painting at its most knowing and self-regarding, in terms both of imagery and practice, in the constant reference to the history of modern painting, and in the sheer variety of mark and texture in the application of the paint. Dribbles, scrawls, drags and splodges, all are here, most lovingly noted and prettily expressed, even though the mark or effect may be any-

thing but pretty. Indeed it takes a clever hand and knowing eye together to achieve passages of paint as awkward and ugly as so often these are.

But to what end? The brief, anonymous apologetic in the introductory leaflet, entitled "Rehearsing the Spontaneous", rather gives the game away. "The history of painting in the past 150 years", it tells us, "has been one of attack from outside, and strenuous development from within... easel painting fitted too easily into museums and the homes of the rich to be a tool for challenging established social and aesthetic order... Fiona Rae is conscious of the accumulated weight of painting's history, the old argument that nothing new can be done. Yet she has found a way of synthesising a myriad of painting's 20th century languages, creating her own edgy amalgam. The effect is one of eclecticism run riot... Rae's paintings are about the profusion, excess and profligacy of late 20th century visual and material culture... Rae's work raises complex issues of authenticity, as certain passages become themselves representations of paint, or the history of painting. This is a post-modern, knowing element in the work, constructed as a response to a crisis of originality..."

Leaving aside the point that Miss Rae's own paintings hang in museums and hardly come cheap, it is seems that her work qualifies her for the success she has so rapidly achieved not by being what it is - which is competent and fairly lively abstraction - but by what it is about. There we have it, the litany of excuses that masquerades as explanation, the suggestion that painting in our time must be some sort of socio-political engagement or it is nothing, the unquestioning acceptance that the only true subject of art is art itself.



Untitled (blue-green & blue) by Fiona Rae

We are further told that "while Rae uses objects from the real world as a source, she is at pains to remove any figurative elements from the work, believing that there are other ways of understanding or constructing the world than those of conventional representation." But what are these other ways? And why are both writer and painter at such pains to disavow "conventional representation", as though it were the deadliest of corruptions? Why the evident fear that we might think Miss Rae the least bit interested in responding simply and directly to the world about her? Might it not be that to look out at the natural world, at the figure or the landscape, is to set oneself a task somewhat harder to resolve than eclectic pastiche of the work of other artists?

Who can say whether it was by luck or

misfortune that the young Rae, keen to be an artist, fetched up at Goldsmiths' from her foundation course. Whichever the case, we may reasonably doubt that she ever worked directly from nature again. Did she ever? She at least accepts the great precept by which her distinguished *alma mater* has made its modern reputation - the world does not matter; it is the idea that counts.

The landscapes and still-lives of Diana Armfield, now in their last few days at Browne & Darby, might give her pause. Here is work that will never suit a Turner nomination or British Council tour abroad, yet it represents the steady, modest, accumulated experience of a long career spent coming to terms with what the eye can see and the hand resolve into paint on

a flat surface. It is what Chardin too, if we are to be art-historical about it, spent a lifetime doing, and what was true for him still holds true for us, if only we think of it.

There is nothing necessarily more profound in its potential, nor more worthy of the artist's attention, than a flower in a pot. Two of Miss Armfield's small studies, of flowers on a Welsh window-sill and, in particular, of a bunch of wild roses in a jam-jar, are as fine and delicate in their working, and as true and beautiful in themselves, as anything of their kind I have seen by a living artist in too long a time.

Fiona Rae: New paintings: Institute of Contemporary Art, The Mall, SW1 until Feb 6. Diana Armfield, Browne & Darby, 19 Cork St, W1 until Dec 23.

## 'The Red Shoes' fails on Broadway

Karen Fricker suggests the cast should have shut up and danced

The \$8m musical adaptation of the film *The Red Shoes* earned a lot of nicknames on its way to Broadway - "The Pink Slips," for its numerous staff firings, including star Roger Rees; "Jule's Last Jam," referring to the show's venerable composer, Jule Styne; "The Dread Shoes" - but none, it turns out, more prescient than "The Cement Shoes." Following universally negative local reviews, *The Red Shoes* closed on Sunday after five performances and 51 previews.

The musical will not sink without a trace, however; it leaves regretful memories of unrealised potential and more than a few flashes of brilliance.

Structurally and thematically, the musical strongly resembles its source - the 1948 Powell and Pressburger film which made a star of Moira Shearer as the gifted ballerina, Victoria Page, torn between her love for a young composer and her desire to dance for her charismatic mentor. The main difference in plot between film and musical is the shift of the *Red Shoes* ballet to the musical's end - an excellent choice, since it is the evening's high point.

For when *The Red Shoes* dances, it is sublime. Lar Lubovitch's joyous choreography, set to Styne's remarkably able ballet music, and skillfully danced by a company led by the astonishing Margaret Illmann, a principal dancer with the National Ballet of Canada making her stage debut - all are first rate. But when *The Red Shoes* talks, it is mediocre, and when it sings, it is execrable.

Styne has penned some terrific scores in his day, among them *Cyrano*, *Bells are Ringing*, and *Fanny Hill*, but *The Red Shoes*' tunes are musically underdeveloped and simplistic, and are matched in banality by the lyrics, by librettist Marsha Norman and "Paul Stryker" (a pseudonym for Styne's longtime writing partner, Boh Merriell). Stanley Donen, the director of such classic musical films as *Singin' in the Rain*

and *On the Town*, was brought in to direct *The Red Shoes* after Susan H. Schulman was taken off the job in August; his work is sturdy but unimaginative.

The musical starts out strongly, wasting little time getting to the party scene at which ballet impresario Boris Lermontov (Steve Barton) and Vicky (Illmann) meet in the first of several exchanges taken verbatim from the film. He asks her "Why do you want to dance?" prompting her reply, "Why do you want to live?" - words etched on the consciousness of balletomanes everywhere.

Draped in a low-backed, sequined party gown, Illmann is an Erte painting come to life, long and lithe, and her surprisingly deep voice adds an exotic touch to her appeal. If her acting is sometimes nervously forced and her singing weak (blessedly, she is only given half a song), all is forgiven when she dances - her face shining and her limbs unfurled, she seems to embody the spirit of dance itself.

So far, everything is twirling along nicely for *The Red Shoes*: the plot is developing efficiently, the sets, by Heidi Landman, and costumes, by Catherine Zuber, are sumptuous and splendid, and the performers' talents impressive. Then a musical number comes along, and *The Red Shoes*' common denominator plummets. George de la Peña, otherwise outstanding as the dance captain, Grisha, is saddled with leading the dancer's thumping sing-along: "Not sister or brother, we did it for mother... so that she can say I have a daughter or son/who's in the corps de ballet."

The songs help no one in the show, but the character they damage most is Lermontov. Part Diaghilev, part Henry Higgins, part Svengali, the film's Lermontov embodies genius run amok, the need to create cruelly interwoven with the need to control. But the musical's Lermontov is nothing more than a lonely, washed-up teacher, in love with Vicky but unable to

tell her; the songs he is given to sing reveal his inner life to be as complex as a nursery rhyme. Barton is cookie-cutter handsome, with a fine enough singing voice (the attribute Rees lacked, which reportedly cost him the job), but has not the charisma that Lermontov needs.

Any complexity in the character of Julian Craster, Vicky's composer suitor, is also lost. His creative life downplayed, he becomes just a dopey dupe in love ("I must be where you are across the room's too far"); as Julian, Hugh Panaro is handsome and rich-voiced, but bland. Poor writing also turns Vicky into the embodiment of an ideal rather than a person in passionate turmoil. In the musical's climactic dressing-room confrontation, after Julian and Lermontov bark out her options - guaranteed stardom or matrimonial bliss - Vicky's choice, to dance, seems at once obvious and arbitrary.

Choreographer Lubovitch excels throughout, but his piece de resistance is the ballet itself, which retells the Hans Christian Andersen tale of a girl whose new pair of red shoes dance her to a gory death - a tragic end which foreshadows Vicky's own fate. If the ballet's characterisations of villagers and gypsies seem slightly overstated, the story told is moving and involving, particularly the final graveyard scene, featuring a procession of white-haired, white-gowned, red-shod maidens, and a concrete angel who comes to life and floats heavenward, Vicky in his arms. After the ballet, the musical seems to give up; its calamitous ending is sloppily executed.

The question that remains after *The Red Shoes*' quick demise is whether a good musical version of the film is possible - or desirable - at all. After this debacle it will surely be years before anyone has the nerve to attempt it. But were a writer/director team to emerge who could match them, there are a ballerina and a choreographer out there who are up to the challenge.



Steve Barton as Lermontov and Margaret Illmann as Victoria Page

## INTERNATIONAL ARTS GUIDE

### AMSTERDAM

Concertgebouw This week's highlight is a Rotterdam Philharmonic programme on Thurs evening and Sun afternoon conducted by Gerard Halkin. Other events include Handel's *Messiah* tonight and a Royal Concertgebouw Orchestra concert on Fri morning and Sat afternoon conducted by Riccardo Chailly. Hartmut Haenchen conducts Beethoven's Ninth Symphony on Dec 28 and 29 (24-hour information service 020-675 4411; ticket reservations 020-671 9345).

Muziektheater Dutch National Ballet's Christmas show is the Ashton staging of Prokofiev's *Ondine*, with performances tonight, Thurs, Fri, Sat, next Tues, Wed and Sat. Netherlands Opera has Alfred Kitchner's production of *La traviata* (with Deborah Riedel as Violetta) tomorrow, Sat, next Mon and Thurs. Frankfurt Ballet presents William Forsythe's *Loss of Small Detail* on Jan 5, 6 and 7. Pierre Audi's new production of Mozart's *Il re pastore* opens on Jan

12 (020-625 5455)

### ANTWERP

de Vlaamse Opera Robert Carsen's new production of *La bohème*, conducted by Silvio Varviso, can be seen tonight, Thurs and next Tues, with Mary Mills as Mimì (03-233 6865). deSingel Anne Teresa De Keersmaeker's dance troupe Rosa performs her latest choreography *Mikrokosmos* tonight and tomorrow. Christoph Eschenbach conducts the Orchestra of the Monnaie on Jan 2 in works by Bernstein, Barber, Gershwin and Beethoven, with piano soloist Tzimon Barto (03-248 3800).

### BASLE

Stadttheater A new production of Rossini's *Il viaggio a Reims*, conducted by Torsten Buldmann and staged by Markus Weber, can be seen tonight, next Wed and Fri, also Jan 2, 7, 9, 10, 14, 15, 18. Repertoire includes *The Merry Widow*, *Mefistofele* and *Nutcracker* (061-295 1139).

### BRUSSELS

Conservatoire Kees Bakels conducts Belgian National Orchestra tonight in music by Mozart and Beethoven, with violin soloist Marieke Blankenstijn. The orchestra's next concert is a Strauss programme on Jan 8 at Palais des Beaux Arts, conducted by David Szeliski (02-507 8200). Mennaele Guy Joosten's staging of *Carmen*, conducted by Marc Soustrot, can be seen tonight,

Thurs, Sun and next Tues, with Kathryn Harries in the title role. Christoph Eschenbach conducts an orchestral concert on New Year's Eve featuring works by Bernstein, Barber, Gershwin and Beethoven (02-218 1211).

### CHICAGO

Chicago Lyric Opera's final performances of the year are *Il trovatore* tonight and *Die Walküre* tomorrow. There are six further performances of the Verdi in January, plus a new production of *Wozzeck* and a revival of *La traviata* (312-332 2244). Chicago Symphony Orchestra's next concert is on Jan 8, when Daniel Barenboim returns to conduct the first of three programmes (312-435 6666).

### GENEVA

The Christmas production at the Grand Théâtre is *Die Zauberflöte*, staged by Benno Besson and conducted by Armin Jordan, with alternating casts including René Pape, Kurt Streit, Donna Brown, Simon Keenlyside and Amanda Hallgrímsson. Daily till Dec 28 except Christmas Eve and Christmas Day (022-311 2311). Didier Godel conducts Orchestra de la Suisse Romande and Sociétés de Chant Sacré in sacred choral music by Frank Martin and others tomorrow at Victoria Hall (022-310 8820).

### LAUSANNE

Théâtre Municipal Offenbach's *La belle Hélène*, staged by Jérôme

Savary and conducted by Jean-François Monot, opens on Dec 31. Further performances on Jan 2, 5, 8, 9 and 9 (021-312 6433).

### ROTTERDAM

De Doelen Tonight: Lev Markiz conducts Nieuw Sinfonietta Amsterdam in works by Webern, Mozart and Schubert/Mahler. Tomorrow: Bernard Haitink conducts Rotterdam Philharmonic Orchestra in Webern, Mahler and Brahms. Sun afternoon: Sergio Tiempo piano recital (010-217 1717).

### VIENNA

MUSIC Staatsoper Tonight: Der Rosenkavalier. Tomorrow, Sat, next Tues: *Le nozze di Figaro*. Thurs and next Mon: *Les Contes d'Hoffmann* with Domingo (repeated Jan 2, 7, 10). Sun, next Wed and Thurs: *Nutcracker*. Dec 31, Jan 1: *Die Fledermaus* with Karita Mattila and Hermann Prey. Jan 3: *Salome* (51444 2955). Musikverein Tonight, tomorrow: Erwin Ortner conducts Salzburg Baroque Ensemble and Arnold Schoenberg Choir in Haydn's *Creation*. The Vienna Philharmonic's New Year concerts will be conducted by Lorin Maazel (505 8190). Konzerthaus Tonight, tomorrow: Rudolf Buchbinder is soloist in Beethoven piano concertos with Vienna Symphony Orchestra conducted by Rafael Friberg de Burgos. Dec 31, Jan 1: *Frühstück de Burgos* conducts Beethoven's Ninth Symphony (712 1211).

A new production of Brecht's *Caucasian Chalk Circle*, directed by Ruth Berghaus, has joined the Burgtheater repertory (51444 2218). The Akademischer Theater has David Mann's *Oleanna* and Maxim Gorki's *Children of the Sun* (51444 2955). The German-language premiere of *Kiss of the Spider Woman* can be seen daily except Mon and Fri at Raimund Theater (Wien-Ticket 58885).

### WASHINGTON

MUSIC/DANCE Washington Opera's next productions at Kennedy Center Opera House are *La fille du régiment* and *Ariadne auf Naxos*. The Donizetti, sung in English by a cast led by Tracy Dahl, opens on Sun, with further performances on Jan 2, 9, 18, 20, 24, 28, 29, Feb 1 and 4. The Strauss, conducted by Heinz Fricke with a cast including Rachel Geller, Jon Frederick West and John Shirley-Quirk, opens on Jan 8, repeated Jan 10, 16, 19, 22, 25, 28, 31, Feb 3, 8, 10 and 12 (202-467 4600).

Washington Ballet presents Mary Day's production of *The Nutcracker* at Warner Theater, daily till Sun (202-432-SEAN). Christopher Kendal conducts Folger Consort and Choir of Magdalen College Oxford in Handel's *Messiah* tonight and tomorrow at National Building Museum (202-544 7077).

### THEATRE

The Will Rogers Follies: the Tony Award-winning musical, choreographed by Tommy Tune and starring Mac Davis, opens tonight at Kennedy Center Opera

House. Daily except Mon till Jan 30 (202-467 4600).

A Christmas Carol: Ford Theater's Christmas show is a stage adaptation of the Dickens classic. Till Jan 2 (202-347 4833). A Community Carol: Dickens's tale is transposed to Washington DC in this production involving professional actors and community members. Till Jan 2 at Arena Fichandler Stage (202-488 4377). Julius Caesar: Shakespeare Theater production at the Lansburgh. Till Jan 9 (202-393 2700). Cats: Trevor Nunn's production of the Andrew Lloyd Webber musical. Till Jan 8 at National Theater (202-628 6151). Alice in Wonderland: Kennedy Center's new stage production of Lewis Carroll's classic fantasy for children (202-467 4600).

### ZURICH

Opernhaus Tomorrow, Sun: *Così fan tutte*. Thurs, next Wed: *Salome* with Inge Nielsen. Next Tues and Fri: *Il barbiere di Siviglia*. Jan 1: Der Rosenkavalier. Jan 2: first night of new production of *Andrea Chenier* with Francisco Araza, Gabriela Benackova and Giorgio Zancanaro (01-262 0909). Tonhalle Tomorrow: Vladimir Fedosyev conducts Tonhalle Orchestra and Chorus in Christmas music by Sviridov and Tchaikovsky. Dec 31: Sketch Henderson conducts music by Gershwin, Weill, Lloyd Webber and others, with vocal soloists (01-281 1600).

### ARTS GUIDE

Mondays: Berlin, New York and Paris. Tuesdays: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington. Wednesdays: France, Germany, Scandinavia. Thursdays: Italy, Spain, Athens, London, Prague. Fridays: Exhibitions Guide.

### European Cable and Satellite Business TV

(Central European Time) MONDAY TO FRIDAY Super Channel: European Business Today 2230; repeated 0630, 0715 MONDAY Super Channel: FT Reports 1230. TUESDAY Super Channel: West of Moscow 1230. Euronews: FT Reports 0745, 1315, 1545, 1845, 2345. WEDNESDAY Super Channel: FT Reports 1230. THURSDAY Super Channel: West of Moscow 1230; FT Reports 2130. Euronews 0745, 1315, 1545, 1845. FRIDAY Super Channel: FT Reports 1230. Sky News: FT Reports 2030. SATURDAY Sky News: 0330; 1330. SUNDAY Super Channel: FT Reports 2230. Sky News: FT Reports 1730; 0430.





Dear Santa, gimme... W H Smith's Sir Simon Hornby, Lord Hanson, LWT's Sir Christopher Bland, Sir Patrick Sheehy of BAT

## All I want for Christmas...

Lucy Kellaway on the modest desires of UK business leaders

A Washington radio station once asked local diplomats what they would like for Christmas. The French ambassador said that he would like world peace. The Canadian ambassador said he wanted enough food to feed starving people everywhere. The British ambassador said that a box of crystallised fruit would be nice, thank you very much.

This year the Financial Times put a similar question to business and City leaders. Unlike the ambassadors, they did not want to throw away their one wish on peace and goodwill all round. Instead, they picked something nice for themselves, their companies and the economy, in that order. Prudently, most had a fall-back, just in case their first choice was unobtainable.

Among those desiring material items, Sir Simon Hornby, chairman of W H Smith, asks for a kilogramme of caviar. Failing that, he wants the most expensive Bang and Olufsen CD player that money can buy.

He is not alone in wanting something electronic. Dominic Cadbury, chief executive of Cadbury Schweppes, would like a video so idiot-proof that he can programme it without his children.

At the other end of the scale of technological competence is Alastair Ross Goobey, chief executive of Postel, the UK's largest pension fund, who would like a 486 PC with a gravis ultra-sound card. "The 486 is the latest PC and the card will allow me to compose music on it," he says, in case Santa is computer illiterate.

But the most popular personal gifts for business leaders this year are things that money cannot buy: what they would really like is to change themselves, their circum-

stances or their opportunities. Lord Hanson, who at the age of 71 must know his career cannot last forever, is in no doubt about what he wants. "My fantasy gift is to have more time," he says. "When you are spending six months of the year in the US and six months here it is as though you never have more than half a day to get things done."

Peter Morgan, who will be out of work next year when he steps down as director-general of the Institute of Directors, would like a new job.

Martin Sorrell, chief executive of WPP, the media group, craftily slips a bit of personal PR into his Christmas wish. He would like to relive that perfect day in June 1989 when he triumphed over West Indian cricketer Clive Lloyd at a pro-celebrity cricket match. David Simon, chief executive of BP, has a more modest sporting request: a new golf swing.

On a more humble level, Sir Patrick Sheehy, chairman of BAT Industries, would like a Christmas card from the Police Federation. His recent report recommending that bobbies be paid in performance-related pennies went down so badly with police that he is more likely to get handcuffs.

Less politically correct is a suggestion from Dominic Cadbury. Besides a video, he wants a radar to inform him when his

wife is wearing something new or has had her hair done.

Some captains of industry have spared a thought for their company's Christmas needs. Failing his cricket request, Martin Sorrell would like an extra one per cent on margins at his WPP. Sir Christopher Bland, chairman of London Weekend Television, simply wants to keep what he has: LWT. His present would be to foil Granada Group's unwelcome takeover bid.

This year's most popular high-minded gift for executives was a General Agreement on Tariffs and Trade deal. But Sir Christopher Hogg, chairman of Reuters, and Sir Derek Birkin, chairman of RTZ, the mining group - both of whom said they wanted this above all else - have not had to wait until Christmas morning.

Others with worthy requests will have to wait rather longer. Sir Nicholas Goodison, chairman of the TSB, asks for an independent Bank of England; he might have been better off requesting another valuable clock to add to his collection.

John Monks has shown that stuffiness is not restricted to the board room. No frivolity for him. He is treating his first Christmas as TUC general secretary as an opportunity to reiterate the wishes of his organisation. He has sent Santa a detailed request for

legislation on basic rights for people at work, with clauses on health, safety and training.

The wish of Peter Morgan, his counterpart at IoD, is just as unlikely to be granted. His ideal present is 1m people off the unemployment register.

Paddy Linakar, managing director of M & G, the fund management group, also chooses the economy as his theme, but his wish is unseasonal. He would like to see all those who formulated Treasury economic policy out of a job. "Some have been there too long. In this harsh economic climate, if you don't bring home the bacon you usually find yourself on the way somewhere else."

He is not the only one short of seasonal cheer. Stanley Kalm, chairman of Dixons, the high street electrical retailer, is too busy selling computer games to think about what he wants himself. Andrew Coppel, the new chief executive of Queens Moat Holdings, the hotels group, is having such a wretched time trying to keep the company afloat that he postponed any thought of Christmas gifts until next year.

Martin Taylor, having given a profits warning as his parting gift to Courtauld Textiles before he leaves to become chief executive of Barclays bank, is also in no mood to discuss presents. "I'm afraid Mr Taylor is too busy to help you with your article," his secretary said.

At least the ambassadors kept their wishes seasonal, with a thought for the poor and needy, or of traditional luxuries. If Sir Simon Hornby gets his caviar, perhaps he will show some Christmas spirit and share it around.

## Michael Skapinker on the UK's falling share of world pop sales

# Blob on the landscape

If you want to know what ails British pop music today, look at Mr Blobby, says Mr Chris Wright, chairman of the Chrysalis music and entertainment group.

Mr Blobby, for the uninitiated, is a corpulent, spotty, rubber television character with a song which currently occupies top position in Britain's singles charts.

Mr Wright believes the UK music industry has become obsessed with one-off hits such as Mr Blobby, rather than promoting bands long term so that they can succeed on a world stage.

The statistics appear to bear out his concerns. British artists' share of world music sales has fallen steadily over the past four years, according to figures produced by the British Phonographic Industry, which represents UK music companies.

In 1982, Mr Peter Scapling, BPI's research director, estimates UK artists accounted for about 25 per cent of worldwide music sales. In 1989, the figure was 23 per cent. Last year it was 18 per cent.

The decline in UK market share has occurred worldwide. In the US, album sales by UK artists fell from 1.6 per cent of the market in 1989 to 1.4 per cent last year. In Europe, including the UK, British artists' albums accounted for 29.3 per cent of sales last year, compared with 35 per cent in 1989.

The UK has produced a string of international artists over the three decades since the 1960s, from Cliff Richard, the Beatles and the Rolling Stones to Elton John and Boy George. But there have been few new British successes since the early 1980s.

George Michael, one of the more recent UK artists to attract an international following, is currently mired in a protracted legal dispute with Sony, his record company - although in his case he alleges that it is Sony's US executives who have failed to back his musical development while its UK managers have supported him.

Mr Wright argues that the UK music industry's concentration on the success of single songs has made the local charts more volatile. Because many groups have not built up

### UK music industry: sour note

UK artists' share of world sales

UK share %

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represent, however, only a small proportion of the UK's earnings from music. More important are the industry's invisible exports, which include royalties and income from performances. The BPI estimates that UK artists' invisible earnings rose from \$450m in 1989 to \$550m in 1992.

Mr Perry accepts that the worldwide market share figures might be a sign that invisible earnings from music could be turned down in future years, royalties, for example, include the exploitation of the rich back catalogue that British musicians have produced over the years. Fewer UK artists in

charts around the world today could translate into lower royalty earnings in the future. Mr Perry accepts that the UK charts have become more volatile, but adds that the same trend is now apparent elsewhere. He says the fragmentation of the UK market, with the proliferation of different musical genres, has also made it more difficult for groups to make an international impact. Different musical forms attract relatively small groups of consumers with insufficient mass to provide hands with large-scale sales.

An additional reason for the decline in the UK's worldwide market share, Mr Perry says, is the increased popularity of local artists in markets around the world. Some in the industry attribute the rise of local artists to the revival of nationalism in Europe and elsewhere. Mr Martin Mills, managing director of the music company Beggar's Banquet, also points to the increasing success of American rock groups such as Nirvana.

He says: "For a long time, American bands didn't export very well. Rap still doesn't export very well. But the Americans have become much better at it than they used to be. I think there's as much musical vitality in this country as there used to be. But the other side are doing it much better than they used to."

Mr Perry adds that satellite television has helped increase the popularity of US rock acts in regions such as south-east Asia. Some critics in the industry argue that the technical expertise of UK musicians has declined, aided by the punk wave and its celebration of playing instruments badly. But even Mr Wright, who this year started a new label called Echo after selling Chrysalis' recording interests to Thorn EMI, believes there is as much musical expertise and proficiency in the UK today as in previous decades.

What some British groups lack, he says, is an understanding of how the music industry operates and how to market themselves. "American musicians, however good they are, think that they have to behave like businessmen. English musicians think they're degrading themselves by talking to people in the music trade."

## LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL  
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

## Hong Kong: the moral responsibility

Ms Emily Lau

Sir, Your editorial, "Hong Kong: the next stage" (December 17), suggested that if serious uncertainties about the future of Hong Kong were aroused, Britain would be forced to reconsider the issue of passports. The time has come to ask once again whether it is morally and politically justifiable for Britain to hand over 6m people to Chinese commu-

nist rule in 1997, given Peking's blatant disregard for the promise of "a high degree of autonomy" enshrined in the 1994 Sino-British joint declaration. Peking's refusal to permit democratic elections has been clearly demonstrated in the 17 rounds of fruitless Sino-British negotiations. Besides democracy, the colony's legal and judicial framework and the

preservation of civil liberties are all in doubt. As Chris Patten, the governor, admitted to your newspaper: "It would be failure if I wasn't able to persuade China that Hong Kong is mature, sophisticated, and capable of doing a lot more to look after its own affairs. I would have failed if I hadn't been able to persuade China that politics

in a free society is no threat." It looks like Mr Patten has failed. If so, where does this leave Britain's moral and political responsibility for the way of life of the people of Hong Kong? Emily Lau, Legislative Councillor, Legislative Council Building, 8 Jackson Road, Central, Hong Kong

## Time to come clean on pension commitments

From Mr Terry Arthur

Sir, I am sorry to see Samuel Brittan slip from his normal level of objectivity in arguing "The harmful myth of hidden state debt", December 13, that unfunded public sector pension liabilities are not comparable to other national debt.

He states that future pensions are "like any other form of rising public expenditure" to be met from future tax revenue or its equivalent. While this is correct - as it is for servicing conventional debts (gilts), which have no liability other than future servicing and amortisation - the whole point in capitalisation is to express accrued "commitments". Indeed, unfunded pension liabilities could easily be switched into the conventional gilt sector by a scrip issue of gilts, the servicing of which (including maturities) matches pension outgo. Of course the

procedure should be applied only in respect of accrued liabilities, that is those deemed to remain if workers downed tools (and thus destroyed the future tax base).

In denying such an identity Mr Brittan must surely be arguing that future pension payments, unlike gilt-edged debt, are not genuine commitments. On past form, he is probably right, but if so let's come clean! Mr Brittan gives himself away in concluding that disclosures of higher debt will promote tax increases which will "delay recovery still further". Not every economist believes this argument, but for those who do believe it, is it a justification for deceit? Terry Arthur, Institutional Investment Strategy, 33 St Mary's Street, Stamford LE15 2



## FINANCIAL TIMES

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Tuesday December 21 1993

## OECD pulls its punches

The economic cycle has its ups and downs but so do the lives of international economic officials. Last week, the atmosphere in Geneva was one of heavy excitement at the conclusion to the Uruguay Round of trade negotiations. Yesterday, life returned to normal as the Organisation for Economic Co-operation and Development published its half-yearly short-term outlook for the economies of the industrialised world.

The OECD's latest outlook is not one of its better productions. The language of international bureaucracy is never particularly inspiring. And the OECD's numerical projections are barely worth studying, given the OECD's atrocious forecasting record in recent years. Moreover, as the report acknowledges at the beginning, but then does not discuss further, the biggest challenges facing the main industrialised economies are not to do with short-term macro-economic management.

The OECD is at its best when producing thorough and prescriptive analyses of structural issues. And the need to find ways to tackle persistent unemployment or over-stretched welfare systems is the main current preoccupation of governments everywhere. But these issues rarely rate a mention.

The OECD's difficulty with short-term analysis is that political sensitivities make it hard for the organisation to do more than spell out the options that governments face and the risks ahead. As long as the advice is kept relatively broad and consensus-based - the need to remain vigilant in the fight against inflation or to reduce structural fiscal deficits - then all is well. But translating these general aims into policy prescriptions is much more difficult.

### Promising recovery

The US is a case in point. Many US economists publicly, and OECD economists privately, are already getting itchy about the need for a rise in America's currently low short-term interest rates as an increasingly promising recovery takes root. Yes, inflation is also low - as President Clinton pointed out last week in an attempt to preempt a rate rise. But as Federal Reserve Chairman Alan Greenspan will well understand, by the time inflation starts to accelerate it is already too late to

start tightening policy.

Yet there are also risks in an early tightening. For, as the OECD points out, the debt-based difficulties that the US, Japan and most of the English-speaking developed world have suffered recently make it possible that consumers will respond only slowly to signs of increased prosperity, especially in countries such as the US or Britain where there are tax increases in the pipeline. The solution for the US is almost certainly to leave the decision to Mr Greenspan, whose recent record has been impressive. That, given its support for independent central banks and the absence of direct advice in the report, must be the OECD's preferred solution.

### Deepening recession

Nor is the OECD any more forthcoming when discussing the other short-term dilemmas facing developed country finance ministers. Japan's deepening recession looks increasingly like a credit crunch, as the OECD report acknowledges, with the implication that neither even lower interest rates nor more public investment are likely to help much. But although the Outlook rightly points out the evidence that banks are not lending to credit-worthy customers, it stops short of discussing the kind of publicly financed recapitalisation of the banking sector that the Japanese economy now needs.

In Europe, the OECD does a good job of outlining the options. Most indicators of the stance of German monetary policy suggest that it is too tight - but wage inflationary pressures persist. Unless German interest rates fall fast enough, the economic costs for France of trying to maintain a tight link between the franc and the D-Mark risk becoming unsustainable. The OECD report, while setting out the risks and benefits for France in cutting short rates below Germany's, ends up still sitting on the fence.

Yet this Economic Outlook is not a waste of time. Given the OECD's forecasting record, it would be easy to dismiss any short-term advice. But by laying out the issues while avoiding detailed prescription, the OECD adds to the sum of economic understanding. Better still, it should drop the forecasts entirely.

## When the system breaks down

For all its well-deserved reputation for taking industry seriously, Germany offers a surprisingly large number of case studies where various failures of management supervision have led to highly publicised corporate losses or even, in extreme cases, financial collapse. The list of well-known companies which during the last 10 or 15 years have been dealt severe blows through spectacular incapacity to exert proper control over aspects of their business includes AEG, Nixdorf, Grundig, Krupp, Klockner & Co and Volkswagen. Metallgesellschaft, the Frankfurt-based metals and industrial group, whose chief executive was forced to resign on Friday, has now become the latest example of a high profile company falling prey to misguided decisions.

Mr Heinz Schimmelbusch, an outspoken Austrian who was elected Germany's manager of the year in 1991, led Metallgesellschaft's energetic and generally well-regarded moves into new business areas in recent years. He was dismissed after failing to keep his supervisory board informed of problems at the group's US trading subsidiary, losses at which have been large enough to have created a group liquidity crisis.

On one level, the story of Mr Schimmelbusch's fall from grace demonstrates little more than that, in any capitalist economy, charismatic chief executives sprightly fly too close to the sun. On another level, however, the Metallgesellschaft case offers insights into the strengths and weaknesses of Germany's system of corporate governance.

### Shareholder pressure

German companies' dependence on stock market finance is relatively low, even though they are slowly becoming more sensitive to shareholder pressure, not least because of the need to turn to foreign investors for a greater proportion of their funds. As a result of the commensurately low influence of shareholders, Germany's supervisory boards - comprising representatives of shareholders and labour - have a disproportionately large responsibility for ensuring that management makes the right decisions. In many cases, supervisory boards can exert a

positive influence by providing companies with a favourable environment for long-term planning. In particular, companies are protected from the need to pay undue attention to short-term stock market fluctuations and to the threat of hostile takeovers. However, there is a danger that the system, by drawing supervisory boards into too close and trusting a relationship with management, can offer executive boards an imprudent amount of decision-making leeway. German style supervision can shield companies from the discipline that would otherwise be exerted by financial markets.

### Lines of communication

Metallgesellschaft's supervisory board is dominated by representatives of Deutsche and Dresdner Banks and the Allianz insurance company. Although Mr Schimmelbusch was clearly at fault in failing to keep lines of communication open with the supervisory board, the latter also seems to have been only incompletely fulfilling its responsibility for checking his actions. Germany's two largest banks should now review whether their representatives on supervisory boards around the country are really in touch with the companies they help to lead.

The interlocking system of German capitalism, founded on co-operation between management, banks, government and labour, has been an essential factor behind the country's recovery after 1945. For much of the post-war era, German-style consensus seemed to offer a more reliable, fair and efficient means of achieving economic growth than the more free-wheeling economic systems in Britain or the US. Now, however, German industry is facing peculiarly difficult challenges caused by recession and high production costs, while society as a whole has become a great deal more brittle as a result of the strains of reunification. As a result, the question of whether Germany's consensus-based industrial structure needs a radical overhaul has become a matter of unusual public debate. If Mr Schimmelbusch's downfall helps to give this debate extra focus, then the Metallgesellschaft case will have had a salutary effect for German industry as a whole.

The moment of truth is fast approaching for Algeria's military and civilian leaders. The extension of the mandate of the five-man presidency for a month has provided a breathing space in which to curb civil strife, chart a path to democracy and implement economic reform. If it fails, the violence which has engulfed the country for the past two years could escalate and spread.

Western governments are urging their nationals to leave the country. Sixteen foreigners have been killed since Islamic extremists set a November 30 deadline for non-nationals to leave the country or face reprisals.

Worsening unrest could eventually spill over into neighbouring Morocco and Tunisia, while southern European countries, which buy increasing quantities of natural gas from Algeria, also fear the impact of continued political disorder on the estimated 2m Algerians who live in their midst.

Violence has claimed more than 3,000 lives in Algeria since January 1992, when the Islamic Salvation Front (FIS) was outlawed after elections - which it seemed certain to win - were suspended. The capital Algiers and surrounding provinces remain under a curfew imposed by the ruling five-man High State Council. In an increasingly violent campaign against the government, radical Islamic groups not directly affiliated to the FIS have killed leading intellectuals; the state security forces have responded by a "systematic" recourse to torture, according to Amnesty International. Western diplomats say it is difficult to distinguish between racketeering and acts of sabotage committed by both sides - public buildings and factories have been set on fire in what they describe as "a dirty war".

Ultimately, the fate of the country remains in the hands of a small group of army generals, as it has since independence in 1962. The collapse of support for the government has forced the army centre stage. General Khaled Nezzar, a leading member of the HCE has played a role in avoiding an open split among senior officers, such as the chief of staff, General Mohamed Lamari, who would like to "radicalise" the fundamentalists, and the minister of defence, General Lamine Zerrouk, who insists that the army's role is to help forge a national consensus. Other fault-lines exist between older officers and a younger generation which has little respect for what it sees as the corruption endemic among long-serving officers.

While none of the five-man presidency accepts the idea of an Islamic republic being set up in the country, there is an increasing awareness that the FIS represents a constituency that can no longer be ignored. Hopes of a dialogue were raised earlier this month when Gen Zerrouk's most senior adviser called, on state television, for "a dialogue with figures who once represented the FIS, on condition they had not broken the law".

Last Friday, the FIS spokesman in Europe, Mr Rabah Khebir, responded by setting out conditions for opening talks. They include the freeing of all political prisoners and the establishment of a "free and independent committee" to include the main political, judicial and religious figures in Algeria to discuss the country's future. Most of the other lay parties and the moderate Islamic Hamas party agree with Mr Khebir that establishing a dialogue is the only way to avoid further political and economic disintegration.

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# No script yet for urgent dialogue

Talks between the government and Islamic fundamentalists might staunch Algeria's violence, says Francis Ghiles



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### The fate of Algeria remains in the hands of a group of army generals, as it has since independence in 1962

skilled workers and millions of ordinary Algerians who have no wish to live under the rule of Islamic sharia law.

The generation to which Prime Minister Redha Malek, another cru-

cial member of the HCE, belongs has refused to hand over any political power to a younger generation of Algerians, many of whom were educated abroad. Tens of thousands have gone into de facto exile, while few of those who remained have had a chance to argue their views or help plan economic liberalisation. The bold economic changes launched in 1989-91, which abolished the state's monopoly on foreign trade and opened Algeria to foreign investment, went into reverse when the elections were suspended.

The state's trade monopoly was reimposed under a former economic overlord of the 1970s, Mr Belaid Abdessalam, who became prime minister in June 1992, and relations with the International Monetary

fund were broken off. The resurrection of the man who had earlier boasted he would turn Algeria into the "Japan of Africa" by 2000 convinced many that the government had no real wish to push through reforms which would spell an end to the considerable material advantages enjoyed by a few in a closed economy.

The factors which fuelled the large FIS vote two years ago have not changed. Eighty-four per cent of those seeking a job are between 15 and 30; one quarter of the population is out of work; living standards are declining as inflation rises by 30 per cent yearly and shortages get worse; schools and houses are overcrowded. Many Algerians refer to their rulers routinely as "houkhoumaï Micky" (Mickey Mouse government).

Unlike Mr Abdessalam, Mr Malek, who took over as prime minister in August, is committed to a market-oriented economy. Preliminary negotiations have begun with the IMF to loosen the noose of repayments of Algeria's \$26bn foreign debt, which will absorb 83 per cent of total export earnings for 1993, 97 per cent of which derive from oil. Yet Algeria's western creditors remain sceptical of the present leaders' ability to enact reform. They are seeking trade liberalisation and a high devaluation of the dinar, which fetches three times its official rate on the black market.

But any hopes of an economic renaissance hinge on civil strife being brought to an end. The temporary withdrawal of representatives of foreign companies in Algeria is a serious blow to the government's credibility and to the economy because so many of them are involved in the oil and gas sector.

However, a dialogue between the FIS and the presidency might not in itself put an end to violence because several radical groups on both sides of the political spectrum, in particular the Armed Islamic Group (GIA) which has claimed responsibility for the 26 foreigners killed since September, might seek to sabotage talks. The past three years have also divided the FIS, whose leaders are in jail or in hiding or in exile.

Some of Algeria's key western economic partners, such as the US, have accepted that an FIS election victory would not have led to the establishment of democracy because many of the front's leaders made no secret of their contempt for the ballot box. They claimed that a victory at the poll would be a mandate from God.

In the words of one western diplomat, Algeria today is "a test tube baby". However difficult it may be to begin a dialogue, such a course appears to many Algerians and foreign observers to offer the only glimmer of hope. Harsh repression of the fundamentalists could bring the risk of civil war nearer.

mainly wives and children, have taken this advice since mid-October. The remaining French community in Algeria has been told to exercise "extreme vigilance", and has been given radio telephones to stay in contact with French consulates.

From Paris has come a steady stream of public calls for the Algerian authorities to talk to its opponents and to do a deal with the IMF. In doing so, France has tried to keep a certain distance from the Algerian regime. But this effort was somewhat undermined by the French interior ministry's recent action in rounding up some 88 suspected Islamic fundamentalists in France for questioning about their links with the FIS and other organisations.

France's overriding interest is in stability in Algeria, whoever rules the country. In the end, Paris reckons that the Algerian government has a far better chance of providing the democratic and economic conditions for stability than its opponents.

## Out in the cold

David Buchan on Europe's reaction to deepening unrest

minister, was last week promising "an acceleration of economic reform and speedy moves to re-establish security" to reassure Algeria's foreign partners.

But until this happens, the second, Ecu150m tranche of a 1991 EU credit to Algeria will remain frozen, though Brussels has this year given the country Ecu100m for low-cost housing and food imports.

These amounts are small, given Algeria's crushing debt-servicing burden, which at present eats up almost the entirety of its oil and gas export earnings. But the Algiers government refuses to seek a full rescheduling of its debt, as Mr Jacques Delors, the European Commission president, and a number of EU governments have urged it to do.

Mr Malek only talks of a partial "reshaping" of the debt. This refusal to countenance a full rescheduling stems in large part from the Algerians' feeling that they would lose face and sovereignty in submitting themselves to the closer creditor scrutiny which accompanies such debt relief, but also because Japan, one of Algeria's biggest creditors, is set against any rescheduling.

Unlike distant Japan, France feels exposed to the impact of social and political upheaval in Algeria. The French government has been quietly urging its European partners to follow its lead in renewing credit to the country.

Earlier this year France gave Algeria a FF66bn export credit to enable it buy French goods, especially food, pharmaceuticals and car parts. "But we are a bit alone

in this," said a French official yesterday, though he claimed Italy and Spain shared French concern about stability in Algeria.

At the same time, in response to the Islamic fundamentalists' killings of foreigners, the French government is discreetly reducing the size of the French community in Algeria. There are, or were, 25,000 French nationals registered with the three French consulates, with more than 50,000 unregistered French citizens in the country, mostly with dual nationality.

In addition to pulling out some of its own diplomats and employees in Algeria, the French government has been advising its citizens to take advantage of the autumn school break and now the Christmas holidays to come to France and not to return. Some 5,000 French,

are anxious to prevent the secret leaking out to some of their more unruly pupils. If it does, "they'll all want to go," says one nervous organiser.

Uninteresting

Let's hope 1994 proves to be a more memorable year for some US citizens than the one now ending. According to an opinion poll just published, the most memorable event of 1993 was not the Clinton inauguration, nor sadness over the troops lost in Somalia, nor even the third consecutive National Basketball Association championship win by the Chicago Bulls. Instead, what stuck most in the mind of the 1,000 people polled was "falling interest rates".

But then the nature of the survey's sponsor - MasterCard International - may have had something to do with its outcome.

Global view

While on the subject of opinion polls, anyone idly repeating the myth that Germans behave arrogantly should think again. One of Germany's leading pollsters - Infas - has just discovered that 78 per cent of Germans think the world would not be a better place if everyone was like the Germans: 21 per cent thought it would be.

## OBSERVER



the market in angling licences. Cheeky.

### Bull's eye

Speaking of Portillo, the young Thatcherite standard-bearer has easily won this year's prize for the most imaginative ministerial Christmas card. Harking back to his Spanish ancestry, Portillo's greeting depicts a Gariñan cartoon of a Spanish bullfight. The chief secretary is the matador, clutching a cape emblazoned with spending cuts and a sword with tax rises. The badly-wounded bull, of course, is the

government's borrowing requirement.

### Changing places

What better symbol of the yawning gap between commercial and investment banks? Having reported that Goldman Sachs' partners are each to get a \$5m share of the profits this year, Chase Manhattan, the Rockefeller's old family bank, has just announced its Christmas bonus. It is celebrating its profits recovery by awarding its employees an extra day off work next year and \$300 extra pocket money. Admittedly, Chase's largesse is spread around all of its 34,000 employees and not just confined to 161 fat cats, as is the case with Goldman. Even so, Chase is only handing out the equivalent of two Goldman partners' bonuses.

### Strung out

Alarmed by the recent turn of events in Russia, the organisers of a British school party about to take the St Petersburg-to-Moscow train, contacted the travel advice unit at the Foreign Office. It replied that while it could not accept liability for injury, loss or damage arising from its advice, it did recommend that train travellers secure the door of their compartments with "wire or strong cord".

Back at the school, the teachers



## Single currency move could cause delay

# Spanish demand upsets EU enlargement talks

By David Gardner in Brussels

Spain threw already vexed European Union membership negotiations with Austria, Sweden, Finland and Norway into confusion yesterday by demanding that they be left out of the Maastricht mechanisms for setting up a single European currency by 1999.

Although the Spanish proposal won little support from EU foreign ministers meeting in Brussels, it could hold up attempts to close the Maastricht chapters of the entry negotiations when the 12 meet the four candidates today.

The EU and the four are working against the clock to finish the accession talks by March, for the enlargement to take place as planned on January 1 1999. New delays in areas which until now had been relatively uncontroversial could make this already receding goal even more remote.

Spain says that on the earliest date, 1997, for the third phase of

economic and monetary union, only the 12 present member states should be taken into account.

Under Maastricht, a single currency would go ahead in 1997 only if a majority of the 12 met the strict convergence criteria on debt, budget deficits, inflation and interest rates. At present, only Luxembourg of the 12 meets these criteria.

But it is a theoretical possibility that a small "hard core" grouped around Germany and the Netherlands, added to Austria and the Nordic economies, could constitute a majority among 15 or 16 member states. That, in the Spanish view, would move the momentum of European integration decisively northwards, a prospect Madrid rejects.

It is therefore insisting that the majority referred to in the Maastricht treaty must come from among the original 12. New member states could join Emu at the early date but would not constitute part of the required major-

ity. Spain also wants to prevent the generally better financial performance of the four applicant countries from being factored in to the Emu convergence criteria, thereby making it a harder goal for the existing 12.

After the near failure of the EU's exchange rate mechanism in August, the notion of a first try at Emu in 1997 is widely considered academic. Several EU diplomats speculated yesterday that Spain was trying to keep the Emu chapter of the accession talks open as a counterweight to later and more difficult negotiations on Norwegian fishery resources, over which Oslo insists on total control.

But the play could have a damaging ripple effect. The electorate in all four candidate countries - who have to approve membership in referendum next year - are already sensitised by vigorous "No" lobbies about EU decisions which could affect them being taken without their governments' participation.

## Russia sells gems to west in breach of De Beers deal

 By Kenneth Gooding,  
 Mining Correspondent

The Russian government, desperate for hard currency, is selling uncut gem diamonds from its Treasury stockpile directly to dealers in Antwerp in clear breach of its agreement with De Beers, the South African group which controls more than 80 per cent of the world's rough, or uncut, diamond market.

Between \$40m and \$50m of diamonds had "leaked" to the west in the past two weeks, Mr Gary Ralfe, a De Beers director, suggested yesterday.

The Russian problem emerged at the end of a record year for the Central Selling Organisation, De Beers' London-based offshoot that organises the international diamond cartel. The CSO reported yesterday that its rough diamond sales reached \$4.355bn

in 1993, 28 per cent higher than last year's total and 5 per cent above the previous record in 1988.

The former Soviet Union rejoined the diamond cartel in 1990, giving the CSO exclusive rights to sell 95 per cent of its production for five years. At the same time, De Beers advanced the government a \$1bn loan and shipped some of the Soviet diamond stockpiles to London to be held as collateral. After the break-up of the Soviet Union, Russia agreed to continue the arrangement.

The international diamond market relies on De Beers to even out the peaks and troughs in demand via the cartel - a system it calls single-channel marketing.

Mr Ralfe said he had made it clear during a meeting with a senior Russian official at the weekend that any large-scale

leakage of gem diamonds would destabilise the diamond market. "I urged the Russians not to damage the long-term benefits of single-channel marketing for short-term gain," said Mr Ralfe.

The official - whom Mr Ralfe refused to identify - said great care was being taken not to undermine the market and pointed out that the Russian diamonds were not being sold at cut prices.

Mr Ralfe said the sale of rough diamonds from Russia's stockpile had been "worrisome" for De Beers this year. At the time the stones were stockpiled they were non-gem diamonds set aside for industrial and technical use.

However, many of the diamonds from Russia's strategic stockpile had gone to India for cutting.

Record sales, Page 20

## Abu Dhabi may sue collapsed BCCI for \$7bn

By Andrew Jack

The government of Abu Dhabi is considering suing the collapsed Bank of Credit and Commerce International in a move that would substantially reduce payouts to the bank's other hundreds of thousands of creditors.

It is also preparing legal claims against the network of upwards of 20 independent intermediary banks through which its \$2.6bn of allegedly misappropriated money was channelled by BCCI.

The details emerged as the Department of Private Affairs in Abu Dhabi, the majority shareholder in the bank, launched a \$7bn civil action in the local courts against 13 former executives of the bank.

Mr David Sandy, a partner with Simmons & Simmons, Abu Dhabi's lawyers in London, said: "We hope it won't come down to [suing BCCI] but that is one of the options."

He said Abu Dhabi could sue BCCI for \$7bn, which would rank alongside the existing creditor claims, and could also have a priority claim for breach of trust for \$1.5bn misappropriated which would rank ahead of other creditors.

The claim may occur if Abu Dhabi is unable to agree a new settlement with the liquidators to BCCI to settle off litigation. The previous proposals were rejected by the Luxembourg appeals court earlier this year.

Sheikh Zayed bin Sultan al-Nahyan, Abu Dhabi's ruler, and Crown Prince Khalifa claim they entrusted \$2.6bn throughout the 1980s to BCCI for a portfolio of investments. They recovered about \$600m, including \$150m which was left when BCCI was closed by regulators in July 1991. The remainder of yesterday's \$7bn claim represents what advisers say would have been the portfolio's value had it been legitimately invested.

While BCCI provided statements suggesting the money was being safely held and appreciating in value, they claim it was being transferred secretly to BCCI subsidiaries.

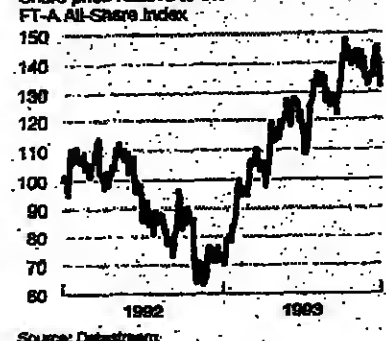
## THE LEX COLUMN

# Savings grace

FT-SE Index: 3364.9 (+27.8)

## British Steel

Share price relative to the FT-A All-Share Index



Source: Datastream

would have been with a tougher line from Brussels. The grudging EU agreement means negotiations on private sector capacity reduction may be tortuous and protracted. With no real prospect of volume increases in Europe next year, British Steel could face increasing competition in its relatively buoyant home market.

If that calls for a more sceptical view of 1994 than hitherto, medium-term expectations must be scaled back too. The industry's self-imposed price discipline works only because demand is depressed. It will be harder to enforce in an economic recovery, when there will also be less incentive for capacity reduction. British Steel's chances of matching its peak profits of £733m in 1989-90 remain elusive.

## Television

The LWT defence document contains the kind of good knockabout stuff that keeps shareholders amused and merchant bankers in lucrative employment. The use of highly selective charts accentuates LWT's fine record while diminishing Granada's achievements. It nevertheless lands some telling blows about the underlying prospects for some of Granada's businesses.

One of LWT's more substantive arguments is that the UK is about to experience the same media explosion which has already shattered the US scene. In the fast-developing - if ill-defined - world of multi-media, companies which can create intellectual property and boast a library of existing "software" will become increasingly valuable. This is highlighted by the current bid for Paramount, where QVC and Viacom are both prepared to pay about 40 times historic earnings to secure a rare film production company with an international distribution network. The S&P broadcast media index has strongly outperformed this year as a result of such excitement.

Parallels can be drawn with the UK. The proliferation of media channels will surely increase the value of television programmes. LWT is one of the more imaginative producers. But LWT is no Paramount. Nor is it the case that the UK market has neglected the value of media stocks; they are already the most highly rated of UK consumer companies. Despite the divisions of Yorkshire-Tyne Tees, Granada's bid still seems likely to shake down to a question of price. At 30 times LWT's earnings, Granada's offer is not demonstrably cheap.

## British Steel

In marking British Steel down by 6 per cent, the market has given the thumbs down to the new European steel agreement. It may be right to do so, despite considerable uncertainty over how the deal will actually affect prices. Hopes of a solution to the European over-capacity problem have helped the shares more than double this year. Now those inclined to put on a brave face argue that even a fudged agreement is better than no agreement at all. At least the European industry's collective determination, which has helped recent price rises to stick, should continue. The self-help scheme will remove capacity despite the lenient treatment of Echnabl and Iva, and discipline has been imposed, albeit only in theory, on state subsidies.

Yet it is difficult to believe that prices - which are still well below their pre-recession peak - will be as well supported next year as they

## Unilever

The acquisition of a French ice-cream business for FF1.9bn has all the hallmarks of a model Unilever deal. The Anglo-Dutch group has been stalking the privately-controlled Ortiz-Miko for years, waiting for the opportunity to prise it free. The addition of the business will hardly transform Unilever's prospects but it will usefully strengthen its presence in the weakest of its main European markets, enabling it to leapfrog Nestlé in the process. Unilever can easily afford the diversion of cash flow. The price seems fair for such a strategic nugget.

The acquisition will also serve a broader aim, helping Unilever centralise its European ice-cream production while strengthening its local distribution network. Unilever is now clearly intent on concentrating its resources on product areas of greatest strength. The acquisition of Kraft's ice-cream

## Trade figures lift franc

Continued from Page 1

reflecting cautious confidence in its recovery potential and relief at the successful outcome of the Gatt negotiations. However, the franc and French equities had also benefited from technical adjustments as investors tried to balance their investment positions before the year-end.

Christopher Potts, chief French economist at Banque Indosuez in Paris, said the surge of interest was part of a general move towards European investments.

The mood of cautious confidence was reinforced by the latest economic forecast from the Organisation for Economic Co-operation and Development, which predicted a modest recovery for the French economy in 1994 with growth of 1.1 per cent in gross domestic product.

However, the OECD warned of a further increase in unemployment from the present level of 12 per cent of the French workforce to 12.5 per cent during 1994. It does not expect to see the unemployment rate fall until 1995.

## Gorillas win the toy battle

Continued from Page 1

If only the manufacturers had made enough to meet demand, would have been action figures based on the Mighty Morphin Power Rangers television series, in which the eponymous rangers use their Power Morphers and Power Gun/Swords to save the earth from evil space aliens.

Video games are also growing more gashily. In one, called Night Trap, players try to prevent a gang of hooded zombies from capturing some scantily-

clad sorority sisters: if they fail, the killers use a syringe to suck the women's blood. It has proved so offensive many retailers have removed it from their shelves.

On a brighter note, not all the toys on sale are violent or obviously sexist. Mr Ian McDermott, senior buyer at F.A.O. Schwarz, the Manhattan toy store, says the best-selling toy is a \$6 stuffed gorilla eating a banana. "I don't know why, but gorillas always sell well in any shape or form. People find them amusing."

### FT-WEATHER GUIDE

#### Europe today

The Low Countries and Germany will have cloud and rain. The northern British Isles will have showers, with rain and sunny spells elsewhere. A depression over the southern Swiss and French Alps will bring a wind to the Rhone Valley. Higher in the Alps, the wind will near gale force while temperatures will be freezing at 1500m. Snow will fall in the Alps and in the Pyrenees above 1700m. The Mediterranean area will be generally dry, except for the French coast where showers will fall. Low pressure near the northern Norwegian coast will bring gale force winds.

#### Five-day forecast

High pressure over the Atlantic will mean settled conditions in Portugal and Spain. Northern and central Europe will be unsettled with rain later in the week. Strong winds will develop over the British Isles and north-western France mid-week. Much rain is expected in France and later in Italy later in the week. Winds will gradually lessen in Scandinavia.

Warm front, Cold front, Wind speed in KPH

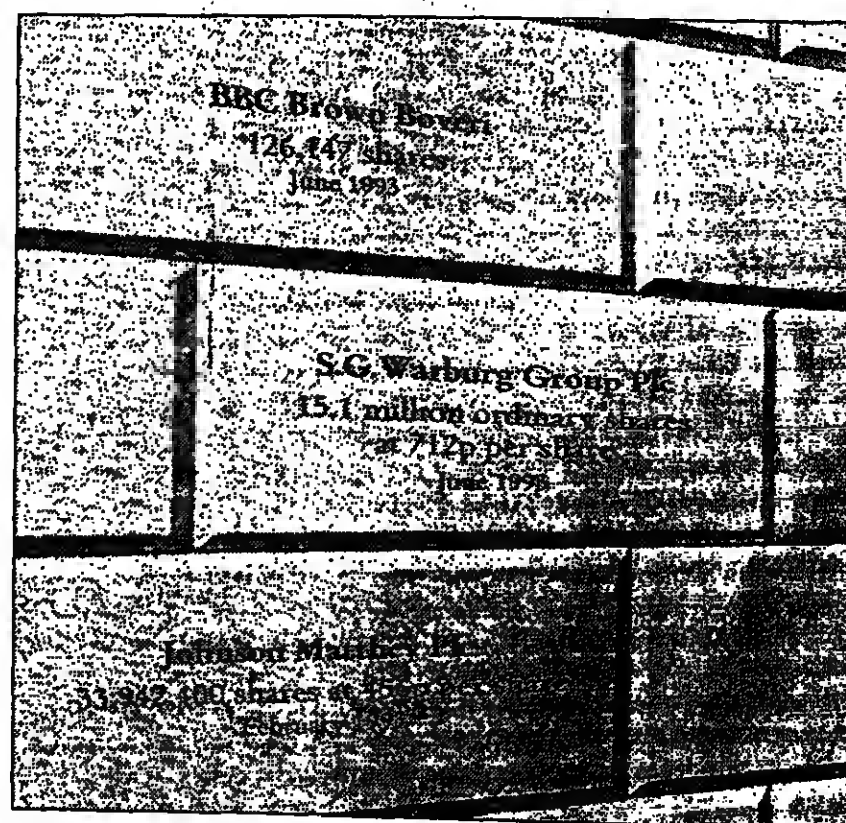
Situation at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

TODAY'S TEMPERATURES	
Maximum	Minimum
Abu Dhabi 25	17
Accra 25	17
Algiers 22	12
Amsterdam 17	10
Athens 17	10
B. Aires 29	13
Bahia 29	13
Bangkok 30	20
Barcelona 20	14
Beijing 4	4
Bombay 25	17
Buenos Aires 22	12
Cairo 22	12
Calcutta 25	17
Cape Town 20	14
Cebu 25	17
Chengdu 22	12
Cincinnati 17	10
Cologne 17	10
Dakar 22	12
Dallas 22	12
Delhi 22	12
Dubai 22	12
Durham 22	12
Edinburgh 22	12
Frankfurt 22	12
Glasgow 22	12
Hamburg 22	12
Helsinki 22	12
Hong Kong 22	12
Honolulu 22	12
Istanbul 22	12
Jersey 22	12
Karachi 22	12
Kuala Lumpur 22	12
La Paz 22	12
London 22	12
Luxembourg 22	12
Lyon 22	12
Madrid 22	12
Manila 22	12
Moscow 22	12
Mumbai 22	12
Nairobi 22	12
Naples 22	12
Nassau 22	12
New York 22	12
Nice 22	12
Nicosia 22	12
Osaka 22	12
Paris 22	12
Perth 22	12
Prague 22	12
Rangoon 22	12
Riyadh 22	12
Rome 22	12
Singapore 22	12
Sofia 22	12
Stockholm 22	12
Sydney 22	12
Taipei 22	12
Tokyo 22	12
Toronto 22	12
Tunis 22	12
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## INTERNATIONAL COMPANIES AND FINANCE

## Axa 1993 results forecast to surpass expectations

By Alice Rawsthorn in Paris

Axa, the second largest French insurance group, is likely to fare better than originally expected in 1993, according to Mr Claude Bédar, chairman. Mr Bédar, at a conference in Paris, said that although the performance of the core French business was "still inadequate", the 1993 results of both the French group and Equitable, its US associate, should surpass expectations.

Axa, like other French insurers, has been affected by the economic recession and also by the precarious state of the property market, which has limited its ability to raise capital through asset sales. It has also been blighted by the poor performance of Equitable in the US.

The group warned this autumn that it did not expect its net profits for 1993 to be much higher than the FF1.5bn (\$257m) it produced in 1992.

However Mr Bédar yesterday indicated that the final result would be higher.

Mr Tim Dawson, European insurance analyst at Lehman Brothers in London, forecasts net profits of FF1.5bn for Axa in 1993 with further recovery to around FF2.4bn for 1994.

"Frankly it's always difficult to forecast Axa's results because of its traditional reliance on capital gains," he said. "It's difficult to imagine a significant change on the operating front. The implication of Mr Bédar's remarks must be that it has made higher capital gains in the final weeks of the year."

Canal-Plus, the French media group, is launching two new television channels in Spain as part of its strategy of expanding its interests outside France.

The new channels - Minimax for children and Ciné Classics for classic movies - will be launched on New Year's Eve and will form part

of a package of programming for Canal-Plus's Spanish subscribers.

Canal-Plus has for the past few years been building up its international interests by "exporting" the pay-TV service and thematic channels originally developed for the French market into other European countries, notably Spain.

The initial rationale for this expansion was to counter the inevitable slowdown in growth of Canal-Plus's original French pay-TV service, which is now approaching maturity. However, Canal-Plus is also anxious to build up other sources of revenue as it prepares to renegotiate its pay-TV franchise with the French government. The terms of the new franchise are expected to be considerably less favourable than the existing agreement.

As a result, Canal-Plus is accelerating its expansion plans. Last week it warned that it may face a sharp fall in net profits for 1994.

## Viacom chief defends share purchases

By Martin Dickson in New York

Mr Sumner Redstone, chairman of cable company Viacom, which is involved in a takeover battle for Paramount Communications, has issued a strong defence of controversial purchases of his company's stock in recent months.

The move came on the eve of last night's deadline for final bids in the \$10bn battle for Paramount.

Mr Redstone's statement appeared designed to reassure

the board of Paramount and Wall Street of the value of Viacom's stock, which is likely to form part of a revised bid by the company. Viacom is in a bidding war for Paramount with QVC Network, a television shopping company headed by Mr Barry Diller.

There has been speculation in the US media that the share purchases - some by a private company owned by Mr Redstone and some by an investment firm in which he holds a stake - could have helped bolster Viacom's share price.

However, Viacom said that "rather than inflating the price of Viacom securities, the more legitimate inquiry is whether the repeated, inaccurate and misinformed publication of rumours and innuendo has served the agenda of QVC by damaging the reputation of Viacom's management and by artificially depressing the market price of Viacom stock."

The company added that investments in Viacom by Mr Redstone's private company, National Amusements, had taken place in the period pre-

ceding the announced merger with Paramount and they were part of a well-publicised market purchase programme which had been in effect for six years.

When there was any likelihood of a successful Paramount deal, National had suspended all trading activity, and it had made no purchases since August 20, the date of a Viacom-Paramount meeting which led three weeks later to a merger agreement.

The investment company, WMS Industries, bought stock

in Viacom while the takeover battle was in progress, between September 27 and October 22.

However, Viacom said that neither Mr Redstone nor any of his representatives "discussed with WMS or had any knowledge whatsoever of WMS's purchases of Viacom stock or intention to purchase Viacom stock".

It added: "Assumptions made by certain members of the press that Mr Redstone controls or has any influence on the management of WMS are totally inaccurate."

## Telekom takes a strategic bet on Matav

Nicholas Denton looks at the \$875m winning bid for a stake in Hungarian telecoms

The acquisition by a consortium led by Deutsche Telekom, the German state telecoms company, of 30 per cent of Hungarian operator Matav dwarfs earlier east European privatisations.

Deutsche Telekom and partner Ameritech, the US regional operator, are paying \$875m for the stake. To put the figure in context, Hungary's previous largest foreign sale was the \$150m purchase by General Electric of the US of 50 per cent of Tungsram, the light bulb producer.

The price paid for Matav, which values the company at \$2.2bn and was at the high end of expectations, reflects the fierce competition between the three groups which put in final bids. Stet International, the Italian state group, displayed deep pockets with by far the highest bid in the first round and set a benchmark for the ultimate offers.

Telekom knew that it had to come close to Stet on price and at the same time watch out for the powerful partnership of France Telecom and US West, the regional Bell company, two groups with long involvements in Hungary.

While the three contenders may have edged each other on, executives at each are adamant that they never went beyond an economic valuation of Matav.

The intensity of the bidding war reflects the underlying attractions of Matav to international telecoms companies. "They wanted it incredibly badly," says Mr Michael Phair

of NM Rothschild, advisers to the Hungarian government on the transaction.

The enthusiasm shown for Matav was especially striking given the uncertainties that surrounded its privatisation. Telekom's investigation of the Hungarian company's accounts turned up \$200m of variation in estimates of indebtedness.

In up to 25 of Hungary's 54 local telephone areas rivals can bid for concessions early next year and Matav risks being left with the least lucrative regions.

Even where conditions are firm, they are not the most generous. The regulatory framework links tariffs to producer prices, which currently lag well behind consumer prices. And the Hungarian state, in contrast to the South American telecoms privatisations, retains control of a majority of shares and the post of chief executive.

Matav also requires a large amount of investment. Even after a vigorous three-year development plan, Hungary has only 1.5m main lines, or 15 for every 100 inhabitants, and over 700,000 are on the waiting list for phones. The government is insisting on 15 per

cent line growth annually.

Tremendous suppressed demand for telephone services promises strong growth in basic traffic, in contrast to the stagnation experienced in western markets. But the development plan calls for \$4.2bn in capital expenditure to the year 2002.

"The Hungarians are asking a lot, asking a high price, high development and service targets, and not even giving total control," says Mr Paul Grosse, Deutsche Telekom's executive director for international finance.

So what is the attraction? Participants note that Matav is the first telecoms company in eastern Europe to be privatised. Mr Grosse believes that an early entry may open other markets in the region. Industry analysts point out that other countries in the region are looking carefully at the Hungarian experience.

But an acquisition in Hungary probably precludes too much of a commitment to neighbouring countries. Nor, as industrial investors who entered eastern Europe in 1990 can attest, is being first always such a boon.

Budapest investment bankers have a motto: "Pioneers get shot".

Investors have drawn much attention to Hungary's potential to act as a regional hub for communications. The theory is that the country in the region which first establishes modern international connections will attract traffic and gain a lasting advantage.

Hungary is well-placed for that role, connected to the Trans-European Line and able to funnel international calls from Romania and Ukraine. Matav has also beaten its Polish counterpart in providing an optical fibre link between western Europe and Moscow.

However, there is doubt about regional hubs. As much as anything the theory was designed to appeal to the Hungarian authorities. Hungary has given up its territorial claims in the Carpathian basin but still hopes for regional economic dominance.

Geography does have something to do with Matav's particular appeal to Telekom. "Telekom wanted this deal, they wanted Hungary, they wanted a success in eastern Europe," says Mr Grosse. Eastern Europe is a natural

hinterland for the German company and Hungary finds it politically more palatable to see German ownership in a strategic company than it would Polish or Czech.

Hungary is also sufficiently distant from Germany to give credibility to Telekom's pledge to develop the country as a regional nexus. But, above all, the price paid for Matav reflects not so much the company's individual virtues as the more general uprating of emerging markets and within them the telecoms sector.

Telecoms investors are betting that at least Poland, the Czech Republic and Hungary will show some of the economic dynamism that has lifted Latin America and South-eastern Asia.

Telekom's bid hinges on a projection that Hungary will pull out of its four-year recession and GDP will grow at an average of 3.5 per cent. With these assumptions, the price is not so out of line. It implies a valuation of nearly \$2,000 per line, which is comparable, after adjusting for inflation, with the price paid in Latin American telecoms privatisations.

## Dark horse takes wheel at Volvo

By Hugh Carnegie in Stockholm

Mr Bert-Olof Svanholm, the new chairman-designate of Volvo, could hardly have a less public profile than his controversial, headline-grabbing predecessor, Mr Pehr Gyllenhammar.

"Not very well known" or "I don't know too much about him" were typical comments from analysts in Stockholm, who had previously regarded Mr Marcus Storch, the chief executive of Axa, the gas group, as the front-runner for the job. But his relative anonymity was not counting against Mr Svanholm yesterday.

Market reaction - Volvo's most actively traded B shares ended the day up SKr6 at SKr531 - was positive as the appointment was seen as placing a solid industrial figure at the head of an equally heavyweight industrial board in charge of Sweden's biggest manufacturing group.

Mr Svanholm has been a senior lieutenant to Mr Percy

Barnevik, the Swedish chief of Asea Brown Boveri, the Swedish Swiss engineering giant, since 1982 when he became deputy chief executive at the pre-merger Asea.

Since 1988 he has been chief executive of ABB's Swedish operation. In that role he has headed a big productivity drive known as T50, an ambitious project aimed at cutting by 50 per cent the time taken between receiving orders and achieving delivery.

In the meantime, Mr Svanholm has quietly become a stalwart of Sweden's industrial and business establishment. He has been chairman of the Swedish Manufacturer's Association since 1980 and is a vice-chairman of the Federation of Swedish Industry.

Before joining Asea, he held senior posts at Swedish Match and Nitro Nobel. Aged 53, he is a civil engineer by qualification, like so many top Swedish managers. Mr Gyllenhammar, by contrast, arrived at Volvo as chief executive in 1971 after running Skandia, the insurance group.

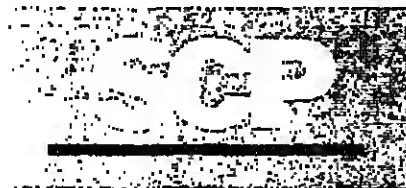
Mr Svanholm is set to complement the day-to-day leadership of Volvo by Mr Sören Gyll, the chief executive who led the management revolt that ditched the merger agreement with Renault earlier this month.

Mr Gyll was reported yesterday to be very pleased at the nomination of Mr Svanholm. Analysts expect the two men to shift Volvo strategy towards a tighter focus on its core car and truck operations after the often extravagant schemes of Mr Gyllenhammar to diversify Volvo away from vehicle making.

"I think he is on the same wavelength as Sören Gyll," said one analyst. "He fits the market expectation that Volvo will now concentrate on its vehicle business."

Certainly, the contrast with Mr Gyllenhammar will be great. Where "PG" relished the role of prickly outsider, based in Gothenburg, the "second city", Mr Svanholm will be at ease and fully trusted by his Stockholm-based institutional shareholders.

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## INTERNATIONAL COMPANIES AND FINANCE

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## Crisis talks under way on Czech national airline

By Patrick Blum in Prague

CRISIS talks between CSA, the Czech national airline, and minority shareholders, Air France and the European Bank for Reconstruction and Development (EBRD), got under way in Prague yesterday.

As they did so a senior Air France official firmly dismissed suggestions in the Czech press that the French company was contemplating withdrawing its investment in CSA.

"There is absolutely no question of Air France pulling out of its participation in CSA. Our investment is a long term investment. What we are doing is holding discussions with the [Czech] government to find

solutions to CSA's financial and operational problems," Mr Francois Eldin, Air France vice-president for communications, said yesterday.

Air France, jointly with the Caisse des Dépôts, and the EBRD bought 40 per cent of the Czech airline's shareholding capital in 1992. Air France invested \$18m, the Caisse des Dépôts \$12m and the EBRD \$9m.

Yesterday's extraordinary meeting of shareholders in Prague was called after a recently published audit by consultants Ernst & Young found the Czech company had been overvalued by some Kcs746m (\$35.7m) when it was partially privatised.

The decision to have a new

audit was made following talks between Mr Bernard Attali, then Air France's president, and Czech ministers, before the summer.

Air France and the EBRD are asking the Czech government to make up the difference between the two valuations by an equivalent injection of fresh capital into CSA.

But until now, the Czech government, which still owns 49 per cent of the shares through its National Property Fund, an institution established to manage privatisations, and the state's shareholding, has been cool to the idea of providing new finance for the airline which faces mounting losses.

## Tunnel builder raises HK\$5.2bn

By Louise Lucas in Hong Kong

THE Western Harbour Tunnel Company, which is to build Hong Kong's third harbour tunnel, yesterday signed an agreement with 23 international banks to raise HK\$5.2bn (US\$673m) over 15 years for construction costs.

The financing, which includes a 15-year term loan and revolving facility, was clinched despite what arrangers Wardley Capital described as tight pricing. Interest will be paid at 1-1.5 per cent above Hlibor.

In spite of political uncertainty over the colony's future, companies are increasingly managing to raise finance with pay-back terms straddling 1997, when Hong Kong reverts to Chinese sovereignty.

Mr Calum McKinlay, an executive of Wardley Capital, said: "The project has been approved by both the Chinese representatives of the Joint Liaison Group and the Hong Kong Government, the Executive Council and the Legislative Council (LegCo)."

The sum raised puts the Western Harbour Tunnel Company among the colony's biggest borrowers in the loans market. The dual three-lane tunnel is due to open in August 1997.

## US fund to invest in all levels of corporate capital

By Frank McGurty in New York

CHASE Securities, a division of Chase Manhattan Bank, has joined Crescent Capital, a Los Angeles money management concern, in setting up one of the first US institutional funds to invest in all levels of corporate capital, including bank loans and high-yield securities.

Mr Mark Gold, managing director of the New York office of Crescent Capital, which will manage the fund, said it "provides the portfolio manager with the flexibility to not only identify the companies in which to invest, but also select the most appropriate part of the capital structure in which to invest".

The new limited partnership, Crescent/Machi Partners, has raised \$500m through the private placement of \$400m in class A senior notes and \$40m in class B senior subordinated

notes, as well as \$80m in equity supplied by Chase and other sources.

To generate profits, the fund will function much like a bank, reinvesting the money in financial instruments which bring higher returns than the cost of obtaining the capital. The loans made to Machi carry low interest payments because of the fund's plans to diversify its investments and to maintain minimum credit quality of its assets.

In contrast to funds that invest exclusively in bank loans, Machi will buy \$300m in non-investment-grade loans, or junk bonds, and \$200m in high-yield securities. In addition, it will place some \$30m in corporate equity. Machi's strategy of spreading its investments across a range of financial instruments enhances its potential of generating greater returns than competing funds.

## Bombardier launches business jet programme

By Robert Gibbons in Montreal

Bombardier, the international aerospace and transit equipment group, yesterday launched its long-range Global Express business jet programme. The aircraft will have a range up to 6,500 nautical miles, longer than its competitor, the Gulfstream V.

The aircraft's first flight is due in 1996 and it should go into service in 1998. The base selling price will be about US\$28m, plus interior fittings.

Its development will cost almost \$31m (US\$47m) and will be shared between Bombardier, BMW Rolls-Royce, the

engine builder, and Mitsubishi of Japan, which will build the wings and centre fuselage, and possibly others.

The aircraft is a new design, though Bombardier has benefited from its experience with its regional jet, a 50-seater commuter aircraft, the CRJ-440.

Bombardier has 30 firm orders, eight short-term options and is negotiating 12 more sales for a total backlog of US\$1bn.

A large order from mid-east customers in November helped to swing the decision, and Bombardier sees a total world market of about 800 for such long-range business jets.

## Income falls at A&P in quarter

By Richard Tomkins in New York

The Great Atlantic & Pacific Tea Company, the troubled US supermarket chain better known as A&P, reported a fall in net income from \$422,000 to \$379,000 in its third quarter ended December 4.

Sales were down from \$2.38m to \$2.34m and net earnings per share were unchanged at 1 cent.

Net income for the first nine months was \$3.4m, compared

with \$3.5m before non-recurring charges or a loss of \$149.4m after non-recurring charges.

A&P is controlled by Tengelmann, a German retailing group. Tengelmann acquired a majority stake in the company in 1981 and brought it back from near-bankruptcy. But A&P has come under fire from the New York state employees' pension fund for its recent poor performance.

Mr James Wood, the English chairman and chief executive

installed by Tengelmann, said a strike had closed 63 Miracle Food Mart and Ultra Mart stores in Ontario, Canada, on November 19.

He estimated that lost revenue and the costs of closing stores wiped 6 cents off this quarter's earnings per share.

Same store sales, excluding the 63 closed stores, were 1 per cent lower than in last year's third quarter and 1.1 per cent lower for the first nine months of the year, he said.

## IBM delays release of two updated PC models

International Business Machines is delaying the release of two updated PS/2 personal computer models due to technical problems, Reuters reports from New York.

"We are informing customers that our PS/2 70 and 77 models will be severely constrained in January and February due to technical problems," a spokesman said.

IBM said that during final stress tests, the new models did not meet its guidelines for reliability. The company added that the problems stemmed from a specialised chip that

handles complicated memory tasks.

The models were intended to be launched in January and February. The company would not estimate when the upgraded models would be ready. However, this is the second delay for the launch which was previously stalled last autumn.

IBM said it was increasing production of the 70 and 77 models to meet demand. A spokesman confirmed industry estimates that IBM has sold about 14m of the models since the PS/2 came out in 1987.

## Spar buys 221-store chain from Treuhand

By Judy Dempsey in Berlin

Spar, one of Germany's main retailers, has acquired eastern Germany's former state-run store network from the Treuhand privatisation agency.

The 221 outlets, the largest block sale of retailing outlets by the Treuhand, are likely to consolidate Spar's position in eastern Germany when retailers in the cities are trying to win back consumers from the giant shopping centres built on greenfield sites. The Treuhand would not disclose the selling price.

The outlets were part of the state-owned Handelsorganisation (HO) chain of food and department stores, which totalled 642, and which were placed under the Treuhand in late 1990.

Spar intends to invest more than DM35m (\$20.7m) and had already invested DM50m in HO outlets after renting many of them from the Treuhand.

The agency has only recently been able to sell the outlets after resolving outstanding property and restitution claims.

## Guide to World Currencies

The FT Guide to World Currencies, previously published on Tuesdays, is now being published on Mondays. In yesterday's paper, it appeared on page 24 in the UK and page 21 overseas. Readers who missed it can obtain a copy by fax. To use this service, dial 0891-437 001 on your fax machine. When the FT fax service answers with an electronic tone, push the start button on your machine and hang up the handset. Calls are charged at 36p/minute cheap rate, 48p/minute at other times. The service is available in the UK only.

Appear in the Financial Times on Tuesdays, Fridays and Saturdays.

For further information or to advertise in this section please contact

Karl Loynton on 071 873 4780 or  
Melanie Miles 071 873 3308

FINANCIAL TIMES

This announcement appears as a matter of record only.

**Petróleos de Portugal**  
**Petrogal, s.a.**

**US\$120,000,000**

**Revolving Credit Facility**

To be used in connection with the  
**US\$200,000,000 Euro-Commercial Paper Programme**

Arranged by  
**Citibank International plc**

Lead Managers  
Banco Espírito Santo • Caixa Geral de Depósitos  
Citibank Portugal S.A. • The Mitsubishi Trust and Banking Corporation  
Union Bank of Switzerland • Banco Português do Atlântico  
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Managers  
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Facility Agent  
**Citibank International plc**

December 14, 1993

**CITIBANK**

**Banco Central de Venezuela**  
U.S. \$281,777,500

Floating Rate Bonds due 2005  
USD New Money Series B-1P

**Banco Central de Venezuela**  
U.S. \$274,216,500

Floating Rate Bonds due 2005  
USD New Money Series B-1P

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from December 20, 1993 to June 20, 1994 the Bonds will carry an interest rate of 4.25% per annum. The interest payable on the Bonds will be U.S. \$1.00 per U.S. \$1,000 principal amount.

By: The Citibank N.A. (Issuer Services)  
December 21, 1993

**The Republic of Venezuela**  
U.S. \$385,951,500

Floating Rate Bonds due 2005  
USD New Money Series A-1

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from December 20, 1993 to June 20, 1994 the Bonds will carry an interest rate of 4.25% per annum. The interest payable on the Bonds will be U.S. \$1.00 per U.S. \$1,000 principal amount.

By: The Citibank N.A. (Issuer Services)  
December 21, 1993

**The Republic of Venezuela**  
U.S. \$5,333,350,000

Floating Rate Bonds due 2007  
USD New Money Series A-1

In accordance with the provisions of the Bonds, notice is hereby given that for the interest period from December 20, 1993 to June 20, 1994 the Bonds will carry an interest rate of 4.25% per annum. The interest payable on the Bonds will be U.S. \$1.00 per U.S. \$1,000 principal amount.

By: The Citibank N.A. (Issuer Services)  
December 21, 1993

**LONDON STOCK EXCHANGE DEALINGS**

THE INFORMATION shown on this page, which appears every Saturday, is supplied to the Financial Times by the London Stock Exchange.

Stocks shown are selected by the Stock Exchange from among those companies and securities whose prices do not appear in our daily London Share Service.

The Saturday selection changes frequently, according to the volume of trading in individual securities registered by the Stock Exchange during the week ending on each Thursday. Thus, no dealing takes place in a stock, it will not be included in the following Saturday Dealings page.

**Cardiff Automobile Receivables Securitisation (UK) plc**

**£222 million**  
**Floating Rate Notes**  
**Due 1995**

In accordance with the provisions of the Notes, notice is hereby given that on the next interest payment date, being 29th December, 1993 the available Redemption Funds have been determined to be £33,620,897.03, and therefore Notice of a principal value of £33,620,897.03 will be redeemed as part in accordance with the provisions of the Notes and Cedei. Following redemption of the above-said Notes, the principal value of the remaining Notes outstanding will be £78,530,000.

West Merchant Bank Limited  
Agent Bank

**NOTICE TO THE HOLDERS OF WARRANTS OF LION CORPORATION**  
(the "Company")

issued in conjunction with  
**U.S. \$100,000,000**  
**2 1/2 per cent. Guaranteed Bonds 1996**

Pursuant to resolutions of the Board of Directors of the Company dated 30th November and 8th December, 1993, the Company issued DM150,000,000 1 1/2 per cent. Bearer Bonds of 1993 (1997) on 16th December, 1993. The Subscription Price of such Warrants is Yen 602 per share, which is less than the current market price per share of Yen 711.60. As a result of such issuance, the Subscription Price of the couponed warrants will be adjusted from Yen 621.00 to Yen 615.60 effective as from 17th December, 1993 (Japan time).

**LION CORPORATION**  
By: The Mitsubishi Bank Limited  
as the Principal Paying Agent

21st December, 1993

**CONTRACTS & TENDERS**

**CORPORATION OF LONDON**  
**CONTRACT FOR REVENUE SERVICES**  
**INVITATION TO APPLY FOR INCLUSION ON A SELECT TENDER LIST**

The Corporation of London is the prestige local authority for the City of London. As the second largest rating authority in the country, it collects annually around £700m.

In accordance with the EC Services Directive 92/50/EEC - Restricted Procedure - applications are invited from suitably experienced contractors who wish to be considered for selection to tender to provide the following revenue services:

- the administration and collection of:
- Non-Domestic Rates and
- Council Tax

It is intended that a contract will be awarded on the basis of the economically most advantageous tender. The primary award criteria shall be that staff working on the services should have the necessary expertise essential to maintain the present high standard of service which is required. Currently employed staff are available for this purpose. Other award criteria will be compliance with the specification, technical merit, financial viability and price.

Potential tenderers wishing to be included on the select list must apply, in writing, by Friday 21st January 1994. Upon receipt of such applications, each tenderer will be sent a questionnaire which must be completed and received back by the Corporation by 4 March 1994. After considering the responses, the Corporation will invite selected firms to submit a tender. The questionnaire and a prospectus containing more detailed information on the services to be included in the contract can be obtained from:

Mr Rod Hedley-Smith, Financial Services Director  
Chamberlain's Department, Corporation of London  
PO Box 270, London EC2P 2EJ England  
Tel: 071 332 1275 Fax: 071 332 3311

The authority intends to invite not less than five tenders and it is anticipated that the contract will run for five years.

An appropriate notice advertising this contract was dispatched to the Office for Official Publication of the European Communities on 15 December 1993.

SERVING THE SQUARE MILE

**LEGAL NOTICES**

**NOTICE OF APPOINTMENT OF ADMINISTRATIVE RECEIVER**  
**CYGNET (BOX) LIMITED**

(IN ADMINISTRATIVE RECEIVERSHIP)  
Registered Number: 2770636. Former Company Name: Express Contract Limited. Trading Name: Box The City. Nature of Business: Licensed Night Club Trade Classification. Licensed Premises. Date of Appointment of Administrative Receiver: 13 December 1993. Name of Person Appointed: The Administrative Receiver: Cytelley-Tekley-Brewing Limited. Names of Appointees: Andrew Michael Mervin and James Kenneth Rice Jones. The above named Company being (S1)(L1)(70) was registered by the Registrar of Companies on the 16th day of December 1993.

DATED this 21st day of December 1993

Lynell White Partner  
65 Holborn Viaduct, London EC1A 2JY  
Ref: A23NH777777  
Solicitors for the above named Company

**£135,000,000**

**THE LEEDS**

**Leeds Permanent Building Society**

**Floating Rate Notes Due 1998**

Interest Rate **5.5625%** per annum

Interest Period **16th December 1993**  
**16th March 1994**

Interest Amount due **16th March 1994**  
per £10,000 Note **£137.16**

**CS FIRST BOSTON**  
Agent

**MIDLAND INTERNATIONAL FINANCIAL SERVICES**  
**S.V. FRF 800,000,000**  
**GUARANTEED FLOATING RATE NOTES DUE 1997**

For the period December 20, 1993 to March 21, 1994 the new rate has been fixed at 6.84 % p.a.

Next payment date: March 21, 1994

Coupon nr: 28

Amort: FRF 1725,- for the denomination of FRF 100,000

FRF 1725,- for the denomination of FRF 100,000

**THE PRINCIPAL PAYING AGENT**  
**SOCIETE GENERALE GROUP**  
15, Av. E. Reuter  
LUXEMBOURG

**CONTRACTS & TENDERS**

**PETROLEOS MEXICANOS**

**TENDER NO. SPD-151293**

**PETROLEOS MEXICANOS, THE MEXICAN NATIONAL OIL AGENCY INVITES ALL INTERESTED PARTIES TO BID FOR SUPPLYING IN AN "EPC" CONTRACT (MODIFIED) FOR THREE ALKYLATION PLANTS LOCATED AT THE REFINERIES OF: TULA, SALINA CRUZ AND SALAMANCA.**

INFORMATION RELATED TO THIS PROJECT IS AVAILABLE FROM:

**P.M.I. LONDON**  
**2ND FLOOR**  
**4 - 5 GROSVENOR PLACE**  
**LONDON SW1X 7HB**  
**ENGLAND**  
**TEL: (44 71) 823 2242**  
**FAX: (44 71) 823 1813**  
**CONTACT MR. RAUL CARDOSO MAYCOTTE**

مكتبة الامم



## INTERNATIONAL CAPITAL MARKETS

## GECC injects life into quiet CS sector

By Antonia Sharpe

ACTIVITY in the Eurobond market was quiet in the run-up to Christmas yesterday, apart from a last-minute attempt by Wood Gundy to narrow the gap with ScotiaMcLeod in the Canadian dollar sector.

## INTERNATIONAL BONDS

ScotiaMcLeod, which has lead-managed C\$3.3bn worth of Canadian dollar-denominated Eurobond and global bond offerings this year, has wrested the number one slot from Wood Gundy.

Before yesterday's C\$125m offering for GECC, Wood Gundy had underwritten just over C\$5bn worth of business.

GECC's Eurobonds, which had a maturity of just under six years, were priced to yield 15 basis points over Canadian Treasuries.

Wood Gundy said the yield spread on the bonds was comparable to or slightly more generous than spreads on GECC's outstanding Canadian dollar paper.

When the bonds were freed to trade, the spread narrowed slightly to 14 basis points.

Wood Gundy added that the borrower wanted to raise funds with a maturity of more than five years where its funding targets were less aggressive.

The bonds appealed mainly to investors in Switzerland and the Benelux where GECC has a strong following.

Elsewhere, European Sovereign Investments, a bond-arranger company based in Luxembourg, launched a \$515m issue of three-year floating-rate notes which are secured by European Union government bonds.

Lead manager Credit Suisse said the notes, which carry a coupon equal to six-month Libor, were targeted at money-

NEW INTERNATIONAL BOND ISSUES									
Borrower	Amount	Coupon	Price	Maturity	Fee	Spread	Book runner		
US DOLLARS									
Subic Power Corp (Phil)	105	8 1/2	98 1/2	Dec 2008	0.30	(4) (7/14-01)	Shear Waterman Intl		
Samoa Finance Australia	105	8 1/2	100.00	Jan 2004	0.30		Samoa International		
CANADIAN DOLLARS									
General Electric Corp (Can)	125	6.00	98.70	Dec 1998	0.275	+15 (5/14-08)	Wood Gundy		
SWISS FRANKS									
European Sovereign Invest-2	150	(4)	100.50	Jan 1997			Credit Suisse		

Final terms and non-coupon interest stated. The yield spread (over relevant government bond) at launch is supplied by the lead manager. \*Private placement. †Floating rate note. ‡Short-term coupon. R Bond re-offer price. See also the re-offer level. † Priced later at 375-400bp over Treasuries. Amortising issue: average life 6 years. ‡ Coupon: 6-month Libor to 21/1/97 and 9% fixed annual thereafter. Callable on any interest payment date from 21/1/97 at par. † Short 1st coupon. ‡ Coupon: 6-month Libor.

market and short-term funds. The notes had an issue price of 100.50 and in the early afternoon they were quoted at less than 0.60 bid, which Credit Suisse said was inside undisclosed fees.

The future contract, which opened at 116.16 in Tokyo, reached a new all-time high of 117.05 in the London trading session yesterday, having closed at 116.90 in Japan.

Market hopes of a cut in interest rates were fuelled after a news report at the weekend suggested that one of the coalition parties had proposed lowering the discount rate - currently at 1.75 per cent - to between zero and 0.5 per cent.

The Nikkei stock index tumbled 647.67 points, the largest one-day drop this year, to end at 17,404.24, adding to market expectations of an easing.

The Ministry of Finance postponed its auction of 10-

year bonds which had been expected until early next year and said it was considering offering 20-year government bonds today.

The MOF is expected to offer ¥300bn-¥400bn of 20-year 10-year bonds that were expected.

US bond prices softened yesterday morning in the trading ahead of today's Federal Reserve policy-making session and the Treasury's auction of two-year and five-year notes.

By midday, the benchmark 30-year government bond was 3/4 lower at 99 1/2, with the yield rising to 6.288 per cent. At the short end, the 10-year was off 1/4 at 100 1/2, to yield 4.181 per cent.

With no fresh macroeconomic guidance and conflicting trends in commodity prices, the market moved lower in light pre-holiday activity.

Traders were concerned about the prospects of the Federal Open Market Committee taking the first step towards raising short-term interest rates when the panel meets today in Washington. It is widely expected the FOMC will shift its stance from neutral to a bias towards tighter money.

At the short end, the market faces an influx of notes at a time when most big institutional investors have locked up their positions for the year.

The Treasury will auction a \$17bn auction of two-year notes today and \$11bn in five-year notes on Wednesday.

Technical factors exacerbated the selling pressure ahead of the increased supply.

and N M Rothschild have arranged a \$150m five-year credit facility for T&E, the UK motor components and engineering group.

The annual margin on the syndicated revolving facility is 47.50 basis points over Libor for the first three years and 50 basis points over Libor for the last two years.

The participation fee for managers is 12.50 basis points and 7.50 basis points for participants.

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## Gloom lifts Tokyo bonds

Yields are at six-year lows, writes Emiko Terazono

Mounting gloom over the Japanese economy, poor corporate earnings, a weak stock market, and a high yen have contributed to active buying of the Japanese bond market this year, pushing long bond yields down to six-year lows.

Although the strengthening of the yen seems to have run its course, a further deterioration of the economy is likely to continue to support the bond market rally, some analysts predict.

The yield on the No. 157 benchmark bond will fall below 2.55 per cent, a record low reached in 1987.

The 10-year bond rallied at the start of the year, but suffered a brief relapse in April and May, as hopes of an imminent economic recovery were raised by good economic figures. However, the increases in output and sales were a result of window dressing ahead of the March fiscal year end, and the bond market resumed its rally in June.

The announcement by the coalition government of a ¥8,150bn spending package and a cut in the official discount rate to a record low of 1.75 per cent in September failed to lift confidence.

While some institutional investors, wary of high prices in the bond market, started to take profits, the chronic weakness of the stock market has kept many investors from liquidating their holdings.

Fears over the worsening economy and lower corporate profits pushed the Tokyo stock market to a year's low last month, prompting the Bank of Japan to increase liquidity in the money markets.

The rise in demand for bonds has been partly due to the popularity of money management funds, as well as a relatively safe haven which investors in short-term money market and corpo-

rate and government bonds.

The outstanding balance of MMFs, which offer higher yields than bank deposits, rose above the ¥10,000bn mark in October, as retail and corporate investors shifted from bank deposits to MMFs.

Large purchases of 20-year government bonds by US hedge funds, betting on a flattening of the yield curve, have led to lower long-term interest rates.

The 20-year bonds, which in the past have experienced little activity, as evidenced compared to 10-year bonds.

On the corporate bond market, an increasing number of companies raised funds, attracted by the low interest rates. Japanese companies raised ¥3,024bn during the 10 months of the year, up 19.2 per cent from the same period last year. An easing of eligibility restrictions also helped lift issuance.

Lower underwriting costs due to increased competition has helped. The entry of bank subsidiaries into the underwriting business has led to aggressive discounting of funds, as well as a relatively safe haven which investors in short-term money market and corpo-

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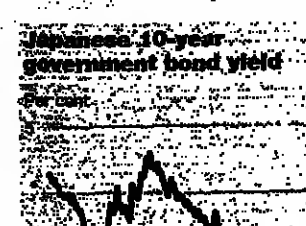
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Source: Daiwa Securities

from the underwriting syndication for Kobe Steel bonds in protest at the discounts offered by the bank-affiliated houses.

However, the illiquid secondary market is still causing inefficient pricing, including the lack of price differentiation according to credit ratings.

This has affected Japan's samurai bond market for foreign borrowers. Since cost differentials between issuers with high credit ratings and low ratings are smaller than in other markets, issuers with triple-A ratings opt for the Eurobond market, while issuers with low credit ratings have piled in.

"Japan's samurai market is turning into a junk bond market," laments an analyst.

In the coming year, analysts expect yields in the government bond market to be supported by bad news on the economy. Mr Kazuo Tamagawa, director at Yasuda Kasai Brinson Investment Management, points out that consumption will be the key to bond market movements.

The recent trend among Japanese consumers to buy products at discount prices points to lower corporate profits and lower earnings, says Mr Tamagawa.

Mr Marshall Gittler, bond analyst at Merrill Lynch in Tokyo, is bullish about bonds and expects the 10-year benchmark to reach 2.55 per cent.

Mr Tomoko Fujii, economist at Salomon Brothers in Tokyo, is more conservative. She expects bond prices to peak in February, and predicts a shift of sentiment after a cut in the official discount rate around February or March.

This is the first in a series of articles on the Japanese national capital markets, examining the prospects for next year and looking back at 1993.

## Italy rallies on hopes of cut in interest rates

By Sara Webb in London and Frank McGurty in New York

Italian government bonds rallied strongly on hopes of an interest rate cut following the approval of the 1994 budget by the Chamber of Deputies over the weekend.

## GOVERNMENT BONDS

With the budget expected to be passed by the senate, market participants believe that the Bank of Italy may cut its discount rate soon, adding that such a move would be more likely if the next set of CPI figures showed that inflation was holding steady.

Among the other high-yielding European government bond markets, Spain rallied on

the back of strong foreign interest rather than any particular domestic factors.

UK government bonds kicked off on a strong note, but profit-taking dragged the gilts down and the market closed generally lower on the day.

Much of the economic data released yesterday was in line with market expectations, according to Mr Jonathan Davies, economist at UBS.

However, he added that the fall in the savings ratio was taken to mean that the chance of an imminent interest rate cut had diminished.

Dealers said the moves were exaggerated given the thin pre-Christmas volume.

Japanese government bonds continued to climb to new highs on the combination of

stock market weakness, political uncertainty, and strong hopes of a big cut in interest rates, dealers said.

The futures contract, which opened at 116.16 in Tokyo, reached a new all-time high of 117.05 in the London trading session yesterday, having closed at 116.90 in Japan.

Market hopes of a cut in interest rates were fuelled after a news report at the weekend suggested that one of the coalition parties had proposed lowering the discount rate - currently at 1.75 per cent - to between zero and 0.5 per cent.

The Nikkei stock index tumbled 647.67 points, the largest one-day drop this year, to end at 17,404.24, adding to market expectations of an easing.

The Ministry of Finance postponed its auction of 10-

year bonds which had been expected until early next year and said it was considering offering 20-year government bonds today.

The MOF is expected to offer ¥300bn-¥400bn of 20-year 10-year bonds that were expected.

US bond prices softened yesterday morning in the trading ahead of today's Federal Reserve policy-making session and the Treasury's auction of two-year and five-year notes.

By midday, the benchmark 30-year government bond was 3/4 lower at 99 1/2, with the yield rising to 6.288 per cent. At the short end, the 10-year was off 1/4 at 100 1/2, to yield 4.181 per cent.

With no fresh macroeconomic guidance and conflicting trends in commodity prices, the market moved lower in light pre-holiday activity.

Traders were concerned about the prospects of the Federal Open Market Committee taking the first step towards raising short-term interest rates when the panel meets today in Washington. It is widely expected the FOMC will shift its stance from neutral to a bias towards tighter money.

At the short end, the market faces an influx of notes at a time when most big institutional investors have locked up their positions for the year.

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## COMPANY NEWS: UK

## Flurry in share price prompts TSB statement

By John Gapper,  
Banking Editor

TSB Group last night indicated that it had abandoned attempts to sell its merchant banking and fund management subsidiary Hill Samuel after falling to attract the price which senior executives had required.

TSB issued a statement saying that Hill Samuel was "not for sale" after strong activity in its shares was prompted by a report that it intended to keep Hill Samuel, and separate speculation that it might become a takeover target.

Mr Peter Ellwood, chief executive, said Hill Samuel was "an important part of the TSB Group, and we are investing in its future". He said he had

issued a statement to clarify the question of ownership after "speculation in the press".

The activity came after a report in *The Sunday Telegraph* which said TSB had decided to hold on to Hill Samuel under its new management after unsuccessful discussions with potential purchasers held by its adviser Morgan Stanley.

TSB never said publicly that Hill Samuel was for sale, but Sir Nicholas Goodison, TSB chairman, indicated last year that it would accept an offer that benefited shareholders.

The bank originally wanted to divest Hill Samuel, which made substantial losses from poor commercial lending in the 1980s, because of its strategy of concentrating on retail bank-

ing and insurance businesses.

However, Hill Samuel is thought to have performed well this year after its poor loans were transferred to a separate "loan administration unit" holding £1.6bn of net debt. Its continuing business made a £53m interim profit.

Although TSB is thought to have considered selling the Hill Samuel Investment Management Group separately, executives were wary about allowing a buyer to take the more valuable parts of the business while rejecting others.

TSB shares ended the day 7p higher at 267p. The statement was issued after the London market had closed.

See Markets

## Granada turns up heat on LWT

By Maggie Ury

Granada Group turned up the heat in its £654m aggressive offer for LWT Holdings, describing the London weekend TV company's defence, posted on Sunday, as an "empty document" which "failed to add anything serious to the debate". The bid is the first hostile one in the history of British commercial television.

LWT's shares rose 6p to 605p yesterday, while Granada's were up 7p at 527p. That makes the six-for-five share offer worth 632.4p a share. There is a cash alternative at 528p.

Mr Gerry Robinson, chief executive of Granada, said the defence document did not address the fundamental question of how LWT will provide long term earnings growth to its shareholders.

He suggested the price being offered by Granada - of 32 times 1993 earnings per share and 25 times estimates for 1993 earnings - could not be supported by fundamental analysis.

He has said the bid, if successful, would not dilute Granada's earnings in the financial year to September 1995.

LWT's defence document demonstrated that its shares had performed far better for investors than Granada's had over the last four years, and said half of Granada's profits came from its low growth television rental business.

Sir Christopher Bland, chairman of LWT, said on Sunday that it was pursuing talks which could result in a four-way alliance between LWT, Yorkshire, Tyne-Tees and Anglia producing cost savings, although current broadcasting regulations only allow two licences to be combined in one company.

Mr Robinson said LWT shareholders should ask how a merger with Yorkshire would affect its earnings, how LWT would protect its market share if it remained independent and what would happen to the LWT share price if the bid failed.

## Keeping France in the picture

Roland Adburgham on Gooding Consumer Electronics' latest buy

Behind the rescue of the Grundig television factory in north-east France by Gooding Consumer Electronics is a gamble. It is an attempt by the Welsh company to become a European volume manufacturer of low-cost sets, competing directly with east Asian imports in a market where profitability is under heavy pressure.

In a deal announced last week, the newly-formed Gooding Consumer Electronics has acquired the Grundig factory at Creutzwald, in the Moselle region, for FF160m (£18.28m) with an additional French government grant of FF50m.

The German consumer electronics company, and Philips, the Dutch group which has management control of it, announced last January that production would be switched from Creutzwald at the end of this month.

As part of last week's deal, the factory will continue to make sets for Grundig until the end of 1994, which will allow the Welsh company time to introduce its own design for sets at a lower end of the market. It believes it can increase production from the annual capacity of 500,000 to 1m within three years.

Gooding Consumer Electronics is jointly owned by Mr Alfred Gooding, a 61-year-old Welsh entrepreneur whose family holding company, Gooding Investments, is the majority shareholder, and Mr Koen van Driel, a Dutchman who is a former managing director of Grundig UK.

Mr Gooding, who sold the steel components maker, Catalic, for £15m in 1983, is chairman of Gooding Sanken, a company he set up in south Wales with Sanken Electric of Japan to make power supply units, and of Race Electronics, a contract manufacturer also based in south Wales.

Among other things, Race makes 10,000 satellite television receivers a week for retailers such as Dixons, Currys and Comet. The new scheme is to put together a package of receivers and sets to sell either under store brands or under the brand names Minerva, acquired from Grundig, and Continental Edison, bought from Thomson of France.

"What I'm trying to do is put together a very substantial electronics-orientated business," Mr Gooding said. "We're putting together a group that in 1994 could move into something like £130m turnover."



Alfred Gooding: sees a big market for low-cost televisions

South Wales is known as a base for the production of Sony and Panasonic televisions, but Gooding Consumer Electronics will manufacture in France rather than Wales because a high-quality, recently modernised factory was available at a highly discounted price.

"It would have cost me three times that amount of money, maybe four times, to put in the same plant, with the same guaranteed workload for a year and with a trained workforce of 350 people," Mr Gooding said.

"None of this is being done at the expense of what I do in south Wales. In fact it is complementary - we will be able to go to the big store groups with satellite receivers and TVs which are all in the same family."

There was a big market in Europe, he said, for low-cost 14in to 21in televisions. "At present, the bulk of those type of sets are imported from east Asia. I know that with modern sophisticated equipment, with a well-managed labour force, we can compete head-on with east Asia, which has to ship the stuff half way round the world."

"We've already spoken to big store chains like Dixons. There is no doubt that if we can come up with a competitive product, they won't think twice about buying a European set."

Part of the appeal of the Creutzwald factory, he added, was that it was in a coal mining region similar to south Wales.

"People in a mining area have a work ethic - they are prepared to work shifts, they're prepared to be flexible. The labour force there have made it quite clear they are right behind me to protect jobs in this factory."

## Pantheon seeks £33.2m for purchases and to repay debt

By Tim Burt

Pantheon International Participations, the investment trust, yesterday announced plans to fund acquisitions and reduce debt through a £33.2m open offer and placing of ordinary stock units.

The proceeds will be used to acquire venture capital interests with a net asset value of £11.3m and to redeem £7.5m of loan stock by making a payment of about \$5.7m.

Mr Rhoddy Swire, group managing director, said the balance would be used to strengthen Pantheon as "Europe's largest investor in capital funds".

The company is offering 16.67m units at 200p each to shareholders on the basis of one unit for one share held. Of the offer 4.4m units will be

placed with institutions.

The shares rose 1p to close at 203p.

The company is also issuing warrants, giving investors the right to exercise share options at a price of 250p between 1996 and 2001. Subscribers would receive one warrant for every five ordinary stock units. If all the warrants were exercised after 1996, it would result in the issue of 8.79m additional ordinary shares.

The capital will be raised in three instalments: the first 80p on application; a second 60p payable on July 8 next year; and the final 60p in January 1996, after which the units convert into ordinary shares.

Pantheon decided to issue stock units rather than ordinary shares because it wanted to stagger the injection of funds. It was reluctant to have

large funds on deposit while it pursued suitable investment opportunities, Mr Swire said.

He expected most of those opportunities to arise in the US, where the trust has established a diversified portfolio of holdings in venture capital funds.

The success of that strategy was underlined earlier this year when industry analysts ranked Pantheon as one of the leading non-split capital investment trusts - those investing solely for capital growth - in the year to June 1993.

In that period it recorded a rise of 44 per cent in net asset values.

Although the main aim of the offer was to expand Pantheon's investment portfolio, Mr Swire said a strengthened balance sheet would also enable it to redeem loan stock owed to the National Rivers Authority as part of the 1988 purchase of £20m in unquoted assets from the water authorities.

The outstanding loan stock is valued at £7.5m, but Pantheon will pay \$5.63m following a 25 per cent discount agreement arranged with the NRA.

### DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
British Thomson	2.5	Feb 25	0.25	-	0.5
Fletcher King	0.5	Mar 1	0.5	-	1
Gold Greenless	3.37	Apr 6	3.15	-	6.5
Ivory & Stone	2.25	Jan 31	1.75	-	6.5

†On increased capital, \$USM stock. \*Special.

## Lower interest charges help GGT to £2.24m

By Peter Pearce

A reduction in interest charges from £794,000 to £620,000 after February's £14.7m rights issue enabled Gold Greenless, the advertising and marketing services group, to show a pre-tax profit advance from £2.17m to £2.24m in the six months to October 31.

Profits at the operating level slipped to £2.86m (£2.96m). Turnover grew 22 per cent to £127.8m (£105m).

Group revenue was up 18 per cent at £25.8m (£21.9m); though at constant exchange rates the rise was 6.6 per cent, with the US accounting for all of the advance.

In the UK, revenues from media advertising declined 15 per cent, though Mr Matthew Allen, finance director,

ascribed that partly to the loss of the Daily Mirror account.

However, across the group's UK businesses as a whole the fall was reduced to 5 per cent by below-the-line activities, where revenues expanded by 8 per cent.

Mr Allen said that of the £14.7m rights money, some £4.5m had gone into the joint venture with GSK, the private European agency network, and that £3m of medium-term borrowings had been paid down.

The balance was earmarked for acquisition possibilities, probably in the UK.

Earnings per share declined to 6.2p (7.82p) on the increased share capital, but the interim dividend is held at 3.3p, though last time's has been adjusted to 3.15p for the scrip element of the rights.

## Proudfoot facing up to £5m bill for job losses

By Peggy Hollinger

Proudfoot, the management consultancy chaired by Lord Stevens, is expected to take a charge this year of between £3m and £5m to pay for a wide-ranging redundancy programme announced yesterday.

This will be in addition to provisions of £1.6m announced in September to pay for a rationalisation programme expected to result in savings of £15m. The announcement also follows a series of senior departures and rumours of an attempt at a boardroom coup to remove Lord Stevens.

Some 200 jobs are to be cut by the first quarter of next year, bringing the group's staff to about 850. This is expected to bring further savings of between £10m and £15m.

Mr David Gill, who was appointed finance director in May following the departure of Mr Neil Hamilton, denied that the rationalisation was in response to outside pressure. "We believe this is the structure necessary to reflect the business volumes we are currently experiencing," he said.

Mr Gill also rejected suggestions that the company was seeking to sell its European operations. "We are in the process of rejuvenating the company worldwide, with particular emphasis on the European region," he said.

Mr Gill said Proudfoot was "not taking seriously" reports of a possible bid from former employees.

The shares have fallen from 396p last year to close 2p higher at 65p yesterday.

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The family's spectacular winter estate included a dramatic home by the ocean filled with antiques from one of Napoleon's palaces. On

Steven J. Green and his wife Dorothy in their oceanfront residence. Mrs. Green is the owner of Union American at Fisher Island Gallery, and Mr. Green is Chairman of Suncoast Corporation, American Yachtbau, Calsonic International and McGraw-Hill Group.



the grounds, Vanderbilt erected charming cottages and guest villas amid resplendent gardens and fountains. The mansion and surrounding structures have been restored to their former grandeur as The Fisher Island Club.

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shopping plaza with its own bank, post office, trattoria and dockmaster's office; and, perhaps most important of all, an atmosphere of security that allows residents to lead a life of privacy and pleasure.

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## BM sale continues restructure programme

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## COMMODITIES AND AGRICULTURE

## Cocoa market plunges further

By Richard Mooney

Speculators stepped up pressure on the world cocoa market yesterday, forcing prices to the lowest level since early October.

At the London Commodity Exchange the March futures position closed at \$904 a tonne, down \$22 on the day, \$132 over the past week, and \$166 from the 54-week high reached on December 3.

There was no fresh fundamental news to explain the snow-balling sell-off, said Mr Lawrence Eagles, "It was all down to massive long liquidation of speculative positions," which had been built up during the period of uncertainty about the health of Mr Felix Houphouët-Boigny, veteran president of the Ivory Coast, the world's biggest producer of cocoa, whose death was announced two weeks ago.

In the event the power struggle that had been feared failed to materialise and the market was left at the mercy of the bearish developments that had been masked by the Ivorian factor - heavier-than-expected arrivals from West African harvests and signs that the Ivory Coast would not, after all, be delaying the marketing of its mid-crop cocoa.

Mr Eagles said longer term prospects for the market remained bullish as rising consumption and flagging production continued to eat into excess stocks. And he thought a move below \$900 a tonne in the near term was likely to attract manufacturers back into the market.

## Canadian cod fishery faces virtual shut-down

By Bernard Simon in Toronto

Canada's once-thriving east coast cod fishery will be almost entirely shut down in 1994 as part of efforts to rebuild severely depleted stocks, fisheries minister Mr Brian Tobin said yesterday.

Mr Tobin also announced that quotas for other groundfish species will be severely cut, bringing next year's total allowable catch down to 250,000 tonnes, about a quarter of its level five years ago.

In addition, a two-year moratorium on northern cod catches off the coast of Newfoundland, which was due to expire next May, will continue indefinitely.

The cuts are expected to cost 35,000 fishermen and processing plant workers their jobs. The government has provided substantial income support for unemployed fish workers since the Newfoundland cod moratorium took effect. But a new system, now being designed, is

expected to recognise the poor long-term prospects for the fishing industry, by encouraging fish workers to find jobs in other sectors of the economy.

The decline of the east coast fishery is blamed on a variety of causes, including over-fishing by foreign and Canadian vessels and changes in water temperatures and fish-migration patterns. Scientists have been especially alarmed at the falling numbers of small, young fish.

Canada has urged its partners in the North Atlantic Fisheries Organisation to impose more stringent controls on catches by foreign trawlers in international waters. Mr Tobin said that domestic fishing fleets will in future have to use bigger boats and mesh sizes to minimise harvesting of small fish.

The only cod fisheries that will remain open next year will be on the western Scotian Shelf and on the Georges Bank off south-western Nova Scotia.

## The mysterious berry that brightens our yule-tide board

Cranberry jelly is a familiar accompaniment to Christmas turkey, but where is the fruit grown, and how?

## FARMER'S VIEWPOINT



By David Richardson

Christmas dinner would be the poorer without them. The turkey would look pale and uninteresting were it not for the dash of colour they provide; and their subtle taste enhances the flavour of the meat, which, let's face it, from modern fast-grown hybrids can be somewhat bland.

Yet, I confess that until a few months ago I had given them little thought. Subconsciously, I suppose, I had assumed they grew on bushes or briars like black currants or blackberries.

But in spite of the fact that I had been farming for nearly 40 years and for most of that time had travelled around the world looking at farm crops whenever the opportunity arose, I was taken completely by surprise when I saw this one for the first time.

I am referring, of course, to cranberries, or rather the jelly that is derived from them, large dollops of which I hope that gross royalties between 3 per cent and 5 per cent could be levied on federal unpatented lands and add "we believe the industry can live with a moderate new royalty structure."

They point out that only a very small number of exploration prospects eventually become mines. "Thus, to introduce greater uncertainty into the exploration process (will the project receive permits, will it be located on suitable lands?) further reduces the already-slim probabilities associated with the search for new mines. In order to increase the probabilities, miners are looking (outside the US) where there has not been as much activity."

we shall all be enjoying next weekend.

So, what is a cranberry and where does it come from? Six months ago I could not have answered those questions. Then I went to Canada and a few miles south of Vancouver in the delta of the Fraser River I came upon the first cranberries I had ever seen.

For the cranberry is native to North America. Moreover it is one of only three berries originating from that entire continent - the other two

being the blueberry and the concord grape.

Given that turkeys also originated in North America it is reasonable to suppose that Red Indians discovered that cranberries complemented the flavour of the meat of the wild birds and passed on that culinary intelligence to early settlers as they explored and colonised.

The history of the cranberry, however, seems less remarkable to me, a farmer, than its agronomy. For cranberries grow on what can only be described as low lying peat bogs. They are, in fact, perennial wetland plants and have a similar growing habit to heather. The plants have short, wiry stalks and in spring the pink flowers make cranberry fields look a little like flat grouse moors.

But wild and natural today's cranberry fields are not. The bogs in which cranberries are planted are laser levelled and subterranean irrigation is

installed to ensure that optimum soil moisture levels can be maintained at all times. And the roads between the fields are also most unusual. Because of the boggy nature of the land and the fact that heavy gravel and stones would sink into the bogs, the roads are made of light lumber waste such as shavings and sawdust. They are also built up several feet higher than the low lying cranberry bogs.

These high roads are needed for the cranberry harvest. When autumn comes the red shiny berries are ready to pick. A few for the whole fruit trade are carefully gathered by hand, packed in boxes and sent to market; but by far the majority of the cranberries grown in Canada and the US are used for processing into jam and jelly. These do not need to be handled so gently and growers have devised what must surely be a unique technique for harvesting them.

Using the built up roads between the cranberry fields as dams each bog is flooded to a depth of about a meter so that water covers all the vegetation. A small, light, mechanised push tractor with a rotating metal reel fitted on the front is then driven down a ramp on the bog of ripe fruit. The reel thrashes the plants under the surface of the water and knocks off the cranberries which float to the surface. A finished field it looks from a distance like a bog full of blood.

The whole farming family then dons long salmon fishing type boots and leggings and goes down in to the flooded bog with a kind of flexible harrow. The harrow ahead of them, they push and shove the floating cranberries towards one corner of the bog where a rubber elevator, its base in the water, takes the fruit up into a trailer on the lumber waste road. The harvested fruit is then delivered to the processor. How much the crop was

worth and what level of profit might be expected from it, however, remained something of a mystery to me. Growers were only too happy to talk about the costs and complications of producing cranberries but were a little coy about the returns.

They told me, for instance, that the crop could only be grown successfully in North America and even there only in a few places where land quality and micro-climate were just right. And they reminded me that a crop with most of its sales concentrated into the few weeks before Christmas each year was bound to be volatile and high risk.

But I suspect they might have been trying to head off possible competition. For they could not hide their obvious prosperity.

As I sipped the delicious red jelly on to my plate on Christmas day, however, I shall not grudge them the profit they make from my enjoyment.

## Analysts attack US mining law plans

By Kenneth Gooding, Mining Correspondent

Proposed changes to US mining laws are likely to "lead to more litigation, more delays, fewer jobs and less wealth-creating activity," according to Goldman Sachs, the US financial services group.

"We share the concern of the industry about the growing potential power of citizen suits and the increasing legal fuzziness of issues like land 'minability' and 'acceptable' environmental compliance," say analysts Amy Cassman and Alexandra Zawadzki.

They suggest a "compromise" version of the mining law reform is likely to be passed during 1994 and this could affect the earnings of several gold mining companies from 1995 onwards.

The analysts say it is likely that gross royalties between 3 per cent and 5 per cent could be levied on federal unpatented lands and add "we believe the industry can live with a moderate new royalty structure."

They point out that only a very small number of exploration prospects eventually become mines. "Thus, to introduce greater uncertainty into the exploration process (will the project receive permits, will it be located on suitable lands?) further reduces the already-slim probabilities associated with the search for new mines. In order to increase the probabilities, miners are looking (outside the US) where there has not been as much activity."

However, this move to offshore exploration also "reflects the intersection of several positive trends - the move toward a market economy and democratic government in several Latin American countries, the availability of large areas of

unexplored prospective acreage offshore, the passage of new mining legislation to protect ownership rights - at the very time that the process for exploring and developing properties in the US is becoming more uncertain and time-consuming."

The existing Mining Act of 1872 has been under attack by some US politicians for years because it enables mining companies to apply for a patent on federal land on which they are mining or plan to mine for a one-time fee of \$5 an acre. Also, once patented, the land and the minerals contained in it are transferred from the public to the private sector and are exempt from any further rental or royalty payments to the Federal Treasury.

Critics say the present system does not provide a financial return to the American people for the use of public domain lands.

## Diamond sales record reported

By Kenneth Gooding

De Beers, the South African group that controls more than 80 per cent of the rough (uncut) diamond market, surprised analysts yesterday by reporting that diamond sales this year by its London-based Central Selling Organisation reached a record US\$4.366bn.

This was well ahead of most forecasts, 28 per cent up on last year's \$3.417bn and 5 per cent above the previous record of \$4.172bn in 1988.

De Beers warned, however, that there were some signs of over-supply in the lower and cheaper quality range of rough diamonds following sales from strategic stockpiles by the Russian and US governments.

There were also worrying signs of larger-sized, gem-quality diamonds from Russia's stockpiles in the past two weeks which were in clear breach of the republic's 1990 agreement

with De Beers which gave the South African group exclusive marketing rights to 95 per cent of Russia's rough diamond output.

Diamonds were set aside by the US and Russian strategic stockpiles for industrial and technical use but the subsequent development of the Indian industry, which can economically cut and polish very small stones, means that today many of the stockpiled diamonds are cuttable. For example, in two tenders, the US stockpile not only sold 1.15m carats of industrial diamonds for \$6.5m but also 1.35m carats of small gem diamonds for \$11.41m.

De Beers said retail diamond jewellery sales had held up well, given the weakness of the global economy. If the Christmas selling season turned out as expected, retail diamond jewellery sales this year would be marginally higher than in

1992 when 55m pieces worth \$41bn were sold. There was strong retail sales growth this year in the US and east Asia (Hong Kong, Singapore, Malaysia, Taiwan and China). Sales in Japan, which vies with the US to be the biggest market, each accounting for about a third of western world sales, were down in local currency terms but, because of the yen's strength, up in dollars.

Mr Michael Coulson, analyst at Credit Lyonnais, part of the French financial services group, said that even though diamond sales had been buoyant, it did not mean the market was particularly buoyant. De Beers had been re-filling supply pipelines, he suggested, and consequently it would have difficulty reaching \$4bn of sales in 1994. Also De Beers' attributable profit was unlikely to show a substantial increase as its diamond sales

## COMMODITIES PRICES

## BASE METALS

## LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

## ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Close	11:55-12:25	12:25-1:00
Previous	1095.5-94.5	1114-116	
High/Low	1095	1127-1118	
AM Official	1118.5-99	1118-116	
Kerb close	1118.5-99	1125-26.5	
Open int.	279,238		
Total daily turnover	36,433		

## ALUMINIUM ALLOY (\$ per tonne)

	Close	11:55-12:25	12:25-1:00
Previous	970-75	995-1000	
High/Low	972-74	995-97	
AM Official	995-5	995-5	
Kerb close	995-5	999-1002	
Open int.	2,664		
Total daily turnover	913		

## LEAD (\$ per tonne)

	Close	11:55-12:25	12:25-1:00
Previous	471-72	485-85.5	
High/Low	467-6	493-81.5	
AM Official	488-9	492-5-10	
Kerb close	488-9	495-8	
Open int.	33,815		
Total daily turnover	4,838		

## NICKEL (\$ per tonne)

	Close	11:55-12:25	12:25-1:00
Previous	5245-50	5305-10	
High/Low	5280-90	5340-45	
AM Official	5250-2	5310-5	
Kerb close	5250-2	5310-5	
Open int.	49,358		
Total daily turnover	10,713		

## ZINC (\$ per tonne)

	Close	11:55-12:25	12:25-1:00
Previous	4795-90	4850-90	
High/Low	4795-80	4845-50	
AM Official	4850-25	4850-25	
Kerb close	4850-25	4850-25	
Open int.	11,098		
Total daily turnover	5,972		

## ZINC, special high grade (\$ per tonne)

	Close	11:55-12:25	12:25-1:00
Previous	974-75	993-94	
High/Low	968-5	987-8	
AM Official	987-8	990-98	
Kerb close	987-8	990-98	
Open int.	61,304		
Total daily turnover	21,365		

## COPPER, grade A (\$ per tonne)

	Close	11:55-12:25	12:25-1:00
Previous	1244-45	1267-63	
High/Low	1233-45	1272-78	
AM Official	1235-5	1275-59	
Kerb close	1235-5	1275-59	
Open int.	213,353		
Total daily turnover	63,596		

## LME CHANGING 5% RATE 1.48% (US\$)

	Close	11:55-12:25	12:25-1:00
Previous	1244-45	1267-63	
High/Low	1233-45	1272-78	
AM Official	1235-5	1275-59	
Kerb close	1235-5	1275-59	
Open int.	213,353		
Total daily turnover	63,596		

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Total daily turnover	63,596		

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Open int.	213,353		
Total daily turnover	63,596		







**INVESTMENT TRUSTS - Cont.**[illegible]

Warrant	101	—	164
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5	5.2	24.8	-14.8
101	0.8	136.3	14.1
209	0.8	55.4	15.2
82	-	80.2	9.8
53	-	-	-
63	5.0	118.7	4.0
31 $\frac{1}{2}$	2.5	142.7	-1.1
108	8.3	147.1	-4.2
16	-	-	-
178	0.7	279.5	4.0
181	1.9	123.7	-1.0
26	2.3	-	-
18	-	-	-
31 $\frac{1}{4}$	-	-	-
73	2.8	138.5	21.0
185	-	-	-
77	3.8	105.5	0.5
28	-	-	-
124	4.3	151.8	1.1
71	-	120.2	19.8

Warranta	22	+1	22
Or La 2000	11043	+3	11053

57	123.1	15.5
146	17.2	2.8
100	128	2.2
101	254.9	82.3
36	13.7	
92	16.0	
13	60.0	28.4
103	2.8	103.1
22	2.8	24.3
44		
436	3.1	690.7
195	2.8	145.9
100	4.3	172.7
64	246.8	11.0
55	2.8	11.0
101	74	
101	2.2	117.0
139		
178	1.7	284.5
108	3.2	145.9
315	0.2	466.3
310	2.8	154.0
14		
97	2.8	148.1
4		
540	2.8	573.3
101	1.8	107.4
89		
100	117.2	7.4
30	13.4	
2		
55	11.8	30.2
34		
1	67.7	34.2
1		
7	4.2	69.8
136	3.5	253.8
230	3.5	208.9
303	240	
1650	13.4	17.3
3	14.4	

Dep. _____	29½	+½	29½
Package Units _____	179	+1	179

464	9.5	86.9	20.0
27	13.2		
15	7.0	80.4	85.8
58			
189	3.2	136.2	-3.2
348		670.9	15.9
164	2.3	241.2	11.7
110	2.5	148.4	3.3
47	0.8	71.1	0.7
11			
82	6.1	156.6	3.4
103	8.7	306.8	12.9
26			
5	2.6	166.9	10.6
8			
21	4.8	293.3	-1.8
21	7.7	73.8	25.3
15			
91	3.5	124.1	3.3
154	9.3		
127		274.8	17.9
260	2.8	421.7	10.8
121	1.1	148.8	1.1
124	3.8	149.8	1.1
176	3.4	127.8	2.8
103	8.8	142.0	-2.8
28			
38	2.5		
110	7.7	253.6	5.6
2177.7			
39	0.3	61.1	1.0
21			
236	5.0	365.0	-3.0
276			

1	Murray Ind	4	376	+1	376
2	6		383	-	383

293	1	1 484.7	2.3
294	1	1 484.7	2.3
295	14.8	484.7	2.3
296	14.8	484.7	2.3
297	422.20.9	484.7	2.3
298	41	376.1	19.6
299	41	376.1	19.6
300	41	376.1	19.6
301	7.6	1.3	7.7
302	1.3	7.6	7.7
303	48	17.4	16.1
304	9.2	17.4	16.1
305	116	1.3	19.6
306	116	1.3	19.6
307	116	1.3	19.6
308	9.4	19.6	1.3
309	9.4	19.6	1.3
310	189	34	229.1
311	189	34	229.1
312	189	34	229.1
313	189	34	229.1
314	189	34	229.1
315	21	31	6.7
316	21	31	6.7
317	93	1.7	408.1
318	93	1.7	408.1
319	93	1.7	408.1
320	93	1.7	408.1
321	93	1.7	408.1
322	93	1.7	408.1
323	93	1.7	408.1
324	93	1.7	408.1
325	93	1.7	408.1
326	93	1.7	408.1
327	93	1.7	408.1
328	93	1.7	408.1
329	93	1.7	408.1
330	93	1.7	408.1
331	93	1.7	408.1
332	93	1.7	408.1
333	93	1.7	408.1
334	93	1.7	408.1
335	93	1.7	408.1
336	93	1.7	408.1
337	93	1.7	408.1
338	93	1.7	408.1
339	93	1.7	408.1
340	93	1.7	408.1
341	93	1.7	408.1
342	93	1.7	408.1
343	93	1.7	408.1
344	93	1.7	408.1
345	93	1.7	408.1
346	93	1.7	408.1
347	93	1.7	408.1
348	93	1.7	408.1
349	93	1.7	408.1
350	93	1.7	408.1
351	93	1.7	408.1
352	93	1.7	408.1
353	93	1.7	408.1
354	93	1.7	408.1
355	93	1.7	408.1
356	93	1.7	408.1
357	93	1.7	408.1
358	93	1.7	408.1
359	93	1.7	408.1
360	93	1.7	408.1
361	93	1.7	408.1
362	93	1.7	408.1
363	93	1.7	408.1
364	93	1.7	408.1
365	93	1.7	408.1
366	93	1.7	408.1
367	93	1.7	408.1
368	93	1.7	408.1
369	93	1.7	408.1
370	93	1.7	408.1
371	93	1.7	408.1
372	93	1.7	408.1
373	93	1.7	408.1
374	93	1.7	408.1
375	93	1.7	408.1
376	93	1.7	408.1
377	93	1.7	408.1
378	93	1.7	408.1
379	93	1.7	408.1
380	93	1.7	408.1
381	93	1.7	408.1
382	93	1.7	408.1
383	93	1.7	408.1
384	93	1.7	408.1
385	93	1.7	408.1
386	93	1.7	408.1
387	93	1.7	408.1
388	93	1.7	408.1
389	93	1.7	408.1
390	93	1.7	408.1
391	93	1.7	408.1
392	93	1.7	408.1
393	93	1.7	408.1
394	93	1.7	408.1
395	93	1.7	408.1
396	93	1.7	408.1
397	93	1.7	408.1
398	93	1.7	408.1
399	93	1.7	408.1
400	93	1.7	408.1

- Do. Speed Pk. . . . . 1601 1011

95	3.8	137.4	3.2
22	-	-	-
88	18.0	-	-
28	-	186.0	47.9
77.4	-	-	-
214	3.3	313.0	2.8
123	12.8	-	-
79	-	300.0	41.8
131	-	-	-
175	23.1	-	-
820	-	1425.0	18.0
481	0.4	-	-
188	-	-	-
102	7.0	-	-
10	-	-	-
89	-	-	-

هكذا من الاجل



## LONDON SHARE SERVICE

## MERCHANT BANKS

Share	Price	1993	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	99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## CURRENCIES AND MONEY

## MARKETS REPORT

## Dollar firms against yen

The US dollar continued its ascent against the Japanese yen and also firmed slightly against most European currencies. However, it ended the London session off its day's highs on late profit-taking, writes *Comer Middleman*.

Traders reported sluggish dealings as most market participants were squaring their positions ahead of the holidays.

After breaching technical resistance at Y110.50, the dollar hit a six-month high against the yen at Y110.80. It closed at Y110.55, up from Y110.10 at Friday's close. The yen also lost some ground against the D-Mark, which closed at Y64.52, up from Y64.29 on Friday.

The yen continues to be undermined by concerns that the fiscal measures needed to boost the Japanese economy are being delayed by political problems, said Mr Steve Hannah, chief economist at IBI International. Depressed by the stalled parliamentary debate on political reform and a delay in the proposal for the draft budget for Japan's next fiscal year, the Nikkei stock index slid 647 points to 17,944.

Continued speculation over further, sharp cuts in the 1.75 per cent official discount rate was also keeping the currency under pressure. While the market is discounting a 1/2-point reduction in this rate, there is increasing talk of the discount rate falling to 0.5 per cent or even to zero per cent next year.

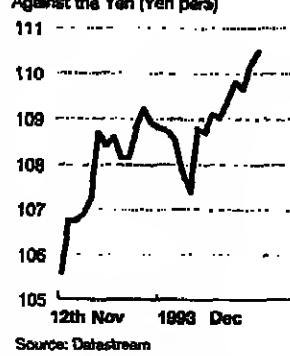
All this is in sharp contrast with the US, which has recently seen a string of strong economic data. Moreover, as the Federal Reserve's Open Market Committee (FOMC) meets today, there is increasing talk that the body may be shifting from a neutral policy stance towards a slight tightening.

The minutes of the last FOMC meeting in November, due to be released this week, will be keenly eyed for any hints of a policy shift.

The Italian Lira posted more gains against the D-Mark following Saturday's approval of the 1994 budget package by the lower house of parliament. The budget will now move to the Senate and market partici-

## Dollar

Against the Yen (Yen per \$)



Source: Datastream

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## The D-Mark softened

the board in thin, trendless dealings.

The French franc rose to a new high since August's revamp of the European exchange rate mechanism, hitting a high at FF9.4066 against the D-Mark. It ended at FF9.408, up from FF9.404 on Friday. Data showing a FF9.404h French current account surplus in September lent support to the franc, an analyst said.

At its latest money-market operation, the Bank of France drained FF7.9bn and left its intervention rate at the tender unchanged at 6.20 per cent.

The Belgian franc also firmed against the D-Mark, closing at BF20.75, from BF20.91 on Friday.

The dollar rose to DM1.7135 from DM1.7045 on Friday. The German money market remained tight as seasonal pressures pushed the overnight rate towards 6.20 per cent, prompting another injection of temporary liquidity by the Bundesbank via its Paragraph 17 facility. The Bundesbank today is due to call for bids on two-week securities repurchase agreements at a fixed 6 per cent, for allocation tomorrow.

The sterling money market had a "pretty peaceful day" thanks to a relatively small shortage, a money dealer said.

The Bank of England announced a shortage of £50m, which it later revised upward to £85m. In its morning operation it purchased bills totalling £165m: £40m of band 1 bank bills and £125 band 2 bank bills at 5% per cent. In the afternoon round it bought a further £21m of band 1 and 2 bills, and finally provided last assistance of around £40m.

The March short sterling futures contract rose 0.01 point to 94.81.

The pound ended little changed at DM2.5450, up from DM2.5425 on Friday.

The Treasury's announcement that it plans to repay the £500m seven-year revolving bank credit arranged in September 1992, had no impact on the money market. "I don't think this has any practical implications for the money market," another trader said.

The Lira closed at L380.0 against the D-Mark, up from L385.5 at Friday's close.

The Italian Lira posted more gains against the D-Mark following Saturday's approval of the 1994 budget package by the lower house of parliament. The budget will now move to the Senate and market partici-

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## POUND SPOT FORWARD AGAINST THE POUND

		Closing mid-point	Change on day	High/Low	Day's bid/ask	One month	Three months	One year	Bank of England
Dec 20									
Europe									
Austria	(Sch)	17.90	+788	792	17.92	17.90	17.90	17.90	17.90
Belgium	(Bfr)	52.80	-278	286	52.80	52.80	52.80	52.80	52.80
Denmark	(DKr)	8.95	-0.002	8.95	8.95	8.95	8.95	8.95	8.95
France	(FFr)	6.67	-0.001	6.67	6.67	6.67	6.67	6.67	6.67
Germany	(DM)	2.54	-0.002	2.54	2.54	2.54	2.54	2.54	2.54
Italy	(Lit)	365.25	-0.25	365	365.25	365.25	365.25	365.25	365.25
Japan	(Yen)	109.80	-0.80	109.80	109.80	109.80	109.80	109.80	109.80
Spain	(Pta)	166.60	-0.60	166.60	166.60	166.60	166.60	166.60	166.60
Sweden	(Skr)	4.66	-0.002	4.66	4.66	4.66	4.66	4.66	4.66
Switzerland	(Sfr)	2.12	-0.002	2.12	2.12	2.12	2.12	2.12	2.12
UK	(£)	1.00	-0.000	1.00	1.00	1.00	1.00	1.00	1.00
USA	(\$)	1.70	-0.002	1.70	1.70	1.70	1.70	1.70	1.70
Asia/Pacific									
Argentina	(Piso)	1.48	-0.004	1.48	1.48	1.48	1.48	1.48	1.48
Brazil	(Cr)	424.17	-4.17	424	424.17	424.17	424.17	424.17	424.17
Canada	(Cdn)	1.33	-0.002	1.33	1.33	1.33	1.33	1.33	1.33
China	(Yen)	8.95	-0.002	8.95	8.95	8.95	8.95	8.95	8.95
India	(Rupee)	46.65	-0.65	46.65	46.65	46.65	46.65	46.65	46.65
Indonesia	(Rp)	166.60	-0.60	166.60	166.60	166.60	166.60	166.60	166.60
Malaysia	(RM)	2.54	-0.002	2.54	2.54	2.54	2.54	2.54	2.54
Philippines	(Piso)	40.22	-0.22	40.22	40.22	40.22	40.22	40.22	40.22
Saudi Arabia	(Riyal)	5.71	-0.002	5.71	5.71	5.71	5.71	5.71	5.71
Singapore	(S\$)	2.54	-0.002	2.54	2.54	2.54	2.54	2.54	2.54
South Africa	(Rand)	6.03	-0.002	6.03	6.03	6.03	6.03	6.03	6.03
South Korea	(Won)	120.00	-0.002	120.00	120.00	120.00	120.00	120.00	120.00
Taiwan	(Nt)	36.47	-0.47	36.47	36.47	36.47	36.47	36.47	36.47
Thailand	(Baht)	37.78	-0.78	37.78	37.78	37.78	37.78	37.78	37.78

1993 rate for Dec 17, 1993, is the POUND SPOT FORWARD AGAINST THE POUND. Forward rates are not directly quoted to the market but are implied by current interest rates. Sterling futures rates for Dec 17, 1993, are implied by current interest rates. Forward rates are not directly quoted to the market but are implied by current interest rates. Sterling futures rates for Dec 17, 1993, are implied by current interest rates.

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EUROPE									
EUROPE (Dec 20 / Fri)									
Stock	High	Low	Open	Close	Change	Volume	Value	YTD %	Index
GERMANY (Dec 20 / Fri)									
DAX	1,458.1	1,454.2	1,456.5	1,454.2	-2.3	1,200,000	1,728,000	+1.2	1,454.2
FRANCE (Dec 20 / Fri)									
CAC	3,458.1	3,454.2	3,456.5	3,454.2	-2.3	1,200,000	1,728,000	+1.2	3,454.2
UK (Dec 20 / Fri)									
FTSE 100	2,458.1	2,454.2	2,456.5	2,454.2	-2.3	1,200,000	1,728,000	+1.2	2,454.2
NORTH AMERICA									
CANADA (Dec 20 / Fri)									
S&P 500	2,458.1	2,454.2	2,456.5	2,454.2	-2.3	1,200,000	1,728,000	+1.2	2,454.2
ASIA									
HONG KONG (Dec 20 / Fri)									
HSE	1,458.1	1,454.2	1,456.5	1,454.2	-2.3	1,200,000	1,728,000	+1.2	1,454.2
TOKYO (Dec 20 / Fri)									
Nikkei	1,458.1	1,454.2	1,456.5	1,454.2	-2.3	1,200,000	1,728,000	+1.2	1,454.2

INDICES									
Index	Dec 20	Dec 17	Dec 16	Dec 15	Dec 14	Dec 13	Dec 12	Dec 11	Dec 10
EUROPE									
DAX	1,458.1	1,454.2	1,456.5	1,454.2	1,456.5	1,454.2	1,456.5	1,454.2	1,456.5
FTSE 100	2,458.1	2,454.2	2,456.5	2,454.2	2,456.5	2,454.2	2,456.5	2,454.2	2,456.5
NORTH AMERICA									
S&P 500	2,458.1	2,454.2	2,456.5	2,454.2	2,456.5	2,454.2	2,456.5	2,454.2	2,456.5
ASIA									
HSE	1,458.1	1,454.2	1,456.5	1,454.2	1,456.5	1,454.2	1,456.5	1,454.2	1,456.5
Nikkei	1,458.1	1,454.2	1,456.5	1,454.2	1,456.5	1,454.2	1,456.5	1,454.2	1,456.5

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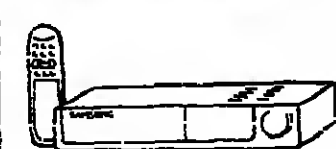
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# EUROPE

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